

300 Select Specialty Hospital - Milwaukee - St. Francis
 3237 South 16th Street, 5th Floor
 Milwaukee, WI 53215
 414-647-3995

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics	FY 2023	All LTAC Hospitals		FY 2023 vs.2022	
		Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	70.5%	61.3%	1.15	60.7%	1.16
Total Hospital	70.5%	57.3%	1.23	60.7%	1.16
Average Census (Patients)					
Acute Long-Term Care	20.5	24.5	0.83	17.6	1.16
Total Hospital	20.5	25.2	0.81	17.6	1.16
Average Length of Stay (Days)					
Acute Long-Term Care	32.3	32.5	1.00	34.7	0.93
Total Hospital	32.3	32.2	1.00	34.7	0.93
Full-Time Equivalents (FTEs)					
Administrators	1.0	4.8	0.21	1.0	1.00
Nurses, Licensed	28.4	27.6	1.03	28.0	1.02
Ancillary Nursing Personnel	14.6	20.0	0.73	15.9	0.92
All Other Personnel	38.0	55.6	0.68	32.3	1.18
Total FTEs	82.1	108.0	0.76	77.2	1.06
FTEs per 100 Patient Census (Adjusted)					
Administrators	4.9	18.7	0.26	5.7	0.86
Nurses, Licensed	139.1	108.9	1.28	159.0	0.87
Ancillary Nursing Personnel	71.4	78.7	0.91	90.1	0.79
All Other Personnel	185.9	219.3	0.85	183.7	1.01
Total FTEs	401.3	425.7	0.94	438.5	0.92

Total Hospital:
 Beds Set Up & Staffed 29
 Discharges 231
 Inpatient Days 7,465

Contract with:
 Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	1	29	231	7,465	70.5%	20.5	32.3
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute							
	5	0	0	0	0.0%	0.0	0.0
Obstetrics							
	5	0	0	0	0.0%	0.0	0.0
Psychiatric							
	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency							
	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care							
	5	0	0	0	0.0%	0.0	0.0
Other inpatient							
	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	4	7.2
Registered Nurses	26	4	28.4	Occupational Therapists	1	1	1.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.2
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	13	5	14.6	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.1
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	11	5	12.8
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	8	3	8.9
Pharmacy Personnel	2	4	3.1				
Clinical Laboratory Personnel	0	0	0.0				
				Total	71	28	82.1

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Selected Financial Statistics	FY 2023	All LTAC Hospitals		FY 2023 vs. 2022		
		Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$62,676,187	58.1%	53.7%	1.08	59.7%	0.97
Medical Assistance	\$28,381,810	26.3%	26.2%	1.00	27.7%	0.95
Commercial	\$16,808,076	15.6%	20.1%	0.78	12.2%	1.27
All Other	\$0	0.0%	0.1%	N/A	0.3%	N/A
Deductions as % of Total Gross Patient Revenue						
Medicare	\$53,419,517	49.5%	44.2%	1.12	49.0%	1.01
Medical Assistance	\$25,006,748	23.2%	21.3%	1.09	23.5%	0.98
Commercial	\$13,680,240	12.7%	14.8%	0.86	9.9%	1.28
Bad Debt	-\$83,440	-0.1%	0.1%	N/A	0.1%	N/A
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	\$0	0.0%	0.0%	N/A	0.2%	N/A
Total Deductions	\$92,023,065	85.3%	80.4%	1.06	82.7%	1.03
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.0%	0.0%	0.03	0.6%	0.00
Net Gains/Losses as % of Net Income		0.3%	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$8,200,711	53.8%	51.1%	1.05	58.3%	0.92
Supplies & Services	\$5,630,642	37.0%	41.1%	0.90	31.9%	1.16
Capital Component	\$1,402,740	9.2%	7.8%	1.17	9.8%	0.94
Fiscal Statistics						
Operating Margin (%)		3.8%	-3.8%	N/A	-6.2%	N/A
Total Hospital Net Income (%)		3.9%	-3.8%	N/A	-4.8%	N/A
Return on Equity (%)		12.6%	-5.8%	N/A	-12.3%	N/A
Current Ratio		1.7	3.8	0.45	1.3	1.33
Days in Net Patient Accounts Receivable		24.9	82.9	0.30	19.4	1.28
Average Payment Period		44.9	44.2	1.02	51.8	0.87
Equity Financing (%)		62.0%	12.9%	4.81	48.8%	1.27
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.3	N/A
Times Interest Earned		0.0	-370.9	N/A	0.0	N/A
Total Asset Turnover		3.3	1.5	2.14	2.5	1.29
Average Age of Plant (Years)		9.1	11.6	0.79	7.9	1.16
Increase (Decrease) Total Net Patient Revenue		28.3%	11.3%	2.50	-12.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	0.2%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$68,223		\$72,154	0.95	\$66,990	1.02
Inpatient Net Revenue per Day	\$2,111		\$2,231	0.95	\$1,929	1.09
Outpatient Net Revenue per Visit	\$0		\$109	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$107,866,073	Cash & Cash Equivalents	\$0	Current Liabilities	\$1,837,825
Less Deductions	\$92,023,065	Net Patient Receivables	\$1,081,348	Long-Term Debt	\$0
Net Patient Revenue	\$15,843,008	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$189			Subtotal	\$1,837,825
Total Revenue	\$15,843,197	Land, Buildings & Equipment (Net)	\$1,026,215	Unrestricted Fund Balance	\$3,002,242
Less Expenses	\$15,234,093	Other Assets	\$2,732,503	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$2,136			Total Liabilities & Fund Balance	\$4,840,067
Net Income	\$611,240	Total Assets	\$4,840,066		