

099 Rogers Memorial Hospital Inc
 34700 Valley Road
 Oconomowoc, WI 53066
 262-646-4411

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Selected Utilization Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs. 2022	
		Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)					
Psychiatric	85.6%	74.7%	1.15	81.9%	1.04
Alcoholism/Chemical Dependency	95.4%	71.4%	1.34	82.0%	1.16
Total Hospital	86.6%	71.7%	1.21	81.9%	1.06
Average Census (Patients)					
Psychiatric	55.6	27.8	2.00	53.2	1.04
Alcoholism/Chemical Dependency	7.6	4.4	1.74	6.6	1.16
Total Hospital	63.2	31.5	2.01	59.8	1.06
Average Length of Stay (Days)					
Psychiatric	10.4	6.7	1.56	10.7	0.97
Alcoholism/Chemical Dependency	5.0	4.0	1.24	4.5	1.12
Total Hospital	9.2	6.4	1.43	9.3	0.99
Outpatient Visits					
Non-Emergency Visits	29,917	48,880	0.61	31,327	0.95
Emergency Visits	0	500	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	17.8	5.4	3.31	8.6	2.07
Nurses, Licensed	102.0	37.5	2.72	93.6	1.09
Psychologists	0.0	1.0	N/A	0.0	N/A
Social Workers	119.5	31.3	3.82	129.7	0.92
All Other Personnel	528.8	125.5	4.21	491.7	1.08
Total FTEs	768.1	200.8	3.83	723.6	1.06
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.4	9.3	1.01	4.7	1.99
Nurses, Licensed	53.8	65.1	0.83	51.4	1.05
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	63.0	54.2	1.16	71.3	0.88
All Other Personnel	278.9	217.6	1.28	270.1	1.03
Total FTEs	405.1	348.0	1.16	397.5	1.02

Total Hospital:
 Beds Set Up & Staffed 73
 Discharges 2,505
 Inpatient Days 23,084

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	65	1,949	20,297	85.6%	55.6	10.4
Alcoholism/chemical dependency	2	8	556	2,787	95.4%	7.6	5.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	16	5	17.8	Surgical Personnel	0	0	0.0
Physicians & Dentists	25	1	25.8	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	40	59	84.7	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	6	5.3	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	13	80	54.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	20	12	26.5
Physician Assistants	4	0	4.0	Dietitians & Nutritionists	14	9	20.1
Nurse Practitioners	10	3	12.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	104	33	119.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	224	199	361.2
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	30	6	32.9
Pharmacy Personnel	4	2	4.3				
Clinical Laboratory Personnel	0	0	0.0				
				Total	506	415	768.1

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			All PSYCH Hospitals		FY 2023 vs. 2022	
Selected Financial Statistics			Value	Ratio	FY 2022	Ratio
FY 2023						
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$7,599,340	2.9%	10.2%	0.29	3.3%	0.87
Medical Assistance	\$30,795,633	11.8%	37.5%	0.31	10.3%	1.14
Commercial	\$218,564,127	83.7%	49.5%	1.69	85.5%	0.98
All Other	\$4,185,208	1.6%	2.8%	0.58	0.8%	2.03
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,773,999	1.8%	6.5%	0.28	2.5%	0.73
Medical Assistance	\$16,542,167	6.3%	22.3%	0.28	7.2%	0.87
Commercial	\$66,004,048	25.3%	17.7%	1.43	31.2%	0.81
Charity Care	\$2,072,926	0.8%	1.0%	0.79	1.2%	0.66
Bad Debt	\$1,384,351	0.5%	1.2%	0.43	0.4%	1.27
All Other	\$28,173,388	10.8%	6.7%	1.61	0.4%	29.96
Total Deductions	\$118,950,879	45.5%	55.5%	0.82	42.9%	1.06
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.1%	7.1%	0.01	0.1%	1.01
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$66,111,966	52.7%	58.8%	0.90	53.4%	0.99
Supplies & Services	\$52,797,403	42.1%	36.4%	1.16	41.3%	1.02
Capital Component	\$6,470,887	5.2%	4.8%	1.07	5.3%	0.98
Fiscal Statistics						
Operating Margin (%)		11.9%	-1.5%	N/A	15.5%	0.77
Total Hospital Net Income (%)		11.9%	-1.3%	N/A	15.5%	0.77
Return on Equity (%)		5.8%	-1.0%	N/A	7.5%	0.77
Current Ratio		2.88	2.1	1.40	3.01	0.95
Days in Net Patient Accounts Receivable		46.44	43.4	1.07	48.69	0.95
Average Payment Period		82.30	55.1	1.49	77.83	1.06
Equity Financing (%)		63.1%	44.4%	1.42	61.9%	1.02
Long-Term Debt to Equity Ratio		0.35	0.5	0.72	0.39	0.91
Times Interest Earned		0.00	-3.8	N/A	0.00	N/A
Total Asset Turnover		0.49	0.7	0.66	0.49	1.00
Average Age of Plant (Years)		8.64	7.8	1.10	8.22	1.05
Increase (Decrease) Total Net Patient Revenue		-2.9%	6.7%	N/A	-4.5%	0.64
Outpatient Gross Revenue (% of Total GPR)		66.6%	47.0%	1.42	67.1%	0.99
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$16,518		\$8,745	1.89	\$14,582	1.13
Inpatient Net Revenue per Day	\$1,793		\$1,401	1.28	\$1,569	1.14
Outpatient Net Revenue per Visit	\$3,416		\$629	5.44	\$3,403	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$261,144,309	Cash & Cash Equivalents	\$59,014,440	Current Liabilities	\$26,815,050
Less Deductions	\$118,950,879	Net Patient Receivables	\$18,093,200	Long-Term Debt	\$65,267,696
Net Patient Revenue	\$142,193,430	Other Receivables	\$0	Other Liabilities	\$15,707,820
Plus Other Revenue	\$97,706			Subtotal	\$107,790,566
Total Revenue	\$142,291,134	Land, Buildings & Equipment (Net)	\$78,662,137	Unrestricted Fund Balance	\$184,451,931
Less Expenses	\$125,380,256	Other Assets	\$136,472,720	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$33,323			Total Liabilities & Fund Balance	\$292,242,497
Net Income	\$16,877,555	Total Assets	\$292,242,497		