

319 Rogers Memorial Hospital - Brown Deer
 4600 West Schroeder Drive
 Brown Deer, WI 53223
 414-865-2500

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control: Other Not-For-Profit

Selected Utilization Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs. 2022	
		Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)					
Psychiatric	71.7%	74.7%	0.96	83.3%	0.86
Alcoholism/Chemical Dependency	70.1%	71.4%	0.98	80.0%	0.88
Total Hospital	71.4%	71.7%	1.00	82.7%	0.86
Average Census (Patients)					
Psychiatric	32.3	27.8	1.16	37.5	0.86
Alcoholism/Chemical Dependency	7.7	4.4	1.75	8.8	0.88
Total Hospital	40.0	31.5	1.27	46.3	0.86
Average Length of Stay (Days)					
Psychiatric	6.6	6.7	1.00	6.7	0.98
Alcoholism/Chemical Dependency	4.6	4.0	1.14	4.5	1.02
Total Hospital	6.1	6.4	0.95	6.2	0.99
Outpatient Visits					
Non-Emergency Visits	26,788	48,880	0.55	32,204	0.83
Emergency Visits	0	500	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	11.4	5.4	2.11	7.7	1.48
Nurses, Licensed	46.7	37.5	1.24	56.1	0.83
Psychologists	0.0	1.0	N/A	0.0	N/A
Social Workers	61.5	31.3	1.97	69.3	0.89
All Other Personnel	189.7	125.5	1.51	170.7	1.11
Total FTEs	309.3	200.8	1.54	303.7	1.02
FTEs per 100 Patient Census (Adjusted)					
Administrators	16.6	9.3	1.79	11.2	1.48
Nurses, Licensed	68.4	65.1	1.05	82.2	0.83
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	90.1	54.2	1.66	101.5	0.89
All Other Personnel	277.8	217.6	1.28	250.3	1.11
Total FTEs	453.0	348.0	1.30	445.2	1.02

Total Hospital:

Beds Set Up & Staffed 56
 Discharges 2,386
 Inpatient Days 14,588

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	45	1,777	11,775	71.7%	32.3	6.6
Alcoholism/chemical dependency	2	11	609	2,813	70.1%	7.7	4.6
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	3	11.4	Surgical Personnel	0	0	0.0
Physicians & Dentists	9	4	9.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	19	33	41.0	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	16	52	49.2	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	8	2	8.3
Physician Assistants	4	0	4.0	Dietitians & Nutritionists	0	3	1.6
Nurse Practitioners	5	1	5.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	59	11	61.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	70	41	96.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	13	5	16.9
Pharmacy Personnel	4	2	4.3				
Clinical Laboratory Personnel	0	0	0.0				
				Total	217	157	309.3

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Selected Financial Statistics	FY 2023		All PSYCH Hospitals		FY 2023 vs. 2022	
			Value	Ratio	FY 2022	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$6,332,183	6.7%	10.2%	0.65	8.0%	0.83
Medical Assistance	\$40,561,430	42.7%	37.5%	1.14	40.0%	1.07
Commercial	\$47,302,618	49.8%	49.5%	1.00	51.6%	0.96
All Other	\$873,107	0.9%	2.8%	0.33	0.3%	2.93
Deductions as % of Total Gross Patient Revenue						
Medicare	\$3,850,813	4.1%	6.5%	0.62	5.9%	0.69
Medical Assistance	\$24,874,557	26.2%	22.3%	1.17	27.3%	0.96
Commercial	\$16,272,366	17.1%	17.7%	0.97	23.6%	0.73
Charity Care	\$754,432	0.8%	1.0%	0.79	1.2%	0.66
Bad Debt	\$724,824	0.8%	1.2%	0.61	0.7%	1.16
All Other	\$9,203,722	9.7%	6.7%	1.44	0.2%	63.73
Total Deductions	\$55,680,714	58.6%	55.5%	1.06	58.8%	1.00
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.1%	7.1%	0.02	0.1%	0.98
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$28,171,738	60.9%	58.8%	1.04	66.3%	0.92
Supplies & Services	\$16,328,397	35.3%	36.4%	0.97	30.9%	1.14
Capital Component	\$1,733,278	3.7%	4.8%	0.78	2.8%	1.34
Fiscal Statistics						
Operating Margin (%)		-17.2%	-1.5%	11.82	-6.8%	2.52
Total Hospital Net Income (%)		-17.2%	-1.3%	12.89	-6.8%	2.52
Return on Equity (%)		-20.1%	-1.0%	20.36	-7.6%	2.65
Current Ratio		3.57	2.1	1.74	3.20	1.12
Days in Net Patient Accounts Receivable		39.47	43.4	0.91	26.44	1.49
Average Payment Period		25.47	55.1	0.46	26.29	0.97
Equity Financing (%)		63.1%	44.4%	1.42	61.9%	1.02
Long-Term Debt to Equity Ratio		0.35	0.5	0.72	0.39	0.91
Times Interest Earned		0.00	-3.8	N/A	0.00	N/A
Total Asset Turnover		1.16	0.7	1.58	1.11	1.05
Average Age of Plant (Years)		5.86	7.8	0.75	7.48	0.78
Increase (Decrease) Total Net Patient Revenue		22.2%	6.7%	3.33	15.8%	1.41
Outpatient Gross Revenue (% of Total GPR)		41.5%	47.0%	0.88	32.1%	1.29
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$9,099		\$8,745	1.04	\$8,720	1.04
Inpatient Net Revenue per Day	\$1,488		\$1,401	1.06	\$1,412	1.05
Outpatient Net Revenue per Visit	\$687		\$629	1.09	\$436	1.58

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$95,069,337	Cash & Cash Equivalents	\$6,839,758	Current Liabilities	\$3,107,857
Less Deductions	\$55,680,714	Net Patient Receivables	\$4,259,709	Long-Term Debt	\$7,564,509
Net Patient Revenue	\$39,388,623	Other Receivables	\$0	Other Liabilities	\$1,820,532
Plus Other Revenue	\$53,072			Subtotal	\$12,492,898
Total Revenue	\$39,441,695	Land, Buildings & Equipment (Net)	\$23,645,761	Unrestricted Fund Balance	\$21,377,930
Less Expenses	\$46,233,413	Other Assets	-\$874,400	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$33,870,828
Net Income	-\$6,791,718	Total Assets	\$33,870,828		