

321 Willow Creek Behavioral Health
 1351 Ontario Road
 Green Bay, WI 54311

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Brown
 Analysis Area: Northeastern (4)
 Volume Group:

Control: Corporation

Selected Utilization Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs. 2022	
		Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)					
Psychiatric	140.1%	74.7%	1.88	135.1%	1.04
Alcoholism/Chemical Dependency	76.8%	71.4%	1.08	72.0%	1.07
Total Hospital	135.2%	71.7%	1.89	129.4%	1.05
Average Census (Patients)					
Psychiatric	50.4	27.8	1.81	40.5	1.24
Alcoholism/Chemical Dependency	2.3	4.4	0.52	2.2	1.07
Total Hospital	52.7	31.5	1.67	42.7	1.24
Average Length of Stay (Days)					
Psychiatric	8.4	6.7	1.27	8.1	1.04
Alcoholism/Chemical Dependency	4.4	4.0	1.08	4.2	1.05
Total Hospital	8.1	6.4	1.26	7.7	1.05
Outpatient Visits					
Non-Emergency Visits	3,634	48,880	0.07	3,138	1.16
Emergency Visits	0	500	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	1.0	5.4	0.19	1.0	1.00
Nurses, Licensed	29.9	37.5	0.80	21.8	1.37
Psychologists	1.0	1.0	0.96	1.0	1.00
Social Workers	2.0	31.3	0.06	5.7	0.35
All Other Personnel	101.1	125.5	0.81	72.5	1.39
Total FTEs	135.0	200.8	0.67	102.0	1.32
FTEs per 100 Patient Census (Adjusted)					
Administrators	1.5	9.3	0.16	2.0	0.74
Nurses, Licensed	44.5	65.1	0.68	43.9	1.01
Psychologists	1.5	1.8	0.82	2.0	0.74
Social Workers	3.0	54.2	0.05	11.6	0.26
All Other Personnel	150.3	217.6	0.69	145.8	1.03
Total FTEs	200.7	348.0	0.58	205.3	0.98

Total Hospital:
 Beds Set Up & Staffed 39
 Discharges 2,373
 Inpatient Days 19,248

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) No

321 Willow Creek Behavioral Health
Green Bay, WI 54311

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	2	36	2,181	18,407	140.1%	50.4	8.4
Alcoholism/chemical dependency	2	3	192	841	76.8%	2.3	4.4
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	23	10	26.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	22	9	27.2	Recreational Therapists	2	1	2.7
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	3	0	3.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	29	5	31.4
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	25	10	30.4
Pharmacy Personnel	1	3	2.5				
Clinical Laboratory Personnel	0	0	0.0				
				Total	116	38	135.0

321 Willow Creek Behavioral Health
Green Bay, WI 54311

			All PSYCH Hospitals		FY 2023 vs. 2022	
Selected Financial Statistics			Value	Ratio	FY 2022	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$7,380,014	12.9%	10.2%	1.27	11.2%	1.16
Medical Assistance	\$27,490,940	48.2%	37.5%	1.29	50.5%	0.96
Commercial	\$19,910,907	34.9%	49.5%	0.71	34.9%	1.00
All Other	\$2,225,650	3.9%	2.8%	1.41	3.5%	1.12
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,943,216	8.7%	6.5%	1.33	8.1%	1.07
Medical Assistance	\$19,750,432	34.6%	22.3%	1.55	34.1%	1.02
Commercial	\$11,496,511	20.2%	17.7%	1.14	17.6%	1.14
Charity Care	\$223,408	0.4%	1.0%	0.39	0.1%	4.98
Bad Debt	\$372,773	0.7%	1.2%	0.53	0.4%	1.84
All Other	\$1,242,920	2.2%	6.7%	0.33	2.9%	0.76
Total Deductions	\$38,029,260	66.7%	55.5%	1.20	63.1%	1.06
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.4%	7.1%	0.06	0.4%	1.24
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$13,373,171	71.1%	58.8%	1.21	64.4%	1.10
Supplies & Services	\$4,897,263	26.0%	36.4%	0.72	32.7%	0.80
Capital Component	\$532,227	2.8%	4.8%	0.59	2.8%	1.00
Fiscal Statistics						
Operating Margin (%)		1.4%	-1.5%	N/A	-1.6%	N/A
Total Hospital Net Income (%)		1.4%	-1.3%	N/A	-1.6%	N/A
Return on Equity (%)		1.7%	-1.0%	N/A	-1.7%	N/A
Current Ratio		1.40	2.1	0.68	1.62	0.86
Days in Net Patient Accounts Receivable		42.28	43.4	0.97	37.80	1.12
Average Payment Period		31.78	55.1	0.58	23.77	1.34
Equity Financing (%)		1.7%	44.4%	0.04	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.5	N/A	0.00	N/A
Times Interest Earned		0.00	-3.8	N/A	0.00	N/A
Total Asset Turnover		1.25	0.7	1.70	1.03	1.22
Average Age of Plant (Years)		1.93	7.8	0.25	1.01	1.92
Increase (Decrease) Total Net Patient Revenue		24.4%	6.7%	3.66	-5.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		11.0%	47.0%	0.23	14.1%	0.78
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$7,786		\$8,745	0.89	\$7,027	1.11
Inpatient Net Revenue per Day	\$846		\$1,401	0.60	\$910	0.93
Outpatient Net Revenue per Visit	\$241		\$629	0.38	\$389	0.62

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$57,007,511	Cash & Cash Equivalents	-\$55,144	Current Liabilities	\$1,600,913
Less Deductions	\$38,029,260	Net Patient Receivables	\$2,198,458	Long-Term Debt	\$0
Net Patient Revenue	\$18,978,251	Other Receivables	\$0	Other Liabilities	\$13,349,873
Plus Other Revenue	\$85,478			Subtotal	\$14,950,786
Total Revenue	\$19,063,729	Land, Buildings & Equipment (Net)	\$12,972,707	Unrestricted Fund Balance	\$261,039
Less Expenses	\$18,802,661	Other Assets	\$95,805	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$15,211,825
Net Income	\$261,068	Total Assets	\$15,211,826		