

**336 Granite Hills Hospital**  
 1706 S 68th Street  
 West Allis, WI 53214  
 414-667-4800

Fiscal Year: 01/01 to 12/31  
 Type: Psychiatric  
 Control: Partnership

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group:

Selected Utilization Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs.	
		Value	Ratio	FY	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	65.7%	74.7%	0.88	0.0%	N/A
Alcoholism/Chemical Dependency	0.0%	71.4%	N/A	0.0%	N/A
Total Hospital	65.7%	71.7%	0.92	0.0%	N/A
<b>Average Census (Patients)</b>					
Psychiatric	31.5	27.8	1.13	0.0	N/A
Alcoholism/Chemical Dependency	0.0	4.4	N/A	0.0	N/A
Total Hospital	31.5	31.5	1.00	0.0	N/A
<b>Average Length of Stay (Days)</b>					
Psychiatric	8.0	6.7	1.20	0.0	N/A
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	8.0	6.4	1.24	0.0	N/A
<b>Outpatient Visits</b>					
Non-Emergency Visits	0	48,880	N/A	0	N/A
Emergency Visits	0	500	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	2.0	5.4	0.37	0.0	N/A
Nurses, Licensed	14.6	37.5	0.39	0.0	N/A
Psychologists	0.0	1.0	N/A	0.0	N/A
Social Workers	5.0	31.3	0.16	0.0	N/A
All Other Personnel	82.0	125.5	0.65	0.0	N/A
Total FTEs	103.6	200.8	0.52	0.0	N/A
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	6.3	9.3	0.68	0.0	N/A
Nurses, Licensed	46.1	65.1	0.71	0.0	N/A
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	15.8	54.2	0.29	0.0	N/A
All Other Personnel	259.1	217.6	1.19	0.0	N/A
Total FTEs	327.3	348.0	0.94	0.0	N/A

**Total Hospital:**

Beds Set Up & Staffed 48  
 Discharges 1,445  
 Inpatient Days 11,511

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	48	1,445	11,511	65.7%	31.5	8.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	12	3	12.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	2	0	2.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	2	0	2.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	24	0	24.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	48	0	48.0
Pharmacy Personnel	5	0	5.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>103</b>	<b>3</b>	<b>103.6</b>

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Selected Financial Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs.		
		Value	Ratio	FY	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$5,409,800	20.6%	10.2%	2.02	0.0%	N/A
Medical Assistance	\$15,083,400	57.4%	37.5%	1.53	0.0%	N/A
Commercial	\$3,835,400	14.6%	49.5%	0.29	0.0%	N/A
All Other	\$1,940,582	7.4%	2.8%	2.67	0.0%	N/A
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$3,007,228	11.4%	6.5%	1.76	0.0%	N/A
Medical Assistance	\$3,921,393	14.9%	22.3%	0.67	0.0%	N/A
Commercial	\$0	0.0%	17.7%	N/A	0.0%	N/A
Charity Care	\$1,399,881	5.3%	1.0%	5.28	0.0%	N/A
Bad Debt	\$1,140,410	4.3%	1.2%	3.49	0.0%	N/A
All Other	\$3,058,786	11.6%	6.7%	1.74	0.0%	N/A
Total Deductions	\$12,527,698	47.7%	55.5%	0.86	0.0%	N/A
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		0.1%	7.1%	0.01	0.0%	N/A
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$8,709,836	46.9%	58.8%	0.80	0.0%	N/A
Supplies & Services	\$7,606,517	41.0%	36.4%	1.13	0.0%	N/A
Capital Component	\$2,254,323	12.1%	4.8%	2.53	0.0%	N/A
<b>Fiscal Statistics</b>						
Operating Margin (%)		-35.0%	-1.5%	24.06	0.0%	N/A
Total Hospital Net Income (%)		-35.0%	-1.3%	26.23	0.0%	N/A
Return on Equity (%)		-11.7%	-1.0%	11.91	0.0%	N/A
Current Ratio		0.58	2.1	0.28	0.00	N/A
Days in Net Patient Accounts Receivable		60.86	43.4	1.40	0.00	N/A
Average Payment Period		37.12	55.1	0.67	0.00	N/A
Equity Financing (%)		0.0%	44.4%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		-1.01	0.5	N/A	0.00	N/A
Times Interest Earned		0.00	-3.8	N/A	0.00	N/A
Total Asset Turnover		0.33	0.7	0.45	0.00	N/A
Average Age of Plant (Years)		1.57	7.8	0.20	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		205.7%	6.7%	30.82	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		0.4%	47.0%	0.01	N/A	N/A
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$10,249		\$8,745	1.17	\$0	N/A
Inpatient Net Revenue per Day	\$1,287		\$1,401	0.92	\$0	N/A
Outpatient Net Revenue per Visit	\$0		\$629	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$26,269,182	Cash & Cash Equivalents	-\$45,869	Current Liabilities	\$1,679,312
Less Deductions	\$12,527,698	Net Patient Receivables	\$2,291,300	Long-Term Debt	\$25,151,269
Net Patient Revenue	\$13,741,484	Other Receivables	\$0	Other Liabilities	\$39,049,943
Plus Other Revenue	\$9,756			Subtotal	\$65,880,524
Total Revenue	\$13,751,240	Land, Buildings & Equipment (Net)	\$40,162,764	Unrestricted Fund Balance	-\$24,799,371
Less Expenses	\$18,570,676	Other Assets	-\$1,327,042	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$41,081,153
Net Income	-\$4,819,436	Total Assets	\$41,081,153		