

**312 ProHealth Rehabilitation Hospital of Wisconsin**  
 1625 Coldwater Creek Drive  
 Waukesha, WI 53188  
 262-521-8800

Fiscal Year: 01/01 to 12/31  
 Type: Rehabilitation  
 Control: Partnership

County: Waukesha  
 Analysis Area: Southeastern (2A)  
 Volume Group: N/A

Selected Utilization Statistics	FY 2023	FY 2023 vs. 2022	
		FY 2022	Ratio
<b>Occupancy Rate (%)</b>			
Rehabilitation & Physical Medicine	121.7%	166.0%	0.73
Total Hospital	121.7%	166.0%	0.73
<b>Average Census (Patients)</b>			
Rehabilitation & Physical Medicine	32.9	33.2	0.99
Total Hospital	32.9	33.2	0.99
<b>Average Length of Stay (Days)</b>			
Rehabilitation & Physical Medicine	11.9	12.1	0.99
Total Hospital	11.9	12.1	0.99
<b>Outpatient Visits</b>			
Non-Emergency Visits	8,287	8,312	1.00
Emergency Visits	0	0	N/A
<b>Full-Time Equivalents (FTEs)</b>			
Administrators	9.0	9.0	1.00
Nurses, Licensed	24.0	19.8	1.21
Physical Therapists	11.1	8.8	1.26
Occupational Therapists	8.4	8.3	1.02
All Other Personnel	70.7	53.1	1.33
Total FTEs	123.2	98.9	1.25
<b>FTEs per 100 Patient Census (Adjusted)</b>			
Administrators	25.5	25.0	1.02
Nurses, Licensed	68.0	54.8	1.24
Physical Therapists	31.4	24.4	1.29
Occupational Therapists	23.9	22.9	1.05
All Other Personnel	200.3	147.2	1.36
Total FTEs	349.2	274.3	1.27

**Total Hospital:**  
 Beds Set Up & Staffed 27  
 Discharges 1,009  
 Inpatient Days 11,993

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	27	1,009	11,993	121.7%	32.9	11.9
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	9	0	9.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	15	1	15.7	Occupational Therapists	3	8	8.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	7	2	8.3	Physical Therapists	6	6	11.1
Ancillary Nursing Personnel	9	15	18.7	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	39	12	47.3
Pharmacy Personnel	1	1	1.7				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>92</b>	<b>45</b>	<b>123.2</b>

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			FY 2023 vs. 2022	
Selected Financial Statistics	FY 2023		FY 2022	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>				
Medicare	\$32,923,351	86.8%	82.6%	1.05
Medical Assistance	\$667,376	1.8%	1.0%	1.80
Commercial	\$4,327,750	11.4%	16.4%	0.70
All Other	\$7,165	0.0%	0.0%	N/A
<b>Deductions as % of Total Gross Patient Revenue</b>				
Medicare	\$9,787,126	25.8%	25.8%	1.00
Medical Assistance	\$489,871	1.3%	0.8%	1.65
Commercial	\$1,387,802	3.7%	4.9%	0.75
Charity Care	\$14,770	0.0%	0.0%	1.59
Bad Debt	\$199,121	0.5%	0.2%	2.26
All Other	-\$10,424	0.0%	0.0%	-18.35
Total Deductions	\$11,868,266	31.3%	31.7%	0.99
<b>Other Revenue &amp; Net Gains or Losses</b>				
Other Revenue as % of Total Revenue		0.0%	0.0%	0.91
Net Gains/Losses as % of Net Income		0.0%	0.0%	N/A
<b>Expenses as % of Total Expenses</b>				
Salary/Fringe Benefits	\$11,208,308	64.8%	64.2%	1.01
Supplies & Services	\$4,404,051	25.5%	25.8%	0.99
Capital Component	\$1,675,153	9.7%	10.1%	0.96
<b>Fiscal Statistics</b>				
Operating Margin (%)		33.7%	33.7%	1.00
Total Hospital Net Income (%)		33.7%	33.7%	1.00
Return on Equity (%)		68.3%	60.4%	1.13
Current Ratio		1.7	1.5	1.11
Days in Net Patient Accounts Receivable		36.5	38.2	0.95
Average Payment Period		57.9	67.0	0.86
Equity Financing (%)		0.0%	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.0	N/A
Times Interest Earned		-119.4	-543.8	0.22
Total Asset Turnover		2.0	1.8	1.13
Average Age of Plant (Years)		14.2	11.9	1.20
Increase (Decrease) Total Net Patient Revenue		4.9%	2.2%	2.20
Outpatient Gross Revenue (% of Total GPR)		8.5%	8.8%	0.97
<b>Net Revenue Statistics</b>				
Inpatient Net Revenue per Discharge	\$25,117		\$23,765	1.06
Inpatient Net Revenue per Day	\$2,152		\$1,989	1.08
Outpatient Net Revenue per Visit	\$110		\$125	0.88

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$37,925,642	Cash & Cash Equivalents	\$1,302,211	Current Liabilities	\$2,708,855
Less Deductions	\$11,868,266	Net Patient Receivables	\$2,605,811	Long-Term Debt	\$7,543,490
Net Patient Revenue	\$26,057,376	Other Receivables	\$5,683	Other Liabilities	\$2,605,942
Plus Other Revenue	\$11,076			Subtotal	\$12,858,287
Total Revenue	\$26,068,450	Land, Buildings & Equipment (Net)	\$661,070	Unrestricted Fund Balance	\$0
Less Expenses	\$17,287,512	Other Assets	\$8,283,515	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$12,858,287
Net Income	\$8,780,938	Total Assets	\$12,858,290		