

337 Milwaukee Rehabilitation Hospital at Greenfield
 3200 S 103rd St
 Greenfield, WI 53227

Fiscal Year: 01/01 to 12/31
 Type: Rehabilitation
 Control: Partnership

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics	FY 2023	FY 2023 vs.	
		FY	Ratio
Occupancy Rate (%)			
Rehabilitation & Physical Medicine	66.7%		
Total Hospital	66.7%		
Average Census (Patients)			
Rehabilitation & Physical Medicine	26.7		
Total Hospital	26.7		
Average Length of Stay (Days)			
Rehabilitation & Physical Medicine	13.5		
Total Hospital	13.5		
Outpatient Visits			
Non-Emergency Visits			
Emergency Visits			
Full-Time Equivalents (FTEs)			
Administrators	3.8		
Nurses, Licensed	14.0		
Physical Therapists	5.0		
Occupational Therapists	6.3		
All Other Personnel	53.6		
Total FTEs	82.7		
FTEs per 100 Patient Census (Adjusted)			
Administrators	14.2		
Nurses, Licensed	52.6		
Physical Therapists	18.7		
Occupational Therapists	23.5		
All Other Personnel	201.1		
Total FTEs	310.1		

Total Hospital:
 Beds Set Up & Staffed 40
 Discharges 719
 Inpatient Days 9,735

Contract with:
 Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	40	719	9,735	66.7%	26.7	13.5
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	2	3.8	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	8	4	11.5	Occupational Therapists	5	7	6.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	2	1.4
Licensed Practical Nurses	2	1	2.6	Physical Therapists	5	0	5.0
Ancillary Nursing Personnel	7	4	10.3	Physical Therapy Assistants/Aides	1	8	3.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	7	6	9.5
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	23	0	23.0
Pharmacy Personnel	3	2	3.5				
Clinical Laboratory Personnel	0	0	0.0				
				Total	67	36	82.7

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Selected Financial Statistics			FY 2023 vs.	
			FY 2023	FY
Gross Revenue as % of Total Gross Patient Revenue				
Medicare	\$22,054,000	67.4%	0.0%	N/A
Medical Assistance	\$6,521,000	19.9%	0.0%	N/A
Commercial	\$4,121,000	12.6%	0.0%	N/A
All Other	\$6,000	0.0%	0.0%	N/A
Deductions as % of Total Gross Patient Revenue				
Medicare	\$9,464,000	28.9%	0.0%	N/A
Medical Assistance	\$3,287,000	10.1%	0.0%	N/A
Commercial	\$1,880,000	5.7%	0.0%	N/A
Charity Care	\$0	0.0%	0.0%	N/A
Bad Debt	\$179,000	0.5%	0.0%	N/A
All Other	\$0	0.0%	0.0%	N/A
Total Deductions	\$14,810,000	45.3%	0.0%	N/A
Other Revenue & Net Gains or Losses				
Other Revenue as % of Total Revenue		0.2%	0.0%	N/A
Net Gains/Losses as % of Net Income		N/A	0.0%	N/A
Expenses as % of Total Expenses				
Salary/Fringe Benefits	\$7,640,000	45.4%	0.0%	N/A
Supplies & Services	\$6,290,000	37.4%	0.0%	N/A
Capital Component	\$2,898,000	17.2%	0.0%	N/A
Fiscal Statistics				
Operating Margin (%)		6.1%	0.0%	N/A
Total Hospital Net Income (%)		5.7%	0.0%	N/A
Return on Equity (%)		20.3%	0.0%	N/A
Current Ratio		2.3	0.0	N/A
Days in Net Patient Accounts Receivable		50.9	0.0	N/A
Average Payment Period		34.7	0.0	N/A
Equity Financing (%)		49.4%	0.0%	N/A
Long-Term Debt to Equity Ratio		0.3	0.0	N/A
Times Interest Earned		25.1	0.0	N/A
Total Asset Turnover		3.6	0.0	N/A
Average Age of Plant (Years)		1.8	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		91.2%	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	N/A	N/A
Net Revenue Statistics				
Inpatient Net Revenue per Discharge	\$25,134		\$0	N/A
Inpatient Net Revenue per Day	\$1,856		\$0	N/A
Outpatient Net Revenue per Visit	\$0		\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$32,702,000	Cash & Cash Equivalents	\$901,000	Current Liabilities	\$1,568,000
Less Deductions	\$14,810,000	Net Patient Receivables	\$2,493,000	Long-Term Debt	\$778,000
Net Patient Revenue	\$17,892,000	Other Receivables	\$0	Other Liabilities	\$178,000
Plus Other Revenue	\$35,000			Subtotal	\$2,524,000
Total Revenue	\$17,927,000	Land, Buildings & Equipment (Net)	\$1,143,000	Unrestricted Fund Balance	\$2,463,000
Less Expenses	\$16,828,000	Other Assets	\$450,000	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$86,000			Total Liabilities & Fund Balance	\$4,987,000
Net Income	\$1,013,000	Total Assets	\$4,987,000		