

303 Aurora Medical Center - Oshkosh
855 N Westhaven Drive
Oshkosh, WI 54904
920-456-6000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Winnebago
Analysis Area: Lake Winnebago (3)
Volume Group: 6

Control:

		All GMS Hospitals		Analysis Area 3		Volume Group 6		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	52.9%	63.0%	0.84	60.1%	0.88	62.3%	0.85	52.0%	1.02
Obstetrics	36.3%	40.9%	0.89	33.8%	0.13	32.8%	1.11	37.4%	0.97
Pediatrics	0.0%	77.7%	N/A	97.3%	N/A	98.7%	N/A	0.0%	N/A
Total Hospital	47.6%	63.6%	0.75	54.8%	0.87	62.3%	0.76	48.0%	0.99
Average Census (Patients)									
Adult Medical-Surgical	32.8	25.0	1.31	23.0	1.42	24.7	1.33	27.1	1.21
Obstetrics	4.4	5.2	0.84	5.2	0.84	3.2	1.35	4.5	0.97
Pediatrics	0.0	3.9	N/A	0.7	N/A	7.6	N/A	0.0	N/A
Total Hospital	44.2	46.9	0.94	35.1	1.26	47.9	0.92	39.8	1.11
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.3	0.84	3.8	0.95	4.1	0.89	4.0	0.91
Obstetrics	2.1	2.4	0.85	2.3	0.90	2.4	0.87	2.1	0.99
Pediatrics	0.0	3.9	N/A	2.8	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.8	4.8	0.77	4.1	0.93	4.5	0.83	4.0	0.95
Surgical Operations									
Inpatient	1,021	1,014	1.01	986	1.04	880	1.16	1,032	0.99
Outpatient	5,596	4,465	1.25	5,998	0.93	5,032	1.11	5,489	1.02
Inpatient as % of All Surgeries	15.4%	18.5%	0.83	14.1%	1.09	14.9%	1.04	15.8%	0.97
Outpatient Visits									
Non-Emergency Visits	147,354	139,692	1.05	83,281	1.77	212,752	0.69	167,533	0.88
Emergency Visits	33,392	17,650	1.89	15,728	2.12	24,278	1.38	27,833	1.20
Full-Time Equivalents (FTEs)									
Administrators	4.0	4.3	0.92	2.1	1.92	5.1	0.79	15.0	0.27
Nurses, Licensed	554.4	232.9	2.38	185.7	2.98	296.9	1.87	456.7	1.21
Ancillary Nursing Personnel	76.1	38.9	1.96	14.5	5.23	40.5	1.88	61.5	1.24
All Other Personnel	958.2	451.0	2.12	283.9	3.37	592.9	1.62	747.4	1.28
Total FTEs	1,592.7	727.1	2.19	486.3	3.28	935.4	1.70	1,280.6	1.24
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.8	3.0	0.59	1.6	1.08	2.9	0.61	7.2	0.24
Nurses, Licensed	243.9	160.0	1.52	145.0	1.68	169.8	1.44	219.5	1.11
Ancillary Nursing Personnel	33.5	26.7	1.25	11.3	2.95	23.2	1.44	29.6	1.13
All Other Personnel	421.5	309.9	1.36	221.6	1.90	339.2	1.24	359.2	1.17
Total FTEs	700.5	499.6	1.40	379.6	1.85	535.1	1.31	615.5	1.14

Total Hospital:

Beds Set Up & Staffed 93
Discharges 4,314
Inpatient Days 16,190

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 12
Total Births 735
Newborn Days 1,140

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	62	3,307	11,996	52.9%	32.8	3.6
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	12	772	1,595	36.3%	4.4	2.1
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	12	328	1,779	40.5%	4.9	5.4
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	7	82	820	32.0%	2.2	10.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	0	4.0	Radiological Services Personnel	59	39	81.8
Dentists	0	0	0.0	Sonographers	16	14	23.8
Medical & Dental Residents	0	0	0.0	Physician Assistants	19	2	20.8
Dental Hygienists	0	0	0.0	Surgical Technicians	9	4	11.6
Registered Nurses	316	200	432.6	Respiratory Therapists	12	6	16.1
Certified Nurse Midwives	5	1	5.5	Occupational Therapists	4	9	8.4
Licensed Practical Nurses	34	18	42.9	Occupational Therapy Assistants/Aides	1	3	1.5
Ancillary Nursing Personnel	44	79	76.1	Physical Therapists	21	7	25.7
Medical Assistants	76	44	101.9	Physical Therapy Assistants/Aides	6	5	9.4
Nurse Practitioners	50	20	61.1	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	7	16	12.2	Dietitians & Nutritionists	1	3	2.8
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	1	0.5
Health Info Mgmt-Administrators/Technicians	21	7	26.1	Social Workers	11	4	13.3
Pharmacists	13	2	14.5	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	22	8	27.3	Pharmacy Technicians	21	22	28.3
Surgical Personnel	23	4	24.7	Medical Coding Technicians	19	0	19.0
Directors/Managers	47	1	47.6	All Other Contracted Staff	0	0	0.0
Food Service Workers	18	29	29.8	All Other Health Professionals	57	26	69.6
Environmental Services Workers	44	13	51.2	All Other Personnel	230	83	276.1
Medical & Clinical LaboratoryTechnologists	17	6	21.0				
All Other Radiologic Personnel	3	5	5.5				
				Total	1,230	681	1,592.7
Total Active Privileged Medical Staff: 529							

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			All GMS Hospitals		Analysis Area ³		Volume Group ⁶		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$436,128,824	50.6%	49.1%	1.03	51.2%	0.99	45.3%	1.11	48.7%	1.04
Medical Assistance	\$97,796,757	11.3%	13.0%	0.87	10.3%	1.10	17.8%	0.64	13.7%	0.83
Commercial	\$283,144,803	32.8%	32.2%	1.02	35.2%	0.93	31.9%	1.03	32.1%	1.02
All Other	\$45,629,898	5.3%	5.7%	0.92	3.3%	1.59	5.0%	1.06	5.5%	0.97
Deductions as % of Total Gross Patient Revenue										
Medicare	\$357,667,899	41.5%	38.3%	1.08	37.9%	1.09	36.1%	1.15	39.3%	1.06
Medical Assistance	\$80,367,064	9.3%	10.2%	0.91	7.9%	1.18	13.5%	0.69	11.8%	0.79
Commercial	\$143,934,415	16.7%	15.3%	1.09	16.8%	1.00	13.5%	1.24	15.4%	1.09
Charity Care	\$7,189,794	0.8%	0.9%	0.98	0.7%	1.26	0.7%	1.17	0.7%	1.22
Bad Debt	\$9,486,435	1.1%	1.0%	1.07	1.2%	0.90	1.0%	1.07	0.8%	1.37
All Other	\$25,190,791	2.9%	3.3%	0.89	1.8%	1.64	2.9%	1.02	3.2%	0.92
Total Deductions	\$623,836,398	72.3%	68.9%	1.05	66.2%	1.09	67.7%	1.07	71.1%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.6%	7.1%	0.37	1.5%	1.70	7.5%	0.35	3.0%	0.89
Net Gains/Losses as % of Net Income		N/A	19.9%	N/A	13.3%	N/A	17.5%	N/A	0.2%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$75,363,103	38.2%	41.8%	0.91	38.4%	0.99	44.3%	0.86	33.2%	1.15
Supplies & Services	\$113,319,094	57.4%	52.7%	1.09	56.3%	1.02	49.1%	1.17	63.4%	0.91
Capital Component	\$8,576,393	4.3%	5.5%	0.79	5.3%	0.82	6.6%	0.66	3.4%	1.26
Fiscal Statistics										
Operating Margin (%)		19.6%	7.9%	2.48	11.1%	1.77	8.4%	2.33	21.0%	0.93
Total Hospital Net Income (%)		19.6%	9.7%	2.03	12.6%	1.55	10.0%	1.96	21.0%	0.93
Return on Equity (%)		8.4%	8.4%	1.00	7.4%	1.15	7.7%	1.09	9.7%	0.87
Current Ratio		26.5	5.5	4.86	26.1	1.02	5.2	5.14	25.1	1.06
Days in Net Patient Accounts Receivable		47.9	78.5	0.61	55.4	0.86	99.3	0.48	53.4	0.90
Equity Financing (%)		96.9%	59.9%	1.62	108.9%	0.89	55.9%	1.73	96.6%	1.00
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.0	N/A	0.6	N/A	0.0	N/A
Times Interest Earned		28.6	16.8	1.70	146.5	0.19	12.2	2.34	161.5	0.18
Total Asset Turnover		0.4	0.5	0.88	0.6	0.67	0.3	1.29	0.5	0.91
Average Age of Plant (Years)		13.6	20.1	0.68	5.3	2.59	24.5	0.56	12.7	1.07
Increase (Decrease) Total Net Patient Revenue		-0.8%	7.2%	N/A	7.2%	N/A	5.0%	N/A	8.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		79.7%	67.5%	1.18	72.0%	1.11	72.7%	1.10	81.8%	0.97

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$862,700,282	Cash & Cash Equivalents	\$397,851,225	Current Liabilities	\$16,367,559
Less Deductions	\$623,836,398	Net Patient Receivables	\$31,245,584	Long-Term Debt	\$0
Net Patient Revenue	\$238,863,884	Other Receivables	-\$4,279,608	Other Liabilities	\$2,105,514
Plus Other Revenue	\$6,421,206			Subtotal	\$18,473,073
Total Revenue	\$245,285,093	Land, Buildings & Equipment (Net)	\$150,461,466	Unrestricted Fund Balance	\$569,691,299.00
Less Expenses	\$197,258,590	Other Assets	\$12,885,705	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$4,000			Total Liabilities & Fund Balance	\$588,164,372
Net Income	\$48,022,503	Total Assets	\$588,164,372		