

316 Ascension Columbia St. Mary's Hospital Milwaukee
 2301 N. Lake Drive
 Milwaukee, WI 53211
 414-961-3300

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 7

		All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	58.7%	57.9%	1.01	68.4%	0.86	72.0%	0.82	59.3%	0.99
Obstetrics	37.0%	36.8%	1.01	42.5%	0.43	46.8%	0.79	63.5%	0.58
Pediatrics	0.0%	59.6%	N/A	78.9%	N/A	51.3%	N/A	0.0%	N/A
Total Hospital	55.8%	58.7%	0.95	68.1%	0.82	68.8%	0.81	59.9%	0.93
Average Census (Patients)									
Adult Medical-Surgical	123.3	26.8	4.60	106.2	1.16	108.1	1.14	109.0	1.13
Obstetrics	18.1	4.8	3.75	17.1	1.06	14.4	1.26	20.3	0.89
Pediatrics	0.0	1.5	N/A	7.5	N/A	5.0	N/A	0.0	N/A
Total Hospital	193.5	49.8	3.89	158.1	1.22	209.1	0.93	182.2	1.06
Average Length of Stay (Days)									
Adult Medical-Surgical	6.2	4.6	1.36	5.5	1.13	5.0	1.24	5.8	1.08
Obstetrics	2.5	2.4	1.03	2.6	0.96	2.6	0.97	2.5	1.00
Pediatrics	0.0	3.8	N/A	3.5	N/A	4.1	N/A	0.0	N/A
Total Hospital	6.0	4.9	1.24	6.0	1.01	5.3	1.14	5.6	1.09
Surgical Operations									
Inpatient	2,203	1,037	2.12	2,696	0.82	3,842	0.57	1,916	1.15
Outpatient	3,563	3,865	0.92	4,901	0.73	11,153	0.32	3,123	1.14
Inpatient as % of All Surgeries	38.2%	21.2%	1.81	35.5%	1.08	25.6%	1.49	38.0%	1.00
Outpatient Visits									
Non-Emergency Visits	636,163	145,246	4.38	244,552	2.60	450,554	1.41	589,805	1.08
Emergency Visits	47,460	16,058	2.96	36,633	1.30	40,709	1.17	53,650	0.88
Full-Time Equivalents (FTEs)									
Administrators	102.1	19.0	5.36	50.6	2.02	63.3	1.61	123.9	0.82
Nurses, Licensed	745.1	247.5	3.01	682.1	1.09	921.1	0.81	741.6	1.00
Ancillary Nursing Personnel	23.3	40.3	0.58	143.1	0.16	153.6	0.15	44.1	0.53
All Other Personnel	1,244.3	496.2	2.51	1,134.1	1.10	1,865.1	0.67	1,189.6	1.05
Total FTEs	2,114.7	803.0	2.63	2,009.8	1.05	3,003.0	0.70	2,099.1	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	26.3	13.0	2.03	14.7	1.79	11.7	2.24	32.9	0.80
Nurses, Licensed	192.3	168.4	1.14	198.5	0.97	170.7	1.13	196.7	0.98
Ancillary Nursing Personnel	6.0	27.4	0.22	41.6	0.14	28.5	0.21	11.7	0.51
All Other Personnel	321.0	337.6	0.95	330.0	0.97	345.6	0.93	315.6	1.02
Total FTEs	545.6	546.4	1.00	584.8	0.93	556.5	0.98	556.9	0.98

Total Hospital:

Beds Set Up & Staffed 347
 Discharges 11,695
 Inpatient Days 70,640

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinet 17
 Total Births 2,440
 Newborn Days 4,118

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	210	7,215	45,002	58.7%	123.3	6.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	49	2,637	6,620	37.0%	18.1	2.5
Psychiatric	1	15	533	2,840	51.9%	7.8	5.3
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	1	12	206	3,156	72.1%	8.6	15.3
Mixed Intensive Care	1	36	784	8,622	65.6%	23.6	11.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	25	320	4,400	48.2%	12.1	13.8
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	94	27	102.1	Surgical Personnel	51	12	53.5
Physicians & Dentists	195	37	209.9	Radiological Services Personnel	66	20	70.1
Medical & Dental Residents	9	0	9.0	Sonographers	13	3	14.7
Dental Hygienists	0	9	7.6	Respiratory Therapists	25	14	32.1
Registered Nurses	577	282	688.2	Occupational Therapists	9	11	12.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	1	1.5
Licensed Practical Nurses	4	0	4.0	Physical Therapists	14	18	20.7
Ancillary Nursing Personnel	14	46	23.3	Physical Therapy Assistants/Aides	3	6	4.2
Medical Assistants	164	35	180.5	Recreational Therapists	0	1	0.3
Physician Assistants	27	4	29.4	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	46	13	51.9	Psychologists	4	1	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	8	1	8.5
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	176	136	221.3
Health Info Mgmt-Administrators/Technicians	4	2	4.2	All Other Personnel	188	62	211.3
Pharmacy Personnel	51	15	52.7				
Clinical Laboratory Personnel	81	40	96.2				
				Total	1,825	796	2,114.7

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Milwaukee, WI 53211			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
Selected Financial Statistics			FY 2021	Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$651,936,530	47.5%	46.6%	1.02	44.6%	1.07	46.9%	1.01	45.6%	1.04	
Medical Assistance	\$333,852,447	24.3%	14.4%	1.69	21.6%	1.12	13.3%	1.83	24.8%	0.98	
Commercial	\$343,050,988	25.0%	33.9%	0.74	30.1%	0.83	34.1%	0.73	26.8%	0.93	
All Other	\$44,079,124	3.2%	5.1%	0.63	3.7%	0.88	5.7%	0.56	2.8%	1.14	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$515,386,923	37.5%	35.2%	1.07	35.8%	1.05	36.2%	1.04	34.3%	1.10	
Medical Assistance	\$247,452,666	18.0%	11.1%	1.63	16.4%	1.10	10.3%	1.75	18.9%	0.96	
Commercial	\$171,143,584	12.5%	14.9%	0.83	14.1%	0.89	16.2%	0.77	13.0%	0.96	
Charity Care	\$19,797,681	1.4%	0.7%	2.02	0.9%	1.64	0.7%	2.07	1.4%	1.05	
Bad Debt	\$18,840,225	1.4%	1.0%	1.35	0.9%	1.46	0.8%	1.66	2.0%	0.67	
All Other	\$11,051,263	0.8%	2.8%	0.29	1.3%	0.63	3.0%	0.26	0.9%	0.88	
Total Deductions	\$983,672,342	71.6%	65.8%	1.09	69.4%	1.03	67.3%	1.06	70.5%	1.02	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		7.0%	6.5%	1.08	5.3%	1.31	6.7%	1.04	14.6%	0.48	
Net Gains/Losses as % of Net Income		10.4%	29.4%	0.35	N/A	N/A	30.5%	0.34	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$132,903,519	30.6%	42.4%	0.72	34.5%	0.89	41.3%	0.74	33.9%	0.90	
Supplies & Services	\$268,150,606	61.7%	51.3%	1.20	59.5%	1.04	53.3%	1.16	57.9%	1.07	
Capital Component	\$33,381,853	7.7%	6.2%	1.23	6.0%	1.29	5.4%	1.41	8.2%	0.94	
Fiscal Statistics											
Operating Margin (%)		-3.8%	10.4%	N/A	11.2%	N/A	9.3%	N/A	10.5%	N/A	
Total Hospital Net Income (%)		-4.3%	14.1%	N/A	10.9%	N/A	12.9%	N/A	10.5%	N/A	
Return on Equity (%)		-3.0%	6.3%	N/A	7.1%	N/A	8.9%	N/A	8.0%	N/A	
Current Ratio		3.5	4.1	0.84	6.9	0.50	4.8	0.73	2.2	1.59	
Days in Net Patient Accounts Receivable		50.5	87.5	0.58	56.9	0.89	61.8	0.82	41.4	1.22	
Average Payment Period		49.9	89.9	0.55	51.3	0.97	62.8	0.79	66.4	0.75	
Equity Financing (%)		73.5%	64.7%	1.14	83.8%	0.88	69.5%	1.06	73.6%	1.00	
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned		0.0	21.0	N/A	14.2	N/A	24.3	N/A	0.0	N/A	
Total Asset Turnover		0.7	0.4	1.65	0.7	1.08	0.7	1.06	0.8	0.93	
Average Age of Plant (Years)		13.6	17.1	0.80	11.7	1.17	13.3	1.03	13.5	1.01	
Increase (Decrease) Total Net Patient Revenue		7.9%	12.7%	0.62	11.5%	0.69	11.2%	0.71	7.7%	1.04	
Outpatient Gross Revenue (% of Total GPR)		50.0%	64.9%	0.77	52.8%	0.95	59.3%	0.84	51.2%	0.98	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$18,273		\$18,658	0.98	\$25,873	0.71	\$21,058	0.87	\$15,109	1.21	
Inpatient Net Revenue per Day	\$3,022		\$3,656	0.83	\$4,216	0.72	\$3,785	0.80	\$2,693	1.12	
Outpatient Net Revenue per Visit	\$284		\$781	0.36	\$852	0.33	\$881	0.32	\$317	0.90	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,372,919,089	Cash & Cash Equivalents	\$261,332	Current Liabilities	\$55,389,712
Less Deductions	\$983,672,342	Net Patient Receivables	\$53,814,501	Long-Term Debt	\$0
Net Patient Revenue	\$389,246,747	Other Receivables	\$2,679,495	Other Liabilities	\$101,869,687
Plus Other Revenue	\$29,156,432			Subtotal	\$157,259,399
Total Revenue	\$418,403,179	Land, Buildings & Equipment (Net)	\$393,022,118	Unrestricted Fund Balance	\$435,160,815
Less Expenses	\$434,435,978	Other Assets	\$142,642,768	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$1,855,532			Total Liabilities & Fund Balance	\$592,420,214
Net Income	-\$17,888,331	Total Assets	\$592,420,214		