

106 Marshfield Medical Center - Park Falls
 98 Sherry Avenue, PO Box 310
 Park Falls, WI 54552
 715-762-7505

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Price
 Analysis Area: Western Lake Superior (7)
 Volume Group: 2

		All GMS Hospitals		Analysis Area 7		Volume Group 2		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	18.5%	57.9%	0.32	25.1%	0.73	19.3%	0.96	13.7%	1.35
Obstetrics	0.0%	36.8%	N/A	24.3%	N/A	21.6%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	18.5%	58.7%	0.31	28.2%	0.65	20.9%	0.88	13.4%	1.38
Average Census (Patients)									
Adult Medical-Surgical	4.6	26.8	0.17	5.0	0.93	3.3	1.38	3.0	1.54
Obstetrics	0.0	4.8	N/A	1.1	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.6	49.8	0.09	6.5	0.71	4.2	1.10	3.3	1.38
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.6	0.86	3.6	1.10	3.6	1.10	3.0	1.31
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.4	4.9	0.70	3.9	0.88	3.1	1.11	3.2	1.06
Surgical Operations									
Inpatient	4	1,037	0.00	70	0.06	202	0.02	0	N/A
Outpatient	871	3,865	0.23	1,013	0.86	1,213	0.72	522	1.67
Inpatient as % of All Surgeries	0.5%	21.2%	0.02	6.4%	0.07	14.3%	0.03	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	78,666	145,246	0.54	40,762	1.93	37,326	2.11	24,707	3.18
Emergency Visits	5,484	16,058	0.34	6,148	0.89	4,868	1.13	5,371	1.02
Full-Time Equivalents (FTEs)									
Administrators	0.0	19.0	N/A	2.8	N/A	5.6	N/A	1.0	0.00
Nurses, Licensed	26.6	247.5	0.11	61.3	0.43	48.0	0.55	31.5	0.84
Ancillary Nursing Personnel	9.7	40.3	0.24	8.9	1.09	5.7	1.70	11.8	0.82
All Other Personnel	86.0	496.2	0.17	146.9	0.59	98.5	0.87	199.1	0.43
Total FTEs	122.2	803.0	0.15	219.9	0.56	157.8	0.77	243.3	0.50
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	13.0	N/A	5.7	N/A	26.2	N/A	3.9	0.00
Nurses, Licensed	60.0	168.4	0.36	125.8	0.48	225.1	0.27	121.2	0.50
Ancillary Nursing Personnel	21.8	27.4	0.80	18.3	1.20	26.6	0.82	45.3	0.48
All Other Personnel	194.1	337.6	0.57	301.1	0.64	461.9	0.42	766.6	0.25
Total FTEs	276.0	546.4	0.51	450.8	0.61	739.8	0.37	937.0	0.29

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 493
 Inpatient Days 1,685

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
 Discharges 26
 Inpatient Days 270

Newborn Nursery:

Bassinets 0
 Total Births 1
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	427	1,685	18.5%	4.6	3.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	7	1	8.0
Medical & Dental Residents	0	0	0.0	Sonographers	1	0	1.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	2	1.6
Registered Nurses	13	20	26.6	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	3	1	3.8
Ancillary Nursing Personnel	2	14	9.7	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	17	27	26.5
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	19	9	24.3
Pharmacy Personnel	3	3	4.5				
Clinical Laboratory Personnel	8	3	8.6				
				Total	81	81	122.2

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$44,109,559	59.1%	46.6%	1.27	50.8%	1.16	47.7%	1.24	62.6%	0.94
Medical Assistance	\$9,375,923	12.6%	14.4%	0.87	16.7%	0.75	12.6%	1.00	11.5%	1.09
Commercial	\$17,397,031	23.3%	33.9%	0.69	26.9%	0.87	35.5%	0.66	18.5%	1.26
All Other	\$3,761,874	5.0%	5.1%	0.99	5.6%	0.91	4.2%	1.20	7.3%	0.69
Deductions as % of Total Gross Patient Revenue										
Medicare	\$19,418,073	26.0%	35.2%	0.74	27.0%	0.96	27.4%	0.95	21.6%	1.20
Medical Assistance	\$5,781,153	7.7%	11.1%	0.70	11.1%	0.70	8.8%	0.88	5.6%	1.39
Commercial	\$3,391,728	4.5%	14.9%	0.30	5.5%	0.83	12.2%	0.37	7.0%	0.65
Charity Care	\$692,481	0.9%	0.7%	1.30	0.7%	1.37	0.7%	1.32	0.8%	1.16
Bad Debt	\$755,923	1.0%	1.0%	0.99	1.5%	0.68	1.3%	0.80	2.1%	0.49
All Other	\$1,150,716	1.5%	2.8%	0.55	2.7%	0.57	2.4%	0.64	3.5%	0.44
Total Deductions	\$31,190,074	41.8%	65.8%	0.64	48.5%	0.86	52.8%	0.79	40.6%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.8%	6.5%	0.58	3.4%	1.12	4.2%	0.91	2.9%	1.29
Net Gains/Losses as % of Net Income		0.1%	29.4%	0.00	46.4%	0.00	27.5%	0.00	4,342.4%	0.00
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$17,350,514	50.7%	42.4%	1.19	52.8%	0.96	46.9%	1.08	56.1%	0.90
Supplies & Services	\$15,856,676	46.3%	51.3%	0.90	40.1%	1.16	45.9%	1.01	38.3%	1.21
Capital Component	\$1,017,738	3.0%	6.2%	0.48	7.1%	0.42	7.1%	0.42	5.6%	0.53
Fiscal Statistics										
Operating Margin (%)		24.2%	10.4%	2.33	12.3%	1.97	14.1%	1.72	6.4%	3.77
Total Hospital Net Income (%)		24.2%	14.1%	1.72	20.8%	1.17	18.4%	1.32	-0.2%	N/A
Return on Equity (%)		0.3%	6.3%	0.05	2.3%	0.15	1.6%	0.21	-0.2%	N/A
Current Ratio		2.8	4.1	0.68	3.1	0.89	2.8	1.00	1.5	1.89
Days in Net Patient Accounts Receivable		2,713.0	87.5	31.01	372.2	7.29	469.6	5.78	54.3	49.92
Average Payment Period		3,074.5	89.9	34.21	407.2	7.55	503.0	6.11	176.9	17.38
Equity Financing (%)		47.4%	64.7%	0.73	51.8%	0.92	50.7%	0.94	47.5%	1.00
Long-Term Debt to Equity Ratio		0.8	0.3	2.55	0.7	1.23	0.7	1.14	0.0	110.64
Times Interest Earned		1,143.7	21.0	54.39	56.7	20.17	28.6	40.00	-0.2	N/A
Total Asset Turnover		0.0	0.4	0.03	0.1	0.14	0.1	0.17	1.1	0.01
Average Age of Plant (Years)		956.5	17.1	56.06	55.6	17.20	72.9	13.13	16.5	57.93
Increase (Decrease) Total Net Patient Revenue		71.3%	12.7%	5.60	17.4%	4.10	13.5%	5.29	8.2%	8.70
Outpatient Gross Revenue (% of Total GPR)		87.9%	64.9%	1.35	86.8%	1.01	80.3%	1.10	87.8%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$8,517	\$18,658	0.46	\$14,908	0.57	\$17,504	0.49	\$9,699	0.88
Inpatient Net Revenue per Day		\$2,016	\$3,656	0.55	\$3,393	0.59	\$4,490	0.45	\$3,032	0.66
Outpatient Net Revenue per Visit		\$472	\$781	0.60	\$924	0.51	\$784	0.60	\$749	0.63

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$74,644,387	Cash & Cash Equivalents	\$99,648,000	Current Liabilities	\$280,428,000
Less Deductions	\$31,190,074	Net Patient Receivables	\$322,991,000	Long-Term Debt	\$1,268,807,000
Net Patient Revenue	\$43,454,313	Other Receivables	\$205,942,000	Other Liabilities	\$134,673,000
Plus Other Revenue	\$1,708,007			Subtotal	\$1,683,908,000
Total Revenue	\$45,162,320	Land, Buildings & Equipment (Net)	\$1,077,713,000		
Less Expenses	\$34,224,928	Other Assets	\$1,493,585,000	Unrestricted Fund Balance	\$1,515,971,000
Non-Operating Gains/Losses	\$9,310			Restricted Fund Balance	\$130,865,000
Net Income	\$10,946,702	Total Assets	\$3,199,879,000	Total Liabilities & Fund Balance	\$3,199,879,000