

099 Rogers Memorial Hospital Inc
 34700 Valley Road
 Oconomowoc, WI 53066
 262-646-4411

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Control:

		All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)					
Psychiatric	88.6%	72.7%	1.22	85.6%	1.04
Alcoholism/Chemical Dependency	93.1%	61.1%	1.53	95.4%	0.98
Total Hospital	87.0%	70.6%	1.23	86.6%	1.00
Average Census (Patients)					
Psychiatric	32.8	19.0	1.72	55.6	0.59
Alcoholism/Chemical Dependency	6.5	3.7	1.75	7.6	0.85
Total Hospital	63.5	31.2	2.04	63.2	1.00
Average Length of Stay (Days)					
Psychiatric	11.2	6.0	1.89	10.4	1.08
Alcoholism/Chemical Dependency	4.6	4.4	1.06	5.0	0.92
Total Hospital	9.8	6.5	1.52	9.2	1.06
Outpatient Visits					
Non-Emergency Visits	26,300	46,690	0.56	29,917	0.88
Emergency Visits	0	1,340	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	18.1	3.9	4.68	17.8	1.02
Nurses, Licensed	100.4	40.1	2.50	102.0	0.98
Psychologists	0.0	0.9	N/A	0.0	N/A
Social Workers	116.2	29.9	3.89	119.5	0.97
All Other Personnel	226.0	69.4	3.26	528.8	0.43
Total FTEs	781.1	210.8	3.71	768.1	1.02
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.1	6.7	1.37	9.4	0.97
Nurses, Licensed	50.5	69.1	0.73	53.8	0.94
Psychologists	0.0	1.5	N/A	0.0	N/A
Social Workers	58.4	51.4	1.14	63.0	0.93
All Other Personnel	113.6	119.5	0.95	278.9	0.41
Total FTEs	392.9	362.9	1.08	405.1	0.97

Total Hospital:

Beds Set Up & Staffed 73
 Discharges 2,376
 Inpatient Days 23,243

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

099 Rogers Memorial Hospital Inc
Oconomowoc, WI 53066

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	66	1,859	20,857	86.3%	57.0	11.2
Alcoholism/chemical dependency	H	7	517	2,386	93.1%	6.5	4.6
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

099 Rogers Memorial Hospital Inc

Oconomowoc, WI 53066

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	17	4	18.1	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	6	0	6.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	46	59	87.0	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	1	6	4.4	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	7	3	9.0	Recreational Therapists	21	9	25.5
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	13	13	19.9
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	107	23	116.2
Pharmacists	1	1	1.3	Psychiatric Technicians	97	245	252.4
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	26	1	26.0	All Other Contracted Staff	24	3	25.1
Food Service Workers	0	0	0.0	All Other Health Professionals	136	34	156.5
Environmental Services Workers	17	0	17.0	All Other Personnel	15	2	15.8
Medical & Clinical Laboratory Technologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	535	403	781.1
Total Active Privileged Medical Staff: 73							

099 Rogers Memorial Hospital Inc
Oconomowoc, WI 53066

			All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$12,522,224	4.4%	11.0%	0.40	2.9%	1.52
Medical Assistance	\$29,183,004	10.3%	36.9%	0.28	11.8%	0.88
Commercial	\$234,831,539	83.1%	48.4%	1.72	83.7%	0.99
All Other	\$5,955,213	2.1%	3.7%	0.58	1.6%	1.32
Deductions as % of Total Gross Patient Revenue						
Medicare	\$9,318,539	3.3%	7.6%	0.43	1.8%	1.80
Medical Assistance	\$20,201,629	7.2%	23.0%	0.31	6.3%	1.13
Commercial	\$103,172,762	36.5%	21.9%	1.67	25.3%	1.45
Charity Care	\$2,301,363	0.8%	1.1%	0.72	0.8%	1.03
Bad Debt	\$584,581	0.2%	1.0%	0.21	0.5%	0.39
All Other	\$5,870,409	2.1%	2.4%	0.85	10.8%	0.19
Total Deductions	\$141,449,283	50.1%	57.1%	0.88	45.5%	1.10
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.9%	5.9%	0.15	0.1%	13.23
Net Gains/Losses as % of Net Income		43.5%	196.4%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$70,082,312	54.2%	61.3%	0.88	52.7%	1.03
Supplies & Services	\$49,961,220	38.6%	33.1%	1.17	42.1%	0.92
Capital Component	\$9,337,097	7.2%	5.6%	1.28	5.2%	1.40
Fiscal Statistics						
Operating Margin (%)		9.1%	-2.0%	N/A	11.9%	0.77
Total Hospital Net Income (%)		15.1%	2.0%	7.51	11.9%	1.27
Return on Equity (%)		12.0%	3.6%	3.28	5.8%	2.07
Current Ratio		2.18	1.3	1.64	2.88	0.76
Days in Net Patient Accounts Receivable		44.39	48.9	0.91	46.44	0.96
Equity Financing (%)		65.8%	48.7%	1.35	63.1%	1.04
Long-Term Debt to Equity Ratio		0.27	0.4	0.72	0.35	0.76
Times Interest Earned		14.45	3.2	4.47	0.00	N/A
Total Asset Turnover		0.49	0.8	0.62	0.49	1.00
Average Age of Plant (Years)		6.84	6.8	1.00	8.64	0.79
Increase (Decrease) Total Net Patient Revenue		-0.8%	6.3%	N/A	-2.9%	0.28
Outpatient Gross Revenue (% of Total GPR)		68.1%	48.8%	1.40	66.6%	1.02
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$282,491,980		Cash & Cash Equivalents	\$49,892,526	Current Liabilities	\$30,749,301
Less Deductions	\$141,449,283		Net Patient Receivables	\$17,105,547	Long-Term Debt	\$51,697,542
Net Patient Revenue	\$141,042,697		Other Receivables	\$0	Other Liabilities	\$17,360,559
Plus Other Revenue	\$1,293,246				Subtotal	\$99,807,402
Total Revenue	\$142,335,943		Land, Buildings & Equipment (Net)	\$58,656,814		
Less Expenses	\$129,380,629		Other Assets	\$166,091,662	Unrestricted Fund Balance	\$191,939,147
Non-Operating Gains/Losses	\$9,985,115				Restricted Fund Balance	\$0
Net Income	\$22,940,429		Total Assets	\$291,746,549	Total Liabilities & Fund Balance	\$291,746,549