

091 SSM Health Monroe Hospital
515 22nd Ave
Monroe, WI 53566
608-324-1000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Green
Analysis Area: Southern (1)
Volume Group: 6

		All GMS Hospitals		Analysis Area 1		Volume Group 6		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	49.3%	57.9%	0.85	58.2%	0.85	58.1%	0.85	40.0%	1.23
Obstetrics	22.5%	36.8%	0.61	41.0%	0.07	31.4%	0.72	22.7%	0.99
Pediatrics	0.0%	59.6%	N/A	55.7%	N/A	77.0%	N/A	0.0%	N/A
Total Hospital	44.3%	58.7%	0.75	62.3%	0.71	55.7%	0.79	35.8%	1.24
Average Census (Patients)									
Adult Medical-Surgical	19.7	26.8	0.74	25.0	0.79	31.3	0.63	16.0	1.23
Obstetrics	2.7	4.8	0.56	4.5	0.59	4.8	0.56	2.7	0.99
Pediatrics	0.0	1.5	N/A	2.2	N/A	4.0	N/A	0.0	N/A
Total Hospital	25.7	49.8	0.52	53.8	0.48	61.6	0.42	20.8	1.24
Average Length of Stay (Days)									
Adult Medical-Surgical	4.1	4.6	0.90	4.5	0.91	4.4	0.94	3.7	1.12
Obstetrics	2.0	2.4	0.82	2.5	0.79	2.4	0.85	2.1	0.96
Pediatrics	0.0	3.8	N/A	4.5	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.9	4.9	0.80	4.5	0.86	4.6	0.84	3.3	1.17
Surgical Operations									
Inpatient	555	1,037	0.54	947	0.59	1,302	0.43	494	1.12
Outpatient	3,267	3,865	0.85	3,798	0.86	5,418	0.60	2,689	1.21
Inpatient as % of All Surgeries	14.5%	21.2%	0.69	20.0%	0.73	19.4%	0.75	15.5%	0.94
Outpatient Visits									
Non-Emergency Visits	255,846	145,246	1.76	172,458	1.48	219,131	1.17	230,457	1.11
Emergency Visits	17,421	16,058	1.08	16,037	1.09	24,739	0.70	15,550	1.12
Full-Time Equivalents (FTEs)									
Administrators	16.2	19.0	0.85	20.3	0.80	20.7	0.78	0.0	N/A
Nurses, Licensed	179.6	247.5	0.73	270.6	0.66	342.9	0.52	214.5	0.84
Ancillary Nursing Personnel	4.9	40.3	0.12	38.3	0.13	54.5	0.09	28.3	0.17
All Other Personnel	419.0	496.2	0.84	620.2	0.68	656.1	0.64	628.1	0.67
Total FTEs	619.6	803.0	0.77	949.5	0.65	1,074.1	0.58	870.9	0.71
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.6	13.0	0.74	12.6	0.76	10.1	0.95	0.0	N/A
Nurses, Licensed	106.3	168.4	0.63	168.2	0.63	168.5	0.63	160.8	0.66
Ancillary Nursing Personnel	2.9	27.4	0.11	23.8	0.12	26.8	0.11	21.2	0.14
All Other Personnel	248.1	337.6	0.73	385.4	0.64	322.3	0.77	470.7	0.53
Total FTEs	367.0	546.4	0.67	590.0	0.62	527.7	0.70	652.7	0.56

Total Hospital:

Beds Set Up & Staffed 58
Discharges 2,414
Inpatient Days 9,375

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinet 10
Total Births 470
Newborn Days 746

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	40	1,740	7,204	49.3%	19.7	4.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	489	985	22.5%	2.7	2.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	165	1,186	54.2%	3.2	7.2
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	16	1	16.2	Surgical Personnel	3	0	3.0
Physicians & Dentists	18	7	18.0	Radiological Services Personnel	5	5	9.6
Medical & Dental Residents	0	0	0.0	Sonographers	3	1	3.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	133	60	170.6	Occupational Therapists	3	2	5.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	3	3.0	Physical Therapists	12	1	12.7
Ancillary Nursing Personnel	1	5	4.9	Physical Therapy Assistants/Aides	1	3	2.2
Medical Assistants	7	3	8.5	Recreational Therapists	1	1	1.0
Physician Assistants	2	2	2.0	Dietitians & Nutritionists	4	4	5.7
Nurse Practitioners	3	1	3.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	2	5	4.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	127	57	149.3
Health Info Mgmt-Administrators/Technicians	21	2	21.0	All Other Personnel	84	52	104.1
Pharmacy Personnel	17	1	17.0				
Clinical Laboratory Personnel	41	20	49.9				
				Total	510	236	619.6

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Monroe, WI 53566			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
Selected Financial Statistics			FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$314,583,749	48.3%	46.6%	1.04	42.1%	1.15	43.4%	1.11	48.0%	1.01	
Medical Assistance	\$74,642,875	11.5%	14.4%	0.80	12.0%	0.95	18.4%	0.62	11.8%	0.97	
Commercial	\$247,163,665	38.0%	33.9%	1.12	37.4%	1.01	33.8%	1.12	38.2%	0.99	
All Other	\$14,275,007	2.2%	5.1%	0.43	8.4%	0.26	4.3%	0.51	1.9%	1.15	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$245,626,215	37.8%	35.2%	1.07	31.8%	1.19	33.7%	1.12	37.1%	1.02	
Medical Assistance	\$64,456,946	9.9%	11.1%	0.89	9.3%	1.07	14.1%	0.70	10.0%	0.99	
Commercial	\$124,962,872	19.2%	14.9%	1.29	19.0%	1.01	13.7%	1.40	18.0%	1.07	
Charity Care	\$3,595,464	0.6%	0.7%	0.77	0.5%	1.04	0.7%	0.84	0.7%	0.85	
Bad Debt	\$8,835,820	1.4%	1.0%	1.33	1.0%	1.32	1.3%	1.08	1.4%	1.00	
All Other	\$11,803,268	1.8%	2.8%	0.65	4.5%	0.40	2.7%	0.68	1.7%	1.06	
Total Deductions	\$459,280,585	70.6%	65.8%	1.07	66.2%	1.07	66.0%	1.07	68.8%	1.03	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		5.5%	6.5%	0.86	6.8%	0.82	6.7%	0.82	7.7%	0.72	
Net Gains/Losses as % of Net Income		84.6%	29.4%	2.88	49.6%	1.70	20.9%	4.05	137.6%	0.62	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$110,872,468	55.5%	42.4%	1.31	44.5%	1.25	43.3%	1.28	57.4%	0.97	
Supplies & Services	\$75,686,604	37.9%	51.3%	0.74	48.9%	0.78	49.2%	0.77	34.6%	1.10	
Capital Component	\$13,074,800	6.5%	6.2%	1.05	6.6%	0.99	7.4%	0.88	8.0%	0.81	
Fiscal Statistics											
Operating Margin (%)		1.5%	10.4%	0.14	8.0%	0.18	12.2%	0.12	-3.3%	N/A	
Total Hospital Net Income (%)		8.9%	14.1%	0.63	14.8%	0.60	15.0%	0.59	7.8%	1.14	
Return on Equity (%)		4.7%	6.3%	0.75	10.2%	0.47	3.8%	1.26	4.5%	1.05	
Current Ratio		5.8	4.1	1.41	2.7	2.18	4.0	1.45	2.9	2.01	
Days in Net Patient Accounts Receivable		47.6	87.5	0.54	50.7	0.94	139.1	0.34	56.6	0.84	
Average Payment Period		46.3	89.9	0.52	78.2	0.59	140.8	0.33	60.9	0.76	
Equity Financing (%)		61.2%	64.7%	0.95	59.6%	1.03	62.1%	0.99	66.7%	0.92	
Long-Term Debt to Equity Ratio		0.3	0.3	0.78	0.3	1.01	0.4	0.61	0.3	0.92	
Times Interest Earned		9.4	21.0	0.45	18.0	0.52	15.1	0.63	7.8	1.20	
Total Asset Turnover		0.5	0.4	1.15	0.6	0.78	0.2	2.04	0.5	0.96	
Average Age of Plant (Years)		3.5	17.1	0.20	12.6	0.28	23.5	0.15	2.4	1.45	
Increase (Decrease) Total Net Patient Revenue		16.2%	12.7%	1.27	11.3%	1.44	18.6%	0.87	-4.9%	N/A	
Outpatient Gross Revenue (% of Total GPR)		84.8%	64.9%	1.31	61.9%	1.37	69.2%	1.22	84.4%	1.00	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$17,612		\$18,658	0.94	\$18,949	0.93	\$18,023	0.98	\$14,902	1.18	
Inpatient Net Revenue per Day	\$4,535		\$3,656	1.24	\$3,664	1.24	\$3,813	1.19	\$4,481	1.01	
Outpatient Net Revenue per Visit	\$577		\$781	0.74	\$753	0.77	\$729	0.79	\$560	1.03	

Income Statement			Assets			Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$650,665,296		Cash & Cash Equivalents		\$108,010,012	Current Liabilities		\$24,034,129
Less Deductions	\$459,280,585		Net Patient Receivables		\$24,952,745	Long-Term Debt		\$64,193,805
Net Patient Revenue	\$191,384,711		Other Receivables		\$2,844,691	Other Liabilities		\$70,498,754
Plus Other Revenue	\$11,229,899					Subtotal		\$158,726,688
Total Revenue	\$202,614,610		Land, Buildings & Equipment (Net)		\$125,581,230			
Less Expenses	\$199,633,872		Other Assets		\$148,211,962	Unrestricted Fund Balance		\$250,873,952
Non-Operating Gains/Losses	\$16,429,053					Restricted Fund Balance		\$5,947,737
Net Income	\$19,409,791		Total Assets		\$409,600,640	Total Liabilities & Fund Balance		\$409,600,640