

128 Spooner Health
1280 Chandler Drive
Spooner, WI 54801
715-635-2111

Fiscal Year: 04/01 to 03/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Washburn
Analysis Area: Western Lake Superior (7)
Volume Group: 2

		All GMS Hospitals		Analysis Area 7		Volume Group 2		FY 2021 vs. 2020	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	11.1%	57.9%	0.19	25.1%	0.44	19.3%	0.58	13.6%	0.81
Obstetrics	0.0%	36.8%	N/A	24.3%	N/A	21.6%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	14.1%	58.7%	0.24	28.2%	0.50	20.9%	0.67	13.7%	1.03
Average Census (Patients)									
Adult Medical-Surgical	2.2	26.8	0.08	5.0	0.45	3.3	0.66	2.2	1.02
Obstetrics	0.0	4.8	N/A	1.1	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.8	49.8	0.06	6.5	0.43	4.2	0.67	2.7	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.6	0.79	3.6	1.01	3.6	1.01	3.3	1.11
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.6	4.9	0.74	3.9	0.93	3.1	1.18	3.4	1.07
Surgical Operations									
Inpatient	0	1,037	N/A	70	N/A	202	N/A	0	N/A
Outpatient	296	3,865	0.08	1,013	0.29	1,213	0.24	338	0.88
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	6.4%	N/A	14.3%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	20,195	145,246	0.14	40,762	0.50	37,326	0.54	21,515	0.94
Emergency Visits	5,930	16,058	0.37	6,148	0.96	4,868	1.22	7,154	0.83
Full-Time Equivalents (FTEs)									
Administrators	3.0	19.0	0.16	2.8	1.08	5.6	0.54	3.0	1.00
Nurses, Licensed	31.3	247.5	0.13	61.3	0.51	48.0	0.65	32.1	0.97
Ancillary Nursing Personnel	2.8	40.3	0.07	8.9	0.32	5.7	0.50	2.6	1.09
All Other Personnel	80.1	496.2	0.16	146.9	0.55	98.5	0.81	78.8	1.02
Total FTEs	117.2	803.0	0.15	219.9	0.53	157.8	0.74	116.6	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	13.9	13.0	1.07	5.7	2.44	26.2	0.53	13.5	1.03
Nurses, Licensed	144.6	168.4	0.86	125.8	1.15	225.1	0.64	144.3	1.00
Ancillary Nursing Personnel	13.1	27.4	0.48	18.3	0.72	26.6	0.49	11.7	1.12
All Other Personnel	370.4	337.6	1.10	301.1	1.23	461.9	0.80	354.1	1.05
Total FTEs	542.0	546.4	0.99	450.8	1.20	739.8	0.73	523.6	1.04

Total Hospital:

Beds Set Up & Staffed 20
Discharges 283
Inpatient Days 1,026

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 3
Discharges 47
Inpatient Days 494

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

128 Spooner Health
Spooner, WI 54801

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 03/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	20	223	809	11.1%	2.2	3.6
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	4	0	7	38	0.0%	0.1	5.4
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	46	148	0.0%	0.4	3.2
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	2	0	7	31	0.0%	0.1	4.4

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	3	2	3.4	Radiological Services Personnel	7	1	7.8
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	1	0.8
Registered Nurses	19	15	29.3	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	4	2	5.4
Ancillary Nursing Personnel	0	4	2.8	Physical Therapy Assistants/Aides	2	3	3.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	8	7.5
Health Info Mgmt-Administrators/Technicians	3	1	3.5	All Other Personnel	29	9	33.7
Pharmacy Personnel	5	0	5.0				
Clinical Laboratory Personnel	6	0	6.0				
				Total	91	46	117.2

128 Spooner Health

Spooner, WI 54801

			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$29,213,136	57.6%	46.6%	1.23	50.8%	1.13	47.7%	1.21	56.3%	1.02
Medical Assistance	\$7,807,371	15.4%	14.4%	1.07	16.7%	0.92	12.6%	1.22	14.4%	1.07
Commercial	\$10,145,876	20.0%	33.9%	0.59	26.9%	0.74	35.5%	0.56	24.8%	0.81
All Other	\$3,588,735	7.1%	5.1%	1.40	5.6%	1.27	4.2%	1.68	4.5%	1.58
Deductions as % of Total Gross Patient Revenue										
Medicare	\$14,005,475	27.6%	35.2%	0.78	27.0%	1.02	27.4%	1.01	29.1%	0.95
Medical Assistance	\$5,498,060	10.8%	11.1%	0.98	11.1%	0.97	8.8%	1.23	10.7%	1.01
Commercial	\$2,276,519	4.5%	14.9%	0.30	5.5%	0.82	12.2%	0.37	5.4%	0.83
Charity Care	\$366,676	0.7%	0.7%	1.01	0.7%	1.07	0.7%	1.03	0.8%	0.91
Bad Debt	\$646,015	1.3%	1.0%	1.25	1.5%	0.85	1.3%	1.01	2.0%	0.63
All Other	\$1,998,636	3.9%	2.8%	1.41	2.7%	1.46	2.4%	1.63	1.7%	2.25
Total Deductions	\$24,791,381	48.8%	65.8%	0.74	48.5%	1.01	52.8%	0.93	49.8%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		18.5%	6.5%	2.86	3.4%	5.48	4.2%	4.45	0.3%	57.83
Net Gains/Losses as % of Net Income		16.6%	29.4%	0.57	46.4%	0.36	27.5%	0.60	74.0%	0.22
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$10,740,700	40.5%	42.4%	0.95	52.8%	0.77	46.9%	0.86	38.8%	1.04
Supplies & Services	\$12,319,170	46.4%	51.3%	0.90	40.1%	1.16	45.9%	1.01	47.4%	0.98
Capital Component	\$3,478,437	13.1%	6.2%	2.10	7.1%	1.84	7.1%	1.83	13.8%	0.95
Fiscal Statistics										
Operating Margin (%)		16.7%	10.4%	1.61	12.3%	1.36	14.1%	1.19	2.3%	7.36
Total Hospital Net Income (%)		19.4%	14.1%	1.38	20.8%	0.93	18.4%	1.05	8.2%	2.36
Return on Equity (%)		9.4%	6.3%	1.49	2.3%	4.15	1.6%	5.89	4.4%	2.15
Current Ratio		2.2	4.1	0.53	3.1	0.70	2.8	0.79	2.0	1.12
Days in Net Patient Accounts Receivable		39.2	87.5	0.45	372.2	0.11	469.6	0.08	45.0	0.87
Average Payment Period		143.7	89.9	1.60	407.2	0.35	503.0	0.29	69.1	2.08
Equity Financing (%)		60.4%	64.7%	0.93	51.8%	1.17	50.7%	1.19	59.2%	1.02
Long-Term Debt to Equity Ratio		0.4	0.3	1.25	0.7	0.60	0.7	0.56	0.5	0.75
Times Interest Earned		10.3	21.0	0.49	56.7	0.18	28.6	0.36	4.3	2.38
Total Asset Turnover		0.5	0.4	1.09	0.1	4.76	0.1	5.69	0.5	0.94
Average Age of Plant (Years)		5.1	17.1	0.30	55.6	0.09	72.9	0.07	3.9	1.32
Increase (Decrease) Total Net Patient Revenue		-4.1%	12.7%	N/A	17.4%	N/A	13.5%	N/A	-3.6%	1.13
Outpatient Gross Revenue (% of Total GPR)		87.9%	64.9%	1.35	86.8%	1.01	80.3%	1.10	87.5%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,300		\$18,658	0.66	\$14,908	0.83	\$17,504	0.70	\$13,518	0.91
Inpatient Net Revenue per Day	\$2,784		\$3,656	0.76	\$3,393	0.82	\$4,490	0.62	\$2,470	1.13
Outpatient Net Revenue per Visit	\$863		\$781	1.10	\$924	0.93	\$784	1.10	\$807	1.07

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$50,755,117	Cash & Cash Equivalents	\$17,059,346	Current Liabilities	\$9,487,849
Less Deductions	\$24,791,381	Net Patient Receivables	\$2,785,821	Long-Term Debt	\$16,907,062
Net Patient Revenue	\$25,963,736	Other Receivables	\$143,060	Other Liabilities	\$553,353
Plus Other Revenue	\$5,910,691			Subtotal	\$26,948,264
Total Revenue	\$31,874,429	Land, Buildings & Equipment (Net)	\$22,882,001		
Less Expenses	\$26,538,307	Other Assets	\$25,191,227	Unrestricted Fund Balance	\$41,113,191
Non-Operating Gains/Losses	\$1,061,513			Restricted Fund Balance	\$0
Net Income	\$6,397,635	Total Assets	\$68,061,455	Total Liabilities & Fund Balance	\$68,061,455