

101 St Clare Memorial Hospital
855 South Main Street
Oconto Falls, WI 54154
920-846-3444

Fiscal Year: 07/01 to 06/30
Type: GMS
Critical Access Hospital
Control: Religious Organization

County: Oconto
Analysis Area: Northeastern (4)
Volume Group: 2

		All GMS Hospitals		Analysis Area 4		Volume Group 2		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	8.1%	57.9%	0.14	57.7%	0.14	19.3%	0.42	9.2%	0.89
Obstetrics	0.0%	36.8%	N/A	33.1%	N/A	21.6%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	12.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	8.1%	58.7%	0.14	51.8%	0.16	20.9%	0.39	9.2%	0.89
Average Census (Patients)									
Adult Medical-Surgical	1.6	26.8	0.06	25.0	0.07	3.3	0.49	2.0	0.81
Obstetrics	0.0	4.8	N/A	3.9	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.6	49.8	0.03	44.3	0.04	4.2	0.39	2.0	0.81
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.6	0.72	4.2	0.78	3.6	0.91	3.2	1.03
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.3	4.9	0.67	4.4	0.74	3.1	1.06	3.2	1.02
Surgical Operations									
Inpatient	44	1,037	0.04	879	0.05	202	0.22	52	0.85
Outpatient	780	3,865	0.20	5,410	0.14	1,213	0.64	532	1.47
Inpatient as % of All Surgeries	5.3%	21.2%	0.25	14.0%	0.38	14.3%	0.37	8.9%	0.60
Outpatient Visits									
Non-Emergency Visits	14,361	145,246	0.10	191,881	0.07	37,326	0.38	12,198	1.18
Emergency Visits	4,654	16,058	0.29	17,038	0.27	4,868	0.96	4,317	1.08
Full-Time Equivalents (FTEs)									
Administrators	3.0	19.0	0.16	15.5	0.19	5.6	0.54	3.0	1.00
Nurses, Licensed	37.6	247.5	0.15	286.5	0.13	48.0	0.78	37.3	1.01
Ancillary Nursing Personnel	6.5	40.3	0.16	43.7	0.15	5.7	1.14	5.3	1.23
All Other Personnel	57.5	496.2	0.12	497.2	0.12	98.5	0.58	58.8	0.98
Total FTEs	104.6	803.0	0.13	842.9	0.12	157.8	0.66	104.3	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	18.1	13.0	1.40	8.7	2.07	26.2	0.69	15.9	1.14
Nurses, Licensed	226.7	168.4	1.35	160.8	1.41	225.1	1.01	197.6	1.15
Ancillary Nursing Personnel	39.2	27.4	1.43	24.5	1.60	26.6	1.47	28.1	1.39
All Other Personnel	346.6	337.6	1.03	279.1	1.24	461.9	0.75	311.8	1.11
Total FTEs	630.6	546.4	1.15	473.2	1.33	739.8	0.85	553.4	1.14

Total Hospital:

Beds Set Up & Staffed 20
Discharges 182
Inpatient Days 594

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 144
Inpatient Days 1,756

Newborn Nursery:

Bassinet 0
Total Births 0
Newborn Days 0

101 St Clare Memorial Hospital
Oconto Falls, WI 54154

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	20	181	594	8.1%	1.6	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	0	4	3.6
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	1	5	3.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	3	1.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	2	2.3
Registered Nurses	13	26	29.8	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	2	1	2.9
Ancillary Nursing Personnel	2	6	6.5	Physical Therapy Assistants/Aides	0	1	0.0
Medical Assistants	1	1	1.9	Recreational Therapists	0	0	0.0
Physician Assistants	0	1	0.8	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	4	1	4.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	8	13	13.8
Pharmacy Personnel	9	6	12.9				
Clinical Laboratory Personnel	10	4	12.2				
				Total	59	74	104.6

101 St Clare Memorial Hospital

Oconto Falls, WI 54154

			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
FY 2021										
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$31,414,514	46.1%	46.6%	0.99	47.1%	0.98	47.7%	0.97	49.4%	0.93
Medical Assistance	\$17,623,793	25.9%	14.4%	1.79	12.3%	2.10	12.6%	2.05	21.6%	1.20
Commercial	\$16,489,076	24.2%	33.9%	0.71	36.3%	0.67	35.5%	0.68	24.3%	1.00
All Other	\$2,645,880	3.9%	5.1%	0.77	4.2%	0.92	4.2%	0.92	4.6%	0.84
Deductions as % of Total Gross Patient Revenue										
Medicare	\$17,022,699	25.0%	35.2%	0.71	35.4%	0.71	27.4%	0.91	28.4%	0.88
Medical Assistance	\$10,803,851	15.8%	11.1%	1.43	9.8%	1.62	8.8%	1.79	12.4%	1.28
Commercial	\$7,605,618	11.2%	14.9%	0.75	16.0%	0.70	12.2%	0.92	9.1%	1.23
Charity Care	\$662,890	1.0%	0.7%	1.36	0.7%	1.42	0.7%	1.38	0.8%	1.15
Bad Debt	\$934,825	1.4%	1.0%	1.35	1.1%	1.28	1.3%	1.09	1.7%	0.82
All Other	\$1,877,089	2.8%	2.8%	0.98	2.9%	0.94	2.4%	1.14	3.2%	0.87
Total Deductions	\$38,906,972	57.1%	65.8%	0.87	65.9%	0.87	52.8%	1.08	55.5%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		13.4%	6.5%	2.07	6.1%	2.22	4.2%	3.22	24.7%	0.54
Net Gains/Losses as % of Net Income		35.7%	29.4%	1.22	31.1%	1.15	27.5%	1.30	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$9,437,629	31.9%	42.4%	0.75	42.5%	0.75	46.9%	0.68	38.9%	0.82
Supplies & Services	\$18,335,208	62.0%	51.3%	1.21	50.9%	1.22	45.9%	1.35	55.3%	1.12
Capital Component	\$1,806,014	6.1%	6.2%	0.98	6.6%	0.92	7.1%	0.85	5.8%	1.06
Fiscal Statistics										
Operating Margin (%)		12.5%	10.4%	1.20	15.9%	0.79	14.1%	0.89	8.2%	1.52
Total Hospital Net Income (%)		18.2%	14.1%	1.29	21.5%	0.85	18.4%	0.99	7.7%	2.37
Return on Equity (%)		15.6%	6.3%	2.47	15.0%	1.04	1.6%	9.79	7.7%	2.04
Current Ratio	0.3		4.1	0.06	3.7	0.07	2.8	0.09	0.3	0.80
Days in Net Patient Accounts Receivable	49.0		87.5	0.56	56.7	0.87	469.6	0.10	71.5	0.69
Average Payment Period	379.1		89.9	4.22	76.1	4.98	503.0	0.75	331.6	1.14
Equity Financing (%)	9.7%		64.7%	0.15	75.3%	0.13	50.7%	0.19	0.0%	N/A
Long-Term Debt to Equity Ratio	1.3		0.3	4.06	0.2	8.75	0.7	1.81	-9.1	N/A
Times Interest Earned	61.2		21.0	2.91	32.4	1.89	28.6	2.14	14.8	4.15
Total Asset Turnover	0.8		0.4	1.87	0.7	1.23	0.1	9.77	1.0	0.80
Average Age of Plant (Years)	11.4		17.1	0.67	10.6	1.07	72.9	0.16	11.5	0.99
Increase (Decrease) Total Net Patient Revenue	19.3%		12.7%	1.52	10.0%	1.93	13.5%	1.43	14.3%	1.35
Outpatient Gross Revenue (% of Total GPR)	90.2%		64.9%	1.39	74.4%	1.21	80.3%	1.12	89.3%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,777		\$18,658	0.90	\$15,148	1.11	\$17,504	0.96	\$13,752	1.22
Inpatient Net Revenue per Day	\$2,201		\$3,656	0.60	\$3,286	0.67	\$4,490	0.49	\$2,458	0.90
Outpatient Net Revenue per Visit	\$1,286		\$781	1.65	\$699	1.84	\$784	1.64	\$1,276	1.01

Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$68,173,263		Cash & Cash Equivalents	-	Current Liabilities	\$29,187,486	
Less Deductions	\$38,906,972		Net Patient Receivables	\$3,930,364	Long-Term Debt	\$5,456,000	
Net Patient Revenue	\$29,266,291		Other Receivables	\$1,495,178	Other Liabilities	\$3,346,752	
Plus Other Revenue	\$4,538,255				Subtotal	\$37,990,238	
Total Revenue	\$33,804,546		Land, Buildings & Equipment (Net)	\$10,710,689	Unrestricted Fund Balance	\$4,083,802	
Less Expenses	\$29,578,851		Other Assets	\$26,036,320	Restricted Fund Balance	\$0	
Non-Operating Gains/Losses	\$2,347,754				Total Liabilities & Fund Balance	\$42,074,040	
Net Income	\$6,573,449		Total Assets	\$42,074,040			