

032 Aurora Lakeland Medical Center
W3985 Cty Rd NN
Elkhorn, WI 53121
262-741-2000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Walworth
Analysis Area: Southeastern (2A)
Volume Group: 5

Control:

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	45.2%	63.0%	0.72	67.1%	0.67	52.6%	0.86	41.9%	1.08
Obstetrics	27.9%	40.9%	0.68	41.8%	0.09	34.3%	0.81	26.5%	1.05
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	45.3%	63.6%	0.71	64.2%	0.71	55.7%	0.81	45.2%	1.00
Average Census (Patients)									
Adult Medical-Surgical	16.3	25.0	0.65	24.5	0.67	14.2	1.15	15.1	1.08
Obstetrics	3.9	5.2	0.75	5.1	0.77	2.7	1.43	3.7	1.05
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	28.1	46.9	0.60	44.3	0.63	25.1	1.12	28.0	1.00
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.3	0.78	4.2	0.81	3.7	0.90	3.8	0.88
Obstetrics	2.0	2.4	0.82	2.3	0.86	2.2	0.90	2.0	1.01
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.3	4.8	0.69	4.4	0.76	4.0	0.83	3.7	0.90
Surgical Operations									
Inpatient	533	1,014	0.53	1,039	0.51	345	1.54	540	0.99
Outpatient	1,448	4,465	0.32	4,179	0.35	2,507	0.58	1,443	1.00
Inpatient as % of All Surgeries	26.9%	18.5%	1.45	19.9%	1.35	12.1%	2.22	27.2%	0.99
Outpatient Visits									
Non-Emergency Visits	71,240	139,692	0.51	122,527	0.58	89,118	0.80	65,468	1.09
Emergency Visits	17,401	17,650	0.99	19,187	0.91	18,665	0.93	16,425	1.06
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	2.4	0.84	1.8	1.10	5.0	0.40
Nurses, Licensed	148.1	232.9	0.64	196.3	0.75	125.7	1.18	128.5	1.15
Ancillary Nursing Personnel	53.9	38.9	1.39	42.3	1.28	26.9	2.01	41.6	1.30
All Other Personnel	223.0	451.0	0.49	342.1	0.65	225.9	0.99	224.7	0.99
Total FTEs	427.0	727.1	0.59	583.0	0.73	380.3	1.12	399.8	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	2.2	3.0	0.74	1.7	1.32	1.7	1.30	6.3	0.35
Nurses, Licensed	163.6	160.0	1.02	137.5	1.19	117.5	1.39	161.5	1.01
Ancillary Nursing Personnel	59.6	26.7	2.23	29.6	2.01	25.1	2.37	52.4	1.14
All Other Personnel	246.4	309.9	0.80	239.6	1.03	211.2	1.17	282.6	0.87
Total FTEs	471.8	499.6	0.94	408.4	1.16	355.6	1.33	502.8	0.94

Total Hospital:

Beds Set Up & Staffed 62
Discharges 3,096
Inpatient Days 10,287

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 14
Total Births 677
Newborn Days 1,128

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	36	1,767	5,962	45.2%	16.3	3.4
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	51	151	0.0%	0.4	3.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	14	719	1,428	27.9%	3.9	2.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	12	558	2,669	60.8%	7.3	4.8
Step-Down (Special Care)	H	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	H	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	0	13	77	0.0%	0.2	5.9

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0	Radiological Services Personnel	8	7	11.1
Dentists	0	0	0.0	Sonographers	5	5	6.3
Medical & Dental Residents	7	0	7.0	Physician Assistants	1	1	1.3
Dental Hygienists	0	0	0.0	Surgical Technicians	2	0	2.0
Registered Nurses	101	87	134.7	Respiratory Therapists	6	2	7.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	1	3.5
Licensed Practical Nurses	3	0	3.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	34	38	53.9	Physical Therapists	2	1	2.1
Medical Assistants	8	3	9.7	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	5	4	9.3	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	4	3.9	Social Workers	0	2	1.3
Pharmacists	9	3	9.7	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	9	3	10.7	Pharmacy Technicians	6	6	7.6
Surgical Personnel	2	4	3.7	Medical Coding Technicians	0	0	0.0
Directors/Managers	16	0	16.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	15	10	19.4	All Other Health Professionals	14	5	15.0
Environmental Services Workers	14	9	17.5	All Other Personnel	47	18	57.3
Medical & Clinical Laboratory Technologists	6	5	6.8				
All Other Radiologic Personnel	1	1	1.8				
				Total	330	219	427.0
Total Active Privileged Medical Staff: 555							

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Elkhorn, WI 53121			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$171,852,611	50.8%	49.1%	1.03	53.9%	0.94	52.1%	0.98	50.0%	1.02	
Medical Assistance	\$48,302,641	14.3%	13.0%	1.10	10.1%	1.42	14.2%	1.00	16.2%	0.88	
Commercial	\$98,133,272	29.0%	32.2%	0.90	33.1%	0.88	28.2%	1.03	28.5%	1.02	
All Other	\$19,889,298	5.9%	5.7%	1.02	2.9%	2.04	5.5%	1.07	5.3%	1.10	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$141,953,335	42.0%	38.3%	1.10	44.4%	0.94	40.1%	1.05	40.9%	1.03	
Medical Assistance	\$38,073,871	11.3%	10.2%	1.10	8.3%	1.35	11.1%	1.02	12.9%	0.87	
Commercial	\$45,370,889	13.4%	15.3%	0.88	16.7%	0.80	13.8%	0.97	13.0%	1.03	
Charity Care	\$6,891,437	2.0%	0.9%	2.39	0.8%	2.47	1.1%	1.90	1.9%	1.09	
Bad Debt	\$5,794,371	1.7%	1.0%	1.66	1.1%	1.57	1.3%	1.27	1.3%	1.36	
All Other	\$7,189,136	2.1%	3.3%	0.65	1.7%	1.27	2.3%	0.92	2.2%	0.97	
Total Deductions	\$245,273,039	72.5%	68.9%	1.05	73.0%	0.99	69.7%	1.04	72.1%	1.01	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.5%	7.1%	0.08	3.9%	0.14	3.2%	0.17	1.7%	0.32	
Net Gains/Losses as % of Net Income		0.0%	19.9%	N/A	N/A	N/A	14.9%	N/A	0.0%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$39,452,324	51.9%	41.8%	1.24	40.1%	1.30	42.3%	1.23	44.4%	1.17	
Supplies & Services	\$31,806,342	41.9%	52.7%	0.79	52.4%	0.80	52.4%	0.80	48.7%	0.86	
Capital Component	\$4,734,526	6.2%	5.5%	1.14	7.6%	0.82	5.3%	1.18	6.9%	0.91	
Fiscal Statistics											
Operating Margin (%)		18.6%	7.9%	2.37	11.7%	1.59	8.2%	2.27	17.3%	1.08	
Total Hospital Net Income (%)		18.6%	9.7%	1.93	11.0%	1.69	9.5%	1.96	17.3%	1.08	
Return on Equity (%)		6.3%	8.4%	0.75	7.8%	0.81	7.9%	0.80	5.7%	1.11	
Current Ratio		39.3	5.5	7.20	13.2	2.98	11.5	3.42	36.2	1.08	
Days in Net Patient Accounts Receivable		49.8	78.5	0.63	54.2	0.92	51.6	0.97	54.4	0.92	
Equity Financing (%)		98.1%	59.9%	1.64	87.0%	1.13	85.9%	1.14	97.9%	1.00	
Long-Term Debt to Equity Ratio		0.0	0.5	0.00	0.1	0.01	0.1	0.01	0.0	0.70	
Times Interest Earned		22.3	16.8	1.33	12.6	1.77	20.0	1.12	18.2	1.23	
Total Asset Turnover		0.3	0.5	0.70	0.6	0.54	0.7	0.47	0.3	1.01	
Average Age of Plant (Years)		13.1	20.1	0.65	12.7	1.04	13.0	1.01	11.5	1.14	
Increase (Decrease) Total Net Patient Revenue		6.8%	7.2%	0.94	8.1%	0.83	5.0%	1.36	4.1%	1.65	
Outpatient Gross Revenue (% of Total GPR)		66.1%	67.5%	0.98	68.5%	0.97	75.8%	0.87	66.3%	1.00	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$338,177,821	Cash & Cash Equivalents	\$191,669,505	Current Liabilities	\$5,284,892
Less Deductions	\$245,273,039	Net Patient Receivables	\$12,651,566	Long-Term Debt	\$170,031
Net Patient Revenue	\$92,904,782	Other Receivables	\$40,145	Other Liabilities	\$28,452
Plus Other Revenue	\$505,277			Subtotal	\$5,483,375
Total Revenue	\$93,410,058	Land, Buildings & Equipment (Net)	\$74,032,807		
Less Expenses	\$75,993,192	Other Assets	\$3,140,360	Unrestricted Fund Balance	\$276,051,007.00
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$0
Net Income	\$17,416,866	Total Assets	\$281,534,383	Total Liabilities & Fund Balance	\$281,534,382