

104 Mayo Clinic Health System - Oakridge in Osseo
13025 Eighth Street, PO Box 70
Osseo, WI 54758
715-597-3121

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Trempealeau
Analysis Area: Southwestern (5B)
Volume Group: 1

		All GMS Hospitals		Analysis Area 5B		Volume Group 1		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	14.7%	57.9%	0.25	44.6%	0.33	14.2%	1.03	8.0%	1.84
Obstetrics	0.0%	36.8%	N/A	52.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	30.0%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	14.7%	58.7%	0.25	48.8%	0.30	18.3%	0.80	8.0%	1.84
Average Census (Patients)									
Adult Medical-Surgical	1.8	26.8	0.07	17.0	0.10	2.1	0.86	1.3	1.38
Obstetrics	0.0	4.8	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.6	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.8	49.8	0.04	28.6	0.06	2.8	0.64	1.3	1.38
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.6	0.76	4.1	0.86	3.6	0.96	3.3	1.07
Obstetrics	0.0	2.4	N/A	3.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	2.5	N/A	2.6	N/A	0.0	N/A
Total Hospital	3.5	4.9	0.72	4.9	0.71	4.3	0.81	3.3	1.07
Surgical Operations									
Inpatient	0	1,037	N/A	828	N/A	54	N/A	0	N/A
Outpatient	0	3,865	N/A	2,810	N/A	1,655	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	22.8%	N/A	3.2%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	24,726	145,246	0.17	141,645	0.17	27,310	0.91	22,648	1.09
Emergency Visits	3,019	16,058	0.19	14,182	0.21	3,184	0.95	2,600	1.16
Full-Time Equivalents (FTEs)									
Administrators	1.0	19.0	0.05	11.3	0.09	1.7	0.58	1.0	1.00
Nurses, Licensed	49.5	247.5	0.20	150.4	0.33	37.1	1.33	51.9	0.95
Ancillary Nursing Personnel	11.8	40.3	0.29	22.0	0.53	6.4	1.85	10.2	1.15
All Other Personnel	68.6	496.2	0.14	396.9	0.17	71.3	0.96	80.8	0.85
Total FTEs	130.8	803.0	0.16	580.7	0.23	116.6	1.12	143.9	0.91
FTEs per 100 Patient Census (Adjusted)									
Administrators	14.8	13.0	1.14	8.5	1.74	11.4	1.29	21.1	0.70
Nurses, Licensed	732.7	168.4	4.35	113.4	6.46	246.5	2.97	1,094.7	0.67
Ancillary Nursing Personnel	174.5	27.4	6.36	16.6	10.51	42.3	4.13	215.1	0.81
All Other Personnel	1,015.7	337.6	3.01	299.2	3.40	473.5	2.14	1,704.7	0.60
Total FTEs	1,937.6	546.4	3.55	437.7	4.43	773.8	2.50	3,035.6	0.64

Total Hospital:

Beds Set Up & Staffed 12
Discharges 184
Inpatient Days 644

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 9
Discharges 223
Inpatient Days 3,148

Newborn Nursery:

Bassinetts 0
Total Births 0
Newborn Days 0

104 Mayo Clinic Health System - Oakridge in Osseo
Osseo, WI 54758

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	12	184	644	14.7%	1.8	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	2	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	6	2	7.7	Radiological Services Personnel	1	6	5.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	3	6.0
Registered Nurses	12	37	40.1	Occupational Therapists	3	0	3.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	4	6.3	Physical Therapists	2	3	4.4
Ancillary Nursing Personnel	1	14	11.8	Physical Therapy Assistants/Aides	0	5	2.4
Medical Assistants	2	1	2.9	Recreational Therapists	0	0	0.0
Physician Assistants	3	2	4.7	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	3	3	5.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	7	2	8.6
Pharmacy Personnel	1	5	4.5				
Clinical Laboratory Personnel	6	9	12.7				
				Total	59	96	130.8

104 Mayo Clinic Health System - Oakridge in Osseo

Osseo, WI 54758

			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	5B Value	Ratio	1 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$26,453,472	55.8%	46.6%	1.20	45.7%	1.22	46.0%	1.21	57.1%	0.98
Medical Assistance	\$6,691,419	14.1%	14.4%	0.98	10.5%	1.34	12.0%	1.17	12.1%	1.17
Commercial	\$12,438,285	26.2%	33.9%	0.77	35.7%	0.73	37.7%	0.69	27.2%	0.96
All Other	\$1,859,868	3.9%	5.1%	0.77	8.1%	0.49	4.2%	0.93	3.6%	1.09
Deductions as % of Total Gross Patient Revenue										
Medicare	\$9,232,639	19.5%	35.2%	0.55	32.9%	0.59	24.4%	0.80	19.2%	1.01
Medical Assistance	\$3,992,059	8.4%	11.1%	0.76	8.2%	1.03	8.3%	1.01	7.8%	1.08
Commercial	\$3,155,540	6.7%	14.9%	0.45	16.1%	0.41	11.4%	0.58	6.1%	1.08
Charity Care	\$1,538,344	3.2%	0.7%	4.55	0.4%	7.36	0.7%	4.56	3.4%	0.95
Bad Debt	\$1,253,820	2.6%	1.0%	2.59	0.9%	2.91	1.4%	1.89	2.3%	1.13
All Other	\$612,191	1.3%	2.8%	0.46	5.9%	0.22	2.2%	0.58	0.9%	1.51
Total Deductions	\$19,784,593	41.7%	65.8%	0.63	64.5%	0.65	48.5%	0.86	39.7%	1.05
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		10.8%	6.5%	1.67	19.4%	0.56	5.2%	2.09	12.9%	0.84
Net Gains/Losses as % of Net Income		0.0%	29.4%	N/A	94.5%	N/A	16.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$17,653,444	55.9%	42.4%	1.32	55.8%	1.00	49.0%	1.14	56.1%	1.00
Supplies & Services	\$12,857,198	40.7%	51.3%	0.79	39.5%	1.03	44.0%	0.92	40.4%	1.01
Capital Component	\$1,088,930	3.4%	6.2%	0.55	4.7%	0.73	7.0%	0.49	3.5%	0.98
Fiscal Statistics										
Operating Margin (%)		-1.9%	10.4%	N/A	0.2%	N/A	12.2%	N/A	-2.1%	0.90
Total Hospital Net Income (%)		-1.9%	14.1%	N/A	4.3%	N/A	14.2%	N/A	-2.1%	0.90
Return on Equity (%)		-3.5%	6.3%	N/A	3.3%	N/A	21.6%	N/A	-2.8%	1.28
Current Ratio		3.7	4.1	0.89	21.9	0.17	2.1	1.73	9.9	0.37
Days in Net Patient Accounts Receivable		52.6	87.5	0.60	56.7	0.93	53.3	0.99	46.7	1.13
Average Payment Period		21.3	89.9	0.24	17.0	1.26	54.9	0.39	16.9	1.26
Equity Financing (%)		64.7%	64.7%	1.00	87.4%	0.74	43.0%	1.50	58.7%	1.10
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.7	N/A	0.0	N/A
Times Interest Earned		-73.8	21.0	N/A	10.7	N/A	13.9	N/A	-66.0	1.12
Total Asset Turnover		1.9	0.4	4.34	0.7	2.53	1.5	1.25	1.3	1.43
Average Age of Plant (Years)		14.7	17.1	0.86	9.0	1.63	8.5	1.74	15.1	0.97
Increase (Decrease) Total Net Patient Revenue		11.3%	12.7%	0.88	15.9%	0.71	15.6%	0.72	0.8%	14.60
Outpatient Gross Revenue (% of Total GPR)		73.8%	64.9%	1.14	80.2%	0.92	82.0%	0.90	72.8%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$25,378		\$18,658	1.36	\$17,806	1.43	\$21,986	1.15	\$27,988	0.91
Inpatient Net Revenue per Day	\$2,495		\$3,656	0.68	\$3,646	0.68	\$3,295	0.76	\$2,629	0.95
Outpatient Net Revenue per Visit	\$610		\$781	0.78	\$806	0.76	\$696	0.88	\$572	1.07

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$47,443,044	Cash & Cash Equivalents	\$706	Current Liabilities	\$1,786,170
Less Deductions	\$19,784,593	Net Patient Receivables	\$3,984,407	Long-Term Debt	\$0
Net Patient Revenue	\$27,658,451	Other Receivables	\$160,262	Other Liabilities	\$4,104,752
Plus Other Revenue	\$3,351,558			Subtotal	\$5,890,922
Total Revenue	\$31,010,009	Land, Buildings & Equipment (Net)	\$10,074,859		
Less Expenses	\$31,599,570	Other Assets	\$2,453,628	Unrestricted Fund Balance	\$10,782,940
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$36,000
Net Income	-\$589,561	Total Assets	\$16,673,862	Total Liabilities & Fund Balance	\$16,673,862