

192 Rogers Memorial Hospital - Milwaukee
11101 W Lincoln Ave
West Allis, WI 53227
414-327-3000

Fiscal Year: 01/01 to 12/31
Type: Psychiatric

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group:

Control:

		All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)					
Psychiatric	75.7%	72.7%	1.04	85.3%	0.89
Alcoholism/Chemical Dependency	75.4%	61.1%	1.23	68.8%	1.10
Total Hospital	77.1%	70.6%	1.09	81.0%	0.95
Average Census (Patients)					
Psychiatric	28.0	19.0	1.47	46.1	0.61
Alcoholism/Chemical Dependency	15.1	3.7	4.05	13.1	1.15
Total Hospital	56.3	31.2	1.80	59.1	0.95
Average Length of Stay (Days)					
Psychiatric	5.1	6.0	0.85	5.9	0.86
Alcoholism/Chemical Dependency	4.4	4.4	1.00	4.1	1.06
Total Hospital	5.2	6.5	0.81	5.4	0.97
Outpatient Visits					
Non-Emergency Visits	30,750	46,690	0.66	35,253	0.87
Emergency Visits	0	1,340	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	8.8	3.9	2.28	11.8	0.75
Nurses, Licensed	81.5	40.1	2.03	82.8	0.98
Psychologists	0.0	0.9	N/A	0.0	N/A
Social Workers	72.8	29.9	2.44	74.6	0.98
All Other Personnel	99.9	69.4	1.44	234.2	0.43
Total FTEs	397.2	210.8	1.88	403.5	0.98
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.1	6.7	1.37	12.0	0.76
Nurses, Licensed	84.4	69.1	1.22	83.8	1.01
Psychologists	0.0	1.5	N/A	0.0	N/A
Social Workers	75.4	51.4	1.47	75.5	1.00
All Other Personnel	103.4	119.5	0.87	236.9	0.44
Total FTEs	411.5	362.9	1.13	408.1	1.01

Total Hospital:

Beds Set Up & Staffed 73
Discharges 3,952
Inpatient Days 20,588

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	53	2,688	15,071	77.7%	41.2	5.6
Alcoholism/chemical dependency	H	20	1,264	5,517	75.4%	15.1	4.4
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

West Allis, WI 53227

	Number Full-Time	Number Part-Time	Number FTE		Number Full-Time	Number Part-Time	Number FTE
Occupation				Occupation			
Administrators	6	6	8.8	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	50	42	73.6	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	1	0.9	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	5	3	7.1	Recreational Therapists	4	7	8.5
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	2	1	2.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	68	14	72.8
Pharmacists	1	1	1.7	Psychiatric Technicians	38	99	102.5
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	14	0	14.0	All Other Contracted Staff	8	7	8.8
Food Service Workers	0	0	0.0	All Other Health Professionals	64	22	76.2
Environmental Services Workers	9	0	9.0	All Other Personnel	8	5	10.5
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0	Total	278	208	397.2
Total Active Privileged Medical Staff:	37						

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			All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$12,930,853	9.3%	11.0%	0.84	8.4%	1.10
Medical Assistance	\$53,815,171	38.5%	36.9%	1.04	40.4%	0.95
Commercial	\$71,316,318	51.1%	48.4%	1.05	49.9%	1.02
All Other	\$1,610,009	1.2%	3.7%	0.32	1.3%	0.87
Deductions as % of Total Gross Patient Revenue						
Medicare	\$9,602,057	6.9%	7.6%	0.90	5.3%	1.30
Medical Assistance	\$36,913,005	26.4%	23.0%	1.15	24.3%	1.09
Commercial	\$31,979,868	22.9%	21.9%	1.04	17.2%	1.33
Charity Care	\$2,169,494	1.6%	1.1%	1.38	1.5%	1.03
Bad Debt	\$612,095	0.4%	1.0%	0.45	1.2%	0.37
All Other	\$2,381,039	1.7%	2.4%	0.70	9.6%	0.18
Total Deductions	\$83,657,558	59.9%	57.1%	1.05	59.1%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.9%	5.9%	0.16	0.1%	10.92
Net Gains/Losses as % of Net Income		N/A	196.4%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$36,281,898	58.6%	61.3%	0.96	62.8%	0.93
Supplies & Services	\$21,917,777	35.4%	33.1%	1.07	32.6%	1.08
Capital Component	\$3,753,350	6.1%	5.6%	1.08	4.6%	1.32
Fiscal Statistics						
Operating Margin (%)		-9.6%	-2.0%	4.76	-8.7%	1.10
Total Hospital Net Income (%)		-2.4%	2.0%	N/A	-8.7%	0.27
Return on Equity (%)		-3.6%	3.6%	N/A	-8.5%	0.42
Current Ratio		2.68	1.3	2.02	3.43	0.78
Days in Net Patient Accounts Receivable		44.44	48.9	0.91	42.10	1.06
Equity Financing (%)		65.8%	48.7%	1.35	63.1%	1.04
Long-Term Debt to Equity Ratio		0.27	0.4	0.72	0.35	0.76
Times Interest Earned		-0.91	3.2	N/A	0.00	N/A
Total Asset Turnover		0.93	0.8	1.18	0.98	0.95
Average Age of Plant (Years)		7.00	6.8	1.03	10.26	0.68
Increase (Decrease) Total Net Patient Revenue		0.1%	6.3%	0.02	7.3%	0.01
Outpatient Gross Revenue (% of Total GPR)		41.7%	48.8%	0.86	40.2%	1.04
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$139,672,350		Cash & Cash Equivalents	\$10,397,757	Current Liabilities	\$6,408,250
Less Deductions	\$83,657,558		Net Patient Receivables	\$6,801,223	Long-Term Debt	\$10,773,928
Net Patient Revenue	\$56,014,792		Other Receivables	\$0	Other Liabilities	\$3,617,994
Plus Other Revenue	\$525,983				Subtotal	\$20,800,172
Total Revenue	\$56,540,775		Land, Buildings & Equipment (Net)	\$14,104,673	Unrestricted Fund Balance	\$40,000,713
Less Expenses	\$61,953,025		Other Assets	\$29,497,231	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$3,978,806				Total Liabilities & Fund Balance	\$60,800,885
Net Income	-\$1,433,444		Total Assets	\$60,800,884		