

043 Aurora Medical Center in Hartford
1032 East Sumner Street
Hartford, WI 53027
262-673-2300

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Washington
Analysis Area: Southeastern (2A)
Volume Group: 3

		All GMS Hospitals		Analysis Area 2A		Volume Group 3		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	35.6%	57.9%	0.61	61.6%	0.58	36.8%	0.97	34.1%	1.05
Obstetrics	0.0%	36.8%	N/A	32.8%	N/A	23.3%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	38.4%	58.7%	0.65	56.8%	0.68	42.9%	0.90	36.8%	1.04
Average Census (Patients)									
Adult Medical-Surgical	10.3	26.8	0.38	34.1	0.30	7.2	1.43	9.9	1.05
Obstetrics	0.0	4.8	N/A	5.4	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	13.4	49.8	0.27	64.9	0.21	10.9	1.23	12.9	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	4.1	4.6	0.89	4.3	0.95	3.5	1.17	3.3	1.23
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	1.8	N/A	0.0	N/A
Total Hospital	4.2	4.9	0.85	4.5	0.91	3.8	1.11	3.5	1.17
Surgical Operations									
Inpatient	187	1,037	0.18	1,167	0.16	234	0.80	245	0.76
Outpatient	2,904	3,865	0.75	4,137	0.70	1,718	1.69	2,586	1.12
Inpatient as % of All Surgeries	6.0%	21.2%	0.29	22.0%	0.28	12.0%	0.51	8.7%	0.70
Outpatient Visits									
Non-Emergency Visits	75,478	145,246	0.52	170,630	0.44	77,301	0.98	73,406	1.03
Emergency Visits	9,535	16,058	0.59	21,970	0.43	9,586	0.99	8,291	1.15
Full-Time Equivalents (FTEs)									
Administrators	6.0	19.0	0.31	22.0	0.27	11.2	0.53	6.0	1.00
Nurses, Licensed	98.1	247.5	0.40	286.1	0.34	81.2	1.21	104.2	0.94
Ancillary Nursing Personnel	24.8	40.3	0.62	52.9	0.47	13.2	1.88	31.7	0.78
All Other Personnel	253.3	496.2	0.51	515.7	0.49	206.7	1.23	250.8	1.01
Total FTEs	382.3	803.0	0.48	876.8	0.44	312.3	1.22	392.7	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.6	13.0	0.66	11.5	0.75	20.5	0.42	9.9	0.87
Nurses, Licensed	140.4	168.4	0.83	148.8	0.94	148.3	0.95	172.0	0.82
Ancillary Nursing Personnel	35.5	27.4	1.30	27.5	1.29	24.2	1.47	52.4	0.68
All Other Personnel	362.5	337.6	1.07	268.3	1.35	377.6	0.96	414.0	0.88
Total FTEs	547.0	546.4	1.00	456.1	1.20	570.6	0.96	648.3	0.84

Total Hospital:

Beds Set Up & Staffed 35
Discharges 1,182
Inpatient Days 4,909

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	29	927	3,770	35.6%	10.3	4.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	259	1,139	52.0%	3.1	4.4
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel	9	2	10.5
Physicians & Dentists	9	16	11.3	Radiological Services Personnel	14	13	20.7
Medical & Dental Residents	0	0	0.0	Sonographers	4	3	5.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	3	6.4
Registered Nurses	53	50	88.7	Occupational Therapists	3	4	6.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	13	14	24.0
Ancillary Nursing Personnel	9	34	24.8	Physical Therapy Assistants/Aides	9	10	13.5
Medical Assistants	1	0	1.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.4
Nurse Practitioners	2	1	2.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	4	4.6	Social Workers	1	2	2.9
Clinical Nurse Specialists	2	0	2.0	All Other Health Professionals	27	14	34.1
Health Info Mgmt-Administrators/Technicians	1	5	4.9	All Other Personnel	61	44	87.9
Pharmacy Personnel	4	4	6.3				
Clinical Laboratory Personnel	12	5	16.9				
				Total	249	229	382.3

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
FY 2021					2A		3			
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$122,843,563	48.5%	46.6%	1.04	51.5%	0.94	47.0%	1.03	48.5%	1.00
Medical Assistance	\$21,703,217	8.6%	14.4%	0.59	11.3%	0.76	13.0%	0.66	8.3%	1.03
Commercial	\$102,537,922	40.5%	33.9%	1.20	34.7%	1.17	36.1%	1.12	40.7%	0.99
All Other	\$6,281,798	2.5%	5.1%	0.49	2.5%	1.01	3.8%	0.65	2.5%	1.00
Deductions as % of Total Gross Patient Revenue										
Medicare	\$99,820,817	39.4%	35.2%	1.12	41.5%	0.95	32.5%	1.21	38.9%	1.01
Medical Assistance	\$19,270,586	7.6%	11.1%	0.69	9.1%	0.83	9.9%	0.77	7.1%	1.06
Commercial	\$52,362,401	20.7%	14.9%	1.38	16.0%	1.29	14.1%	1.46	20.1%	1.03
Charity Care	\$2,025,764	0.8%	0.7%	1.12	0.9%	0.90	0.7%	1.21	0.8%	0.98
Bad Debt	\$1,850,578	0.7%	1.0%	0.72	1.0%	0.71	1.5%	0.49	1.1%	0.66
All Other	\$3,214,319	1.3%	2.8%	0.45	1.2%	1.04	1.8%	0.72	1.2%	1.08
Total Deductions	\$178,544,465	70.5%	65.8%	1.07	69.8%	1.01	60.4%	1.17	69.3%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.4%	6.5%	0.06	5.3%	0.07	7.5%	0.05	5.2%	0.07
Net Gains/Losses as % of Net Income		N/A	29.4%	N/A	13.2%	N/A	42.4%	N/A	0.1%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$25,300,605	44.0%	42.4%	1.04	38.6%	1.14	50.4%	0.87	44.6%	0.99
Supplies & Services	\$28,316,706	49.2%	51.3%	0.96	53.1%	0.93	42.2%	1.17	47.3%	1.04
Capital Component	\$3,906,784	6.8%	6.2%	1.09	8.4%	0.81	7.5%	0.91	8.1%	0.84
Fiscal Statistics										
Operating Margin (%)		23.4%	10.4%	2.25	13.6%	1.72	8.9%	2.63	18.9%	1.24
Total Hospital Net Income (%)		23.4%	14.1%	1.66	15.4%	1.52	14.5%	1.61	18.9%	1.24
Return on Equity (%)		9.4%	6.3%	1.48	9.8%	0.96	11.3%	0.83	7.8%	1.21
Current Ratio		21.7	4.1	5.27	7.4	2.93	5.3	4.09	24.1	0.90
Days in Net Patient Accounts Receivable		59.8	87.5	0.68	51.6	1.16	49.1	1.22	62.7	0.95
Average Payment Period		51.3	89.9	0.57	51.5	1.00	43.7	1.17	42.1	1.22
Equity Financing (%)		95.4%	64.7%	1.47	80.1%	1.19	76.8%	1.24	93.9%	1.02
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		37.2	21.0	1.77	14.8	2.51	19.8	1.88	30.1	1.23
Total Asset Turnover		0.4	0.4	0.93	0.6	0.64	0.7	0.55	0.4	0.98
Average Age of Plant (Years)		11.9	17.1	0.70	11.1	1.07	10.5	1.13	9.3	1.28
Increase (Decrease) Total Net Patient Revenue		11.9%	12.7%	0.94	7.7%	1.54	11.8%	1.01	1.3%	9.43
Outpatient Gross Revenue (% of Total GPR)		80.4%	64.9%	1.24	65.6%	1.23	79.7%	1.01	78.1%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$15,349	\$18,658	0.82	\$14,982	1.02	\$14,182	1.08	\$13,194	1.16
Inpatient Net Revenue per Day		\$3,636	\$3,656	0.99	\$3,228	1.13	\$3,541	1.03	\$3,620	1.00
Outpatient Net Revenue per Visit		\$688	\$781	0.88	\$697	0.99	\$602	1.14	\$633	1.09
Income Statement			Assets			Liabilities & Fund Balances				
Gross Patient Revenue (GPR)	\$253,366,499		Cash & Cash Equivalents		\$154,231,288		Current Liabilities		\$7,752,923	
Less Deductions	\$178,544,465		Net Patient Receivables		\$12,262,170		Long-Term Debt		\$0	
Net Patient Revenue	\$74,822,034		Other Receivables		\$57,333		Other Liabilities		\$957,506	
Plus Other Revenue	\$273,807						Subtotal		\$8,710,429	
Total Revenue	\$75,095,841		Land, Buildings & Equipment (Net)		\$17,658,894		Unrestricted Fund Balance		\$178,686,403	
Less Expenses	\$57,524,095		Other Assets		\$3,187,146		Restricted Fund Balance		\$0	
Non-Operating Gains/Losses	-\$24,000						Total Liabilities & Fund Balance		\$187,396,832	
Net Income	\$17,547,746		Total Assets		\$187,396,831					