

118 Aspirus Rhinelander Hospital
 2251 North Shore Dr
 Rhinelander, WI 54501
 715-361-2000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Oneida
 Analysis Area: North Central (6)
 Volume Group: 4

		All GMS Hospitals		Analysis Area 6		Volume Group 4		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	29.1%	57.9%	0.50	58.8%	0.49	42.2%	0.69	30.4%	0.96
Obstetrics	15.7%	36.8%	0.43	39.4%	0.03	19.9%	0.79	20.3%	0.78
Pediatrics	0.0%	59.6%	N/A	69.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	37.3%	58.7%	0.64	61.6%	0.61	42.0%	0.89	35.8%	1.04
Average Census (Patients)									
Adult Medical-Surgical	8.1	26.8	0.30	17.6	0.46	12.3	0.66	7.3	1.12
Obstetrics	1.3	4.8	0.26	3.2	0.39	1.4	0.90	1.6	0.78
Pediatrics	0.0	1.5	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	25.0	49.8	0.50	35.6	0.70	19.1	1.31	22.6	1.11
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.6	0.76	4.4	0.79	3.8	0.92	3.3	1.05
Obstetrics	2.1	2.4	0.85	2.2	0.94	2.1	1.00	2.3	0.90
Pediatrics	0.0	3.8	N/A	4.3	N/A	2.0	N/A	0.0	N/A
Total Hospital	4.1	4.9	0.85	4.7	0.87	4.0	1.02	3.7	1.11
Surgical Operations									
Inpatient	456	1,037	0.44	1,116	0.41	334	1.37	475	0.96
Outpatient	3,957	3,865	1.02	3,513	1.13	2,451	1.61	3,191	1.24
Inpatient as % of All Surgeries	10.3%	21.2%	0.49	24.1%	0.43	12.0%	0.86	13.0%	0.80
Outpatient Visits									
Non-Emergency Visits	220,036	145,246	1.51	131,878	1.67	76,359	2.88	102,445	2.15
Emergency Visits	10,790	16,058	0.67	11,093	0.97	11,733	0.92	11,105	0.97
Full-Time Equivalents (FTEs)									
Administrators	5.0	19.0	0.26	20.4	0.24	12.6	0.40	21.7	0.23
Nurses, Licensed	126.1	247.5	0.51	172.5	0.73	121.7	1.04	170.9	0.74
Ancillary Nursing Personnel	1.0	40.3	0.02	24.7	0.04	21.5	0.05	5.0	0.20
All Other Personnel	288.6	496.2	0.58	457.0	0.63	244.0	1.18	273.0	1.06
Total FTEs	420.7	803.0	0.52	674.6	0.62	399.8	1.05	470.6	0.89
FTEs per 100 Patient Census (Adjusted)									
Administrators	4.9	13.0	0.38	17.1	0.29	14.8	0.33	24.5	0.20
Nurses, Licensed	124.2	168.4	0.74	144.1	0.86	143.7	0.86	192.6	0.64
Ancillary Nursing Personnel	1.0	27.4	0.04	20.6	0.05	25.4	0.04	5.6	0.17
All Other Personnel	284.4	337.6	0.84	381.6	0.75	288.0	0.99	307.7	0.92
Total FTEs	414.6	546.4	0.76	563.4	0.74	471.8	0.88	530.4	0.78

Total Hospital:

Beds Set Up & Staffed 67
 Discharges 2,215
 Inpatient Days 9,123

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinet 8
 Total Births 182
 Newborn Days 295

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	28	857	2,973	29.1%	8.1	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	222	459	15.7%	1.3	2.1
Psychiatric	1	11	372	1,943	48.4%	5.3	5.2
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	20	764	3,748	51.3%	10.3	4.9
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	4	5.0	Surgical Personnel	5	4	6.1
Physicians & Dentists	44	26	48.7	Radiological Services Personnel	12	4	13.2
Medical & Dental Residents	3	3	4.5	Sonographers	3	1	3.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	3	2.8
Registered Nurses	77	54	93.0	Occupational Therapists	0	1	0.7
Certified Nurse Midwives	1	0	1.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	9	3	9.1	Physical Therapists	3	2	3.5
Ancillary Nursing Personnel	1	0	1.0	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	13	6	15.2	Recreational Therapists	0	0	0.0
Physician Assistants	7	3	7.6	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	15	5	17.3	Psychologists	3	0	3.0
Certified Registered Nurse Anesthetists	5	1	5.7	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	26	23	30.9
Health Info Mgmt-Administrators/Technicians	4	3	4.7	All Other Personnel	110	79	129.3
Pharmacy Personnel	3	2	3.0				
Clinical Laboratory Personnel	8	7	10.2				
				Total	361	234	420.7

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Rhineland, WI 54501			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
Selected Financial Statistics			FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$155,492,673	53.8%	46.6%	1.15	51.2%	1.05	49.5%	1.09	52.2%	1.03	
Medical Assistance	\$42,301,466	14.6%	14.4%	1.02	13.3%	1.10	13.2%	1.11	14.5%	1.01	
Commercial	\$67,478,433	23.3%	33.9%	0.69	29.9%	0.78	33.6%	0.70	24.4%	0.96	
All Other	\$23,743,556	8.2%	5.1%	1.62	5.7%	1.45	3.7%	2.20	8.9%	0.92	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$114,594,861	39.6%	35.2%	1.13	36.0%	1.10	35.9%	1.10	37.4%	1.06	
Medical Assistance	\$32,447,941	11.2%	11.1%	1.01	10.1%	1.11	10.4%	1.08	10.6%	1.06	
Commercial	\$15,572,950	5.4%	14.9%	0.36	9.2%	0.58	13.9%	0.39	5.5%	0.98	
Charity Care	\$3,657,242	1.3%	0.7%	1.77	0.8%	1.65	0.8%	1.67	1.5%	0.87	
Bad Debt	\$3,523,084	1.2%	1.0%	1.20	0.8%	1.50	1.3%	0.94	1.9%	0.64	
All Other	\$18,600,288	6.4%	2.8%	2.30	3.5%	1.83	2.3%	2.79	6.9%	0.94	
Total Deductions	\$188,396,364	65.2%	65.8%	0.99	60.4%	1.08	64.5%	1.01	63.7%	1.02	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		6.0%	6.5%	0.92	4.2%	1.42	7.3%	0.82	6.5%	0.91	
Net Gains/Losses as % of Net Income		N/A	29.4%	N/A	32.5%	N/A	21.5%	N/A	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$27,341,926	28.9%	42.4%	0.68	42.4%	0.68	44.5%	0.65	30.4%	0.95	
Supplies & Services	\$62,180,931	65.7%	51.3%	1.28	52.7%	1.25	48.6%	1.35	63.8%	1.03	
Capital Component	\$5,183,678	5.5%	6.2%	0.88	4.9%	1.11	6.9%	0.79	5.8%	0.94	
Fiscal Statistics											
Operating Margin (%)		11.5%	10.4%	1.10	9.6%	1.19	13.9%	0.83	7.0%	1.64	
Total Hospital Net Income (%)		6.7%	14.1%	0.48	13.6%	0.49	17.0%	0.39	6.1%	1.10	
Return on Equity (%)		10.6%	6.3%	1.67	3.3%	3.21	13.1%	0.80	8.5%	1.24	
Current Ratio		1.3	4.1	0.32	2.8	0.46	4.4	0.30	0.8	1.57	
Days in Net Patient Accounts Receivable		50.2	87.5	0.57	167.5	0.30	43.9	1.14	48.8	1.03	
Average Payment Period		63.0	89.9	0.70	165.5	0.38	61.1	1.03	100.6	0.63	
Equity Financing (%)		38.0%	64.7%	0.59	50.9%	0.75	78.9%	0.48	39.5%	0.96	
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.7	N/A	0.1	N/A	0.0	N/A	
Times Interest Earned		0.0	21.0	N/A	48.7	N/A	25.9	N/A	0.0	N/A	
Total Asset Turnover		1.7	0.4	3.87	0.2	7.19	0.7	2.23	1.4	1.18	
Average Age of Plant (Years)		10.0	17.1	0.59	33.5	0.30	10.3	0.97	8.5	1.18	
Increase (Decrease) Total Net Patient Revenue		14.5%	12.7%	1.14	25.1%	0.58	14.2%	1.03	-3.5%	N/A	
Outpatient Gross Revenue (% of Total GPR)		75.8%	64.9%	1.17	70.5%	1.07	76.7%	0.99	75.2%	1.01	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$12,524		\$18,658	0.67	\$16,540	0.76	\$12,297	1.02	\$10,610	1.18	
Inpatient Net Revenue per Day	\$3,090		\$3,656	0.85	\$3,511	0.88	\$2,830	1.09	\$2,931	1.05	
Outpatient Net Revenue per Visit	\$331		\$781	0.42	\$799	0.41	\$806	0.41	\$606	0.55	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$289,016,128	Cash & Cash Equivalents	\$35,528	Current Liabilities	\$15,617,833
Less Deductions	\$188,396,364	Net Patient Receivables	\$13,835,342	Long-Term Debt	\$0
Net Patient Revenue	\$100,619,764	Other Receivables	\$287,243	Other Liabilities	\$24,410,934
Plus Other Revenue	\$6,387,724			Subtotal	\$40,028,767
Total Revenue	\$107,007,488	Land, Buildings & Equipment (Net)	\$41,339,800	Unrestricted Fund Balance	\$24,502,407
Less Expenses	\$94,706,535	Other Assets	\$9,033,261	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$5,484,609			Total Liabilities & Fund Balance	\$64,531,174
Net Income	\$6,816,344	Total Assets	\$64,531,174		