

112 Crossing Rivers Health
 37868 US Highway 18
 Prairie du Chien, WI 53821
 608-357-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Crawford
 Analysis Area: Southwestern (5B)
 Volume Group: 2

		All GMS Hospitals		Analysis Area 5B		Volume Group 2		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	22.4%	57.9%	0.39	44.6%	0.50	19.3%	1.16	21.9%	1.02
Obstetrics	24.0%	36.8%	0.65	52.1%	0.02	21.6%	1.11	21.6%	1.11
Pediatrics	0.0%	59.6%	N/A	30.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	23.2%	58.7%	0.39	48.8%	0.47	20.9%	1.11	22.0%	1.05
Average Census (Patients)									
Adult Medical-Surgical	4.7	26.8	0.18	17.0	0.28	3.3	1.41	4.6	1.02
Obstetrics	1.0	4.8	0.20	4.5	0.21	0.9	1.06	0.9	1.11
Pediatrics	0.0	1.5	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.8	49.8	0.12	28.6	0.20	4.2	1.38	5.5	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.6	0.74	4.1	0.83	3.6	0.94	3.3	1.01
Obstetrics	2.4	2.4	0.98	3.2	0.75	2.2	1.10	2.2	1.08
Pediatrics	0.0	3.8	N/A	2.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.2	4.9	0.67	4.9	0.66	3.1	1.06	3.1	1.05
Surgical Operations									
Inpatient	84	1,037	0.08	828	0.10	202	0.42	81	1.04
Outpatient	859	3,865	0.22	2,810	0.31	1,213	0.71	729	1.18
Inpatient as % of All Surgeries	8.9%	21.2%	0.42	22.8%	0.39	14.3%	0.62	10.0%	0.89
Outpatient Visits									
Non-Emergency Visits	5,135	145,246	0.04	141,645	0.04	37,326	0.14	4,230	1.21
Emergency Visits	4,944	16,058	0.31	14,182	0.35	4,868	1.02	4,253	1.16
Full-Time Equivalents (FTEs)									
Administrators	16.0	19.0	0.84	11.3	1.41	5.6	2.86	0.0	N/A
Nurses, Licensed	89.5	247.5	0.36	150.4	0.60	48.0	1.87	96.9	0.92
Ancillary Nursing Personnel	9.0	40.3	0.22	22.0	0.41	5.7	1.59	9.2	0.98
All Other Personnel	182.6	496.2	0.37	396.9	0.46	98.5	1.85	194.1	0.94
Total FTEs	297.2	803.0	0.37	580.7	0.51	157.8	1.88	300.3	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	59.9	13.0	4.62	8.5	7.02	26.2	2.28	0.0	N/A
Nurses, Licensed	335.3	168.4	1.99	113.4	2.96	225.1	1.49	415.0	0.81
Ancillary Nursing Personnel	33.8	27.4	1.23	16.6	2.04	26.6	1.27	39.4	0.86
All Other Personnel	683.9	337.6	2.03	299.2	2.29	461.9	1.48	830.9	0.82
Total FTEs	1,112.9	546.4	2.04	437.7	2.54	739.8	1.50	1,285.3	0.87

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 653
 Inpatient Days 2,116

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 71
 Inpatient Days 568

Newborn Nursery:

Bassinets 4
 Total Births 143
 Newborn Days 256

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	21	507	1,714	22.4%	4.7	3.4
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	11	52	0.0%	0.1	4.7
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	146	350	24.0%	1.0	2.4
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	16	0	16.0	Surgical Personnel	4	0	4.0
Physicians & Dentists	6	2	7.5	Radiological Services Personnel	9	2	10.6
Medical & Dental Residents	0	0	0.0	Sonographers	2	1	2.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	1	8.8
Registered Nurses	67	7	75.2	Occupational Therapists	2	1	2.8
Certified Nurse Midwives	2	0	2.0	Occupational Therapy Assistants/Aides	2	0	2.0
Licensed Practical Nurses	3	1	3.0	Physical Therapists	3	3	4.6
Ancillary Nursing Personnel	9	2	9.0	Physical Therapy Assistants/Aides	4	0	4.0
Medical Assistants	6	2	7.4	Recreational Therapists	0	0	0.0
Physician Assistants	2	1	2.8	Dietitians & Nutritionists	0	1	0.0
Nurse Practitioners	6	4	6.3	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	1	3	3.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	23	4	25.9
Health Info Mgmt-Administrators/Technicians	4	0	4.0	All Other Personnel	72	11	79.1
Pharmacy Personnel	4	2	5.2				
Clinical Laboratory Personnel	7	2	8.0				
				Total	265	50	297.2

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Prairie du Chien, WI 53821			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
Selected Financial Statistics			FY 2021	Value	Ratio	5B Value	Ratio	2 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$42,402,051	43.7%	46.6%	0.94	45.7%	0.96	47.7%	0.92	48.7%	0.90	
Medical Assistance	\$10,066,249	10.4%	14.4%	0.72	10.5%	0.99	12.6%	0.82	9.5%	1.09	
Commercial	\$38,669,754	39.8%	33.9%	1.18	35.7%	1.12	35.5%	1.12	37.3%	1.07	
All Other	\$5,953,703	6.1%	5.1%	1.21	8.1%	0.76	4.2%	1.46	4.5%	1.36	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$20,640,246	21.3%	35.2%	0.60	32.9%	0.65	27.4%	0.78	22.4%	0.95	
Medical Assistance	\$6,615,827	6.8%	11.1%	0.62	8.2%	0.83	8.8%	0.77	6.7%	1.01	
Commercial	\$7,617,238	7.8%	14.9%	0.53	16.1%	0.49	12.2%	0.64	6.6%	1.19	
Charity Care	\$1,212,325	1.2%	0.7%	1.75	0.4%	2.83	0.7%	1.77	1.5%	0.85	
Bad Debt	\$481,928	0.5%	1.0%	0.49	0.9%	0.55	1.3%	0.39	0.4%	1.23	
All Other	\$3,071,741	3.2%	2.8%	1.13	5.9%	0.53	2.4%	1.31	2.3%	1.37	
Total Deductions	\$39,639,305	40.8%	65.8%	0.62	64.5%	0.63	52.8%	0.77	39.9%	1.02	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		12.9%	6.5%	1.99	19.4%	0.66	4.2%	3.08	11.7%	1.10	
Net Gains/Losses as % of Net Income		12.6%	29.4%	0.43	94.5%	0.13	27.5%	0.46	32.0%	0.40	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$33,110,696	60.1%	42.4%	1.42	55.8%	1.08	46.9%	1.28	59.8%	1.00	
Supplies & Services	\$17,426,367	31.6%	51.3%	0.62	39.5%	0.80	45.9%	0.69	29.5%	1.07	
Capital Component	\$4,599,503	8.3%	6.2%	1.34	4.7%	1.76	7.1%	1.17	10.6%	0.78	
Fiscal Statistics											
Operating Margin (%)		16.4%	10.4%	1.57	0.2%	66.35	14.1%	1.16	7.0%	2.33	
Total Hospital Net Income (%)		18.3%	14.1%	1.30	4.3%	4.29	18.4%	0.99	10.0%	1.83	
Return on Equity (%)		11.6%	6.3%	1.84	3.3%	3.57	1.6%	7.30	5.9%	1.99	
Current Ratio		5.4	4.1	1.31	21.9	0.25	2.8	1.94	3.4	1.60	
Days in Net Patient Accounts Receivable		60.3	87.5	0.69	56.7	1.06	469.6	0.13	63.6	0.95	
Average Payment Period		57.3	89.9	0.64	17.0	3.38	503.0	0.11	82.3	0.70	
Equity Financing (%)		67.5%	64.7%	1.04	87.4%	0.77	50.7%	1.33	60.8%	1.11	
Long-Term Debt to Equity Ratio		0.4	0.3	1.12	0.1	6.88	0.7	0.50	0.5	0.79	
Times Interest Earned		14.9	21.0	0.71	10.7	1.39	28.6	0.52	6.0	2.47	
Total Asset Turnover		0.6	0.4	1.45	0.7	0.85	0.1	7.56	0.6	1.09	
Average Age of Plant (Years)		9.1	17.1	0.53	9.0	1.01	72.9	0.12	7.3	1.24	
Increase (Decrease) Total Net Patient Revenue		17.5%	12.7%	1.37	15.9%	1.10	13.5%	1.30	-0.8%	N/A	
Outpatient Gross Revenue (% of Total GPR)		79.1%	64.9%	1.22	80.2%	0.99	80.3%	0.99	76.4%	1.04	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge		\$20,422	\$18,658	1.09	\$17,806	1.15	\$17,504	1.17	\$19,182	1.06	
Inpatient Net Revenue per Day		\$5,586	\$3,656	1.53	\$3,646	1.53	\$4,490	1.24	\$5,451	1.02	
Outpatient Net Revenue per Visit		\$4,269	\$781	5.46	\$806	5.30	\$784	5.45	\$4,143	1.03	
Income Statement			Assets			Liabilities & Fund Balances					
Gross Patient Revenue (GPR)	\$97,091,757		Cash & Cash Equivalents		\$32,316,865		Current Liabilities		\$8,103,891		
Less Deductions	\$39,639,305		Net Patient Receivables		\$9,489,208		Long-Term Debt		\$26,364,104		
Net Patient Revenue	\$57,452,452		Other Receivables		\$499,598		Other Liabilities		\$0		
Plus Other Revenue	\$8,474,701						Subtotal		\$34,467,995		
Total Revenue	\$65,927,153		Land, Buildings & Equipment (Net)		\$34,232,973		Unrestricted Fund Balance		\$71,568,367		
Less Expenses	\$55,136,566		Other Assets		\$29,497,718		Restricted Fund Balance		\$529,741		
Non-Operating Gains/Losses	\$1,560,402						Total Liabilities & Fund Balance		\$106,036,362		
Net Income	\$12,350,989		Total Assets		\$106,036,362						