

117 Reedsburg Area Medical Center
 2000 North Dewey Street
 Reedsburg, WI 53959
 608-524-6487

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital

County: Sauk
 Analysis Area: Southern (1)
 Volume Group: 4

Control:

		All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	34.7%	63.0%	0.55	60.4%	0.57	45.2%	0.77	43.9%	0.79
Obstetrics	29.6%	40.9%	0.72	36.3%	0.03	17.5%	1.69	59.6%	0.50
Pediatrics	0.0%	77.7%	N/A	66.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	30.1%	63.6%	0.47	60.2%	0.50	46.2%	0.65	43.9%	0.69
Average Census (Patients)									
Adult Medical-Surgical	5.9	25.0	0.24	29.3	0.20	10.1	0.59	6.6	0.90
Obstetrics	1.2	5.2	0.23	4.3	0.27	1.0	1.18	1.2	0.99
Pediatrics	0.0	3.9	N/A	6.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.5	46.9	0.16	55.5	0.14	14.6	0.51	8.3	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	4.3	0.74	4.5	0.71	3.7	0.86	3.5	0.92
Obstetrics	2.0	2.4	0.84	2.6	0.79	2.1	0.95	2.0	1.00
Pediatrics	0.0	3.9	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.0	4.8	0.62	5.0	0.60	4.0	0.76	3.2	0.93
Surgical Operations									
Inpatient	144	1,014	0.14	905	0.16	226	0.64	109	1.32
Outpatient	2,235	4,465	0.50	4,548	0.49	2,317	0.96	2,138	1.05
Inpatient as % of All Surgeries	6.1%	18.5%	0.33	16.6%	0.36	8.9%	0.68	4.9%	1.25
Outpatient Visits									
Non-Emergency Visits	105,043	139,692	0.75	198,530	0.53	76,563	1.37	100,826	1.04
Emergency Visits	10,216	17,650	0.58	18,959	0.54	12,492	0.82	10,233	1.00
Full-Time Equivalents (FTEs)									
Administrators	5.6	4.3	1.30	10.1	0.56	2.5	2.21	6.0	0.94
Nurses, Licensed	151.5	232.9	0.65	297.9	0.51	102.0	1.49	146.3	1.04
Ancillary Nursing Personnel	44.5	38.9	1.14	39.3	1.13	19.1	2.33	45.2	0.98
All Other Personnel	416.5	451.0	0.92	689.4	0.60	208.0	2.00	324.1	1.28
Total FTEs	618.1	727.1	0.85	1,036.7	0.60	331.6	1.86	521.6	1.19
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.7	3.0	2.94	6.3	1.38	3.2	2.75	9.2	0.95
Nurses, Licensed	235.4	160.0	1.47	186.3	1.26	127.5	1.85	225.4	1.04
Ancillary Nursing Personnel	69.2	26.7	2.59	24.6	2.82	23.9	2.90	69.6	0.99
All Other Personnel	647.3	309.9	2.09	431.2	1.50	260.0	2.49	499.5	1.30
Total FTEs	960.6	499.6	1.92	648.4	1.48	414.6	2.32	803.8	1.20

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 920
 Inpatient Days 2,755

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 1
 Discharges 11
 Inpatient Days 118

Newborn Nursery:

Bassinets 2
 Total Births 207
 Newborn Days 373

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	17	675	2,161	34.7%	5.9	3.2
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	212	433	29.6%	1.2	2.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	4	33	161	11.0%	0.4	4.9
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	5	1	5.6	Radiological Services Personnel	10	3	12.3
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	7	2	8.5
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	74	68	115.6	Respiratory Therapists	3	2	3.4
Certified Nurse Midwives	2	0	2.0	Occupational Therapists	4	0	4.0
Licensed Practical Nurses	9	5	12.4	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	37	10	44.5	Physical Therapists	9	0	9.0
Medical Assistants	12	2	13.5	Physical Therapy Assistants/Aides	2	0	2.0
Nurse Practitioners	12	2	13.5	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	5	0	5.0	Dietitians & Nutritionists	2	0	2.0
Clinical Nurse Specialists	3	0	3.0	Psychologists	1	0	1.0
Health Info Mgmt-Administrators/Technicians	14	0	14.0	Social Workers	2	0	2.0
Pharmacists	15	8	17.3	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	4	0	4.0	Pharmacy Technicians	13	5	16.1
Surgical Personnel	3	2	3.8	Medical Coding Technicians	5	0	5.0
Directors/Managers	55	0	55.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	14	6	18.2	All Other Health Professionals	16	4	17.5
Environmental Services Workers	28	6	32.2	All Other Personnel	142	41	168.1
Medical & Clinical Laboratory Technologists	7	2	7.6				
All Other Radiologic Personnel	0	0	0.0				
				Total	515	169	618.1
Total Active Privileged Medical Staff: 35							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁴		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$92,021,755	52.3%	49.1%	1.06	43.3%	1.21	49.7%	1.05	52.1%	1.00
Medical Assistance	\$22,315,066	12.7%	13.0%	0.98	11.3%	1.12	11.6%	1.09	14.7%	0.86
Commercial	\$55,918,511	31.8%	32.2%	0.99	35.2%	0.90	34.3%	0.93	30.3%	1.05
All Other	\$5,852,542	3.3%	5.7%	0.58	10.2%	0.33	4.4%	0.75	3.0%	1.12
Deductions as % of Total Gross Patient Revenue										
Medicare	\$48,757,298	27.7%	38.3%	0.72	34.0%	0.81	36.9%	0.75	23.7%	1.17
Medical Assistance	\$15,390,911	8.7%	10.2%	0.86	9.2%	0.96	9.2%	0.95	10.7%	0.82
Commercial	\$17,751,866	10.1%	15.3%	0.66	17.7%	0.57	16.1%	0.63	12.3%	0.82
Charity Care	\$1,325,000	0.8%	0.9%	0.88	0.7%	1.10	0.9%	0.85	1.3%	0.58
Bad Debt	\$526,941	0.3%	1.0%	0.29	1.2%	0.25	1.4%	0.22	0.2%	1.22
All Other	\$2,490,122	1.4%	3.3%	0.43	5.4%	0.26	2.4%	0.59	0.5%	2.90
Total Deductions	\$86,242,138	49.0%	68.9%	0.71	68.1%	0.72	66.9%	0.73	48.7%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		17.3%	7.1%	2.44	4.0%	4.34	5.2%	3.32	18.7%	0.92
Net Gains/Losses as % of Net Income		79.5%	19.9%	4.00	47.0%	1.69	24.5%	3.24	40.8%	1.95
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$58,577,158	54.8%	41.8%	1.31	42.9%	1.28	44.9%	1.22	54.9%	1.00
Supplies & Services	\$41,594,557	38.9%	52.7%	0.74	51.0%	0.76	48.4%	0.80	38.6%	1.01
Capital Component	\$6,702,577	6.3%	5.5%	1.15	6.0%	1.04	6.7%	0.94	6.5%	0.97
Fiscal Statistics										
Operating Margin (%)		1.6%	7.9%	0.21	5.1%	0.32	5.9%	0.27	2.9%	0.56
Total Hospital Net Income (%)		7.4%	9.7%	0.77	9.2%	0.81	7.7%	0.96	4.8%	1.55
Return on Equity (%)		12.0%	8.4%	1.42	10.1%	1.19	4.7%	2.57	4.4%	2.72
Current Ratio		3.3	5.5	0.60	3.3	0.98	4.0	0.82	3.1	1.06
Days in Net Patient Accounts Receivable		47.9	78.5	0.61	62.3	0.77	114.7	0.42	40.1	1.19
Equity Financing (%)		51.1%	59.9%	0.85	57.6%	0.89	53.5%	0.96	56.2%	0.91
Long-Term Debt to Equity Ratio		0.7	0.5	1.34	0.5	1.30	0.7	0.95	0.5	1.41
Times Interest Earned		7.3	16.8	0.44	11.1	0.66	10.7	0.69	4.2	1.76
Total Asset Turnover		0.8	0.5	1.62	0.6	1.32	0.3	2.50	0.9	0.85
Average Age of Plant (Years)		9.9	20.1	0.49	16.5	0.60	25.6	0.39	9.8	1.01
Increase (Decrease) Total Net Patient Revenue		7.6%	7.2%	1.05	7.5%	1.01	5.4%	1.39	-3.9%	N/A
Outpatient Gross Revenue (% of Total GPR)		88.3%	67.5%	1.31	64.9%	1.36	81.5%	1.08	87.1%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$176,107,874	Cash & Cash Equivalents	\$2,253,477	Current Liabilities	\$19,800,036
Less Deductions	\$86,242,138	Net Patient Receivables	\$11,764,668	Long-Term Debt	\$47,402,246
Net Patient Revenue	\$89,865,736	Other Receivables	\$5,797,222	Other Liabilities	\$2,276,259
Plus Other Revenue	\$18,773,967			Subtotal	\$69,478,541
Total Revenue	\$108,639,703	Land, Buildings & Equipment (Net)	\$63,404,893		
Less Expenses	\$106,874,292	Other Assets	\$58,807,269	Unrestricted Fund Balance	\$71,767,985.00
Non-Operating Gains/Losses	\$6,832,689			Restricted Fund Balance	\$781,003
Net Income	\$8,598,100	Total Assets	\$142,027,529	Total Liabilities & Fund Balance	\$142,027,529