137 Aurora Medical Center Manitowoc County

5000 Memorial Drive Two Rivers, WI 54241

920-794-5000

Fiscal Year: Type:

01/01 to 12/31

GMS

County: Analysis Area:

Manitowoc Northeastern (4)

5

Volume Group: General Medical & Surgical

Control:

		All GMS Hospitals		Analysis Area 4		Volume Group 5		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	30.8%	63.0%	0.49	58.9%	0.52	52.6%	0.59	28.8%	1.07
Obstetrics	39.3%	40.9%	0.96	36.1%	0.07	34.3%	1.14	33.9%	1.16
Pediatrics	0.0%	77.7%	N/A	23.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	37.1%	63.6%	0.58	54.2%	0.68	55.7%	0.67	35.2%	1.05
Average Census (Patients)									
Adult Medical-Surgical	7.7	25.0	0.31	26.4	0.29	14.2	0.54	7.2	1.07
Obstetrics	2.4	5.2	0.45	4.7	0.51	2.7	0.87	2.0	1.16
Pediatrics	0.0	3.9	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	18.2	46.9	0.39	45.3	0.40	25.1	0.73	17.3	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.3	0.77	3.9	0.86	3.7	0.90	3.5	0.96
Obstetrics	1.8	2.4	0.76	2.4	0.77	2.2	0.84	1.8	1.04
Pediatrics	0.0	3.9	N/A	3.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.0	4.8	0.62	4.3	0.70	4.0	0.75	3.1	0.97
Surgical Operations									
Inpatient	358	1,014	0.35	839	0.43	345	1.04	348	1.03
Outpatient	3,387	4,465	0.76	6,074	0.56	2,507	1.35	3,426	0.99
Inpatient as % of All Surgeries	9.6%	18.5%	0.52	12.1%	0.79	12.1%	0.79	9.2%	1.04
Outpatient Visits									
Non-Emergency Visits	86,219	139,692	0.62	206,090	0.42	89,118	0.97	86,963	0.99
Emergency Visits	16,618	17,650	0.94	19,482	0.85	18,665	0.89	15,404	1.08
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	4.1	0.49	1.8	1.10	6.0	0.33
Nurses, Licensed	131.0	232.9	0.56	265.5	0.49	125.7	1.04	121.1	1.08
Ancillary Nursing Personnel	30.7	38.9	0.79	48.5	0.63	26.9	1.14	26.3	1.17
All Other Personnel	214.1	451.0	0.47	469.5	0.46	225.9	0.95	197.8	1.08
Total FTEs	377.7	727.1	0.52	787.6	0.48	380.3	0.99	351.2	1.08
FTEs per 100 Patient Census (Adjusted)									
Administrators	2.0	3.0	0.66	2.2	0.90	1.7	1.16	6.8	0.29
Nurses, Licensed	129.3	160.0	0.81	142.7	0.91	117.5	1.10	137.2	0.94
Ancillary Nursing Personnel	30.3	26.7	1.13	26.1	1.16	25.1	1.20	29.8	1.02
All Other Personnel	211.3	309.9	0.68	252.2	0.84	211.2	1.00	223.9	0.94
Total FTEs	372.9	499.6	0.75	423.1	0.88	355.6	1.05	397.7	0.94
Total Hospital:	Contract with:		Medi	care-certified S	wina Beds:		Newborn	Nursery:	

Total Hospital: Beds Set Up & Staffed 49 Discharges 2,203 Inpatient Days 6,653 Contract with: Health Maintenance Organization (HMO) Preferred Provider Organization (PPO)

Yes Yes Medicare-certified Swing Beds: Average Beds Used Discharges Inpatient Days

Newborn Nursery: 0 **Bassinets** 0 **Total Births** 442 0 Newborn Days 710

7

wo Rivers, WI 54241		Beds Set Up				Average	Average
	Level of	& Staffed	Discharges &	Patient Days	Occupancy	Census	Length of Sta
patient Service Area	Service*	12/31/2024	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	Н	25	840	2,815	30.8%	7.7	3.4
Orthopedic	Н	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	Н	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	Н	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	Н	6	469	863	39.3%	2.4	1.8
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	Н	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	Н	6	141	476	21.7%	1.3	3.4
Step-Down (Special Care)	Н	12	733	2,499	56.9%	6.8	3.4
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

137 Aurora Medical Center Manitowoc County Two Rivers, WI 54241							
Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0	Radiological Services Personnel	13	5	16.1
Dentists	0	0	0.0	Sonographers	6	0	6.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	6	0	6.0
Registered Nurses	96	50	122.0	Respiratory Therapists	6	4	7.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	2	1.1
Licensed Practical Nurses	3	0	3.0	Occupational Therapy Assistants/Aides	0	1	0.7
Ancillary Nursing Personnel	23	25	30.7	Physical Therapists	0	1	0.6
Medical Assistants	1	0	1.0	Physical Therapy Assistants/Aides	2	2	2.9
Nurse Practitioners	1	0	1.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	5	0	5.0	Dietitians & Nutritionists	1	1	1.9
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	Social Workers	1	1	1.0
Pharmacists	1	1	2.1	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	13	2	13.8	Pharmacy Technicians	5	1	6.3
Surgical Personnel	9	2	10.7	Medical Coding Technicians	0	0	0.0
Directors/Managers	11	0	11.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	6	19	14.9	All Other Health Professionals	16	22	25.4
Environmental Services Workers	17	5	20.1	All Other Personnel	41	25	56.3
Medical & Clinical LaboratoryTechnologists	3	0	3.0				
All Other Radiologic Personnel	1	2	2.8	Tota	al 293	171	377.7

Total Active Privileged Medical Staff:

384

137 Aurora Medical Center Manitowoc County

Selected Financial Statistics	Two Rivers, WI 54241			All GMS Hos	spitals	Analysis Area		Volume Group		FY 2024 vs. 2023	
Gross Revenue as % of Total Gross Patient Revenue Medicare \$175,309,834; 48.9% 49.1% 1.00 50.3% 0.97 52.1% 0.94 47.2% Medical Assistance \$41,805,806; 11.7% 13.0% 0.90 10.9% 1.07 14.2% 0.82 14.2% Commercial \$117,504,455; 32.8% 32.2% 1.02 33.0% 0.99 28.2% 1.16 32.4% 32.4% 32.4% 32.2% 32.2% 1.02 33.0% 0.99 28.2% 1.16 32.4% 32.4% 32.4% 32.2%	Selected Financial Statistics		FY 2024	Value	Ratio	4 Value	Ratio	5 Value	Ratio	FY 2023	Ratio
Medical Assistance	Gross Revenue as % of Total G	Pross Patient Revenue			•						
Commercial \$117,504,455; 32.8% 32.2% 1.02 33.0% 0.99 28.2% 1.16 32.4% All Other \$23,982,557; 6.7% 5.7% 1.16 5.8% 1.14 5.5% 1.22 6.2% Deductions as % of Total Gross Patient Revenue Medicare \$141,814,922; 39.5% 38.3% 1.03 39.3% 1.01 40.1% 0.99 38.1% Medical Assistance \$33,771,907; 9.4% 10.2% 0.92 8.7% 1.08 11.1% 0.85 11.9% Commercial \$56,161,268 15.7% 15.3% 1.02 15.9% 0.99 13.8% 1.14 15.0% Charity Care \$4,220,882; 1.2% 0.9% 1.38 0.6% 1.88 1.1% 1.10 0.8% Bad Debt \$4,847,345; 1.4% 1.0% 1.31 0.9% 1.43 1.3% 1.00 0.9% All Other \$12,074,326; 3.4% 3.3% 1.03 3.6% 0.92 2.3% 1.45 3.2% Total Deductions \$252,890,050; 70.5% 68.9% 1.02 69.1% 1.02 69.7% 1.01 70.0% Other Revenue & Not Total Deductions \$252,890,050; 70.5% 68.9% 1.02 69.1% 1.02 69.7% 1.01 70.0% Other Revenue & Sof Total Revenue 0.8% 7.1% 0.11 3.2% 0.25 3.2% 0.25 1.3% Net Gains/Losses as % of Total Expenses Salary/Fringe Benefits \$35,173,064; 43.3% 41.8% 1.04 44.5% 0.97 42.3% 1.02 38.9% Expenses as % of Total Expenses \$41,428,900; 51.0% 52.7% 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4,609,736; 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 7.8 5.06 41.14 1.25 51.6 1.00 53.1 Net Patient Accounts Receivable 51.7 7.8 5.06 41.19 7.5 4% 0.09 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 1.48 20.1 0.74 8.3 1.19 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 1.48 20.1 0.74 8.3 1.79 0.03 1.04 4.5% 0.00 0.03 1.04 1.04 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.88 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 1.48 20.1 0.74 8.3 1.78 1.06 75.8% 0.106 81.1% 0.104 0.104 0.105 0.105 0.005	Medicare	\$175,309,834	48.9%	49.1%	1.00	50.3%	0.97	52.1%	0.94	47.2%	1.04
Deductions as % of Total Gross Patient Revenue Medicare \$141,814,322 39.5% 38.3% 1.03 39.3% 1.01 40.1% 0.99 38.1% Medicare \$141,814,322 39.5% 38.3% 1.02 51.5% 0.99 13.8% 1.14 1.55% 1.9% Medicare \$141,814,322 39.5% 38.3% 1.03 39.3% 1.01 40.1% 0.99 38.1% Medicare \$137,71,907 9.4% 10.2% 0.92 8.7% 1.08 11.1% 0.85 11.9% Charity Care \$4.220,882 1.2% 0.9% 1.38 0.6% 1.88 1.1% 1.10 0.8% Bad Debt \$4,847,345 1.4% 1.0% 1.31 0.9% 1.43 1.3% 1.00 0.9% All Other \$12,074,326 3.4% 3.3% 1.03 3.6% 0.92 2.3% 1.45 3.2% Total Deductions \$252,890,050 70.5% 68.9% 1.02 69.1% 1.02 69.7% 1.01 70.0% Other Revenue as % of Total Revenue 0.8% 7.1% 0.11 3.2% 0.25 3.2% 0.25 1.3% 0.4% Net Gains/Losses as % of Net Income 0.4% 19.9% 0.02 27.0% 0.02 14.9% 0.03 0.4% Expenses as % of Total Expenses Salary/Fringe Benefits \$35,173,064 43.3% 41.8% 1.04 44.5% 0.97 42.3% 1.02 38.9% Supplies & Services \$41,428,900 51.0% 52.7% 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Times Interest Earner 54.4 16.8 3.23 20.3 26.8 20.0 27.3 51.1 Total Asset Turnover 0.3 0.5 0.6 0.5 0.6 0.9 0.34 0.7 0.43 0.3 0.04 0.04 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.04 0.05 0.05 0.05 0.05 0.05 0.05	Medical Assistance	\$41,865,806	11.7%	13.0%	0.90	10.9%	1.07	14.2%	0.82	14.2%	0.82
Deductions as % of Total Gross Patient Revenue Medicare \$141,814,322 39.5% 38.3% 1.03 39.3% 1.01 40.1% 0.99 38.1% Medicare \$141,814,322 39.5% 38.3% 1.02 55.5% 1.08 11.1% 0.85 11.9% 0.90 38.1% Medicare \$141,814,322 39.5% 38.3% 1.03 39.3% 1.01 40.1% 0.99 38.1% Medicare \$33,771,907 9.4% 10.2% 0.92 8.7% 1.08 11.1% 0.85 11.9% Charity Care \$4.220,882 1.2% 0.9% 1.38 0.6% 1.88 1.1% 1.10 0.8% Bad Debt \$4,847,345 1.4% 1.0% 1.31 0.9% 1.43 1.3% 1.00 0.9% All Other \$12,074,326 3.4% 3.3% 1.03 3.6% 0.92 2.3% 1.45 3.2% Total Deductions \$252,890,050 70.5% 68.9% 1.02 69.1% 1.02 69.7% 1.01 70.0% Other Revenue as % of Total Revenue 0.8% 7.1% 0.11 3.2% 0.25 3.2% 0.25 3.2% 0.25 3.3% 0.4% Expenses as % of Total Expense 0.4% 19.9% 0.02 27.0% 0.02 14.9% 0.03 0.4% Expenses as % of Total Expense 0.4% 1.9% 0.02 27.0% 0.02 14.9% 0.03 0.4% Expenses as % of Total Expense 0.4% 1.0% 52.7% 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4.609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Escal Statistics 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4.609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Testal Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Testal Free Table (Free Table Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Testal Free Table (Free Table Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Testal Free Table (Free Table Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Testal Free Table (Free Table Patient Revenue	Commercial	\$117,504,455	32.8%	32.2%	1.02	33.0%	0.99	28.2%	1.16	32.4%	1.01
Medicare \$141,814,322! 39,5% 38,3% 1,03 39,3% 1,01 40,1% 0,99 38,1% Medical Assistance \$33,771,907 9,4% 10,2% 0,92 8,7% 1,08 11,1% 0,85 11,9% Commercial \$56,161,268 15,7% 15,3% 1,02 15,9% 0,99 13,8% 1,14 15,0% Charity Care \$4,220,882; 1,2% 0,9% 1,38 0,6% 1,88 1,1% 1,10 0,8% All Other \$12,074,326; 3,4% 3,3% 1,03 3,6% 0,92 2,3% 1,45 3,2% Total Deductions \$252,890,050; 70,5% 68,9% 1,02 69,1% 1,02 69,7% 1,01 70,0% Other Revenue & Net Gains or Losses Other Revenue & Sw of Total Revenue 0,8% 7,1% 0,11 3,2% 0,25 3,2% 0,25 1,3% Ketyneses as % of Total Expenses 5 8,14,248,900; 5,7% 0,02 <td< td=""><td>All Other</td><td>\$23,982,557</td><td>6.7%</td><td>5.7%</td><td>1.16</td><td>5.8%</td><td>1.14</td><td>5.5%</td><td>1.22</td><td>6.2%</td><td>1.08</td></td<>	All Other	\$23,982,557	6.7%	5.7%	1.16	5.8%	1.14	5.5%	1.22	6.2%	1.08
Medical Assistance	Deductions as % of Total Gros	s Patient Revenue									
Commercial \$56, 161,268	Medicare	\$141,814,322	39.5%	38.3%	1.03	39.3%	1.01	40.1%	0.99	38.1%	1.04
Charity Care \$4,220,882	Medical Assistance	\$33,771,907	9.4%	10.2%	0.92	8.7%	1.08	11.1%	0.85	11.9%	0.79
Bad Debt \$4,847,345 1.4% 1.0% 1.31 0.9% 1.43 1.3% 1.00 0.9% All Other \$12,074,326 3.4% 3.3% 1.03 3.6% 0.92 2.3% 1.45 3.2% 1.02	Commercial	\$56,161,268	15.7%	15.3%	1.02	15.9%	0.99	13.8%	1.14	15.0%	1.04
All Other \$12,074,326	Charity Care	\$4,220,882	1.2%	0.9%	1.38	0.6%	1.88	1.1%	1.10	0.8%	1.38
Total Deductions \$252,890,050 70.5% 68.9% 1.02 69.1% 1.02 69.7% 1.01 70.0% Other Revenue as % of Total Revenue 0.8% 7.1% 0.11 3.2% 0.25 3.2% 0.25 1.3% Net Gains/Losses as % of Net Income 0.4% 19.9% 0.02 27.0% 0.02 14.9% 0.03 0.4% Expenses as % of Total Expenses Salary/Fringe Benefits \$35,173,064 43.3% 41.8% 1.04 44.5% 0.97 42.3% 1.02 38.9% Supplies & Services \$41,428,900 51.0% 52.7% 0.97 49.8% 1.02 35.4% 0.97 54.6% Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Fiscal Statistics Operating Margin (%) 23.9% 9.7% 2.48 11.3% <td>Bad Debt</td> <td>\$4,847,345</td> <td>1.4%</td> <td>1.0%</td> <td>1.31</td> <td>0.9%</td> <td>1.43</td> <td>1.3%</td> <td>1.00</td> <td>0.9%</td> <td>1.45</td>	Bad Debt	\$4,847,345	1.4%	1.0%	1.31	0.9%	1.43	1.3%	1.00	0.9%	1.45
Total Deductions \$252,890,050; 70.5% 68.9% 1.02 69.1% 1.02 69.7% 1.01 70.0% Other Revenue as % of Total Revenue 0.8% 7.1% 0.11 3.2% 0.25 3.2% 0.25 1.3% Net Gains/Losses as % of Net Income 0.4% 19.9% 0.02 27.0% 0.02 14.9% 0.03 0.4% Expenses as % of Total Expenses Salary/Fringe Benefits \$35,173,064 43.3% 41.8% 1.04 44.5% 0.97 42.3% 1.02 38.9% Supplies & Services \$41,428,900 51.0% 52.7% 0.97 49.8% 1.02 25.4% 0.97 54.6% Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12	All Other	\$12,074,326	3.4%	3.3%	1.03	3.6%	0.92	2.3%	1.45	3.2%	1.05
Other Revenue as % of Total Revenue Net Gains/Losses as % of Net Income 0.8% 7.1% 0.11 3.2% 0.25 3.2% 0.25 1.3% Net Gains/Losses as % of Net Income Expenses as % of Total Expenses 40 f Total Expenses 41.8% 1.04 27.0% 0.02 14.9% 0.03 0.4% Expenses as % of Total Expenses 35,173,064 43.3% 41.8% 1.04 44.5% 0.97 42.3% 1.02 38.9% Supplies & Services \$41,428,900 51.0% 52.7% 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Return on Equity (%) 7.4% 8.4% 0.88	Total Deductions		70.5%	68.9%	1.02	69.1%	1.02	69.7%	1.01	70.0%	1.01
Net Gains/Losses as % of Total Expenses 0.4% 19.9% 0.02 27.0% 0.02 14.9% 0.03 0.4%	Other Revenue & Net Gains or	Losses									
Expenses as % of Total Expenses Salary/Fringe Benefits \$35,173,064 43.3% 41.8% 1.04 44.5% 0.97 42.3% 1.02 38.9% Supplies & Services \$41,428,900 51.0% 52.7% 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Exact Statistics Salatistics	Other Revenue as % of Total	Revenue	0.8%	7.1%	0.11	3.2%	0.25	3.2%	0.25	1.3%	0.62
Salary/Fringe Benefits \$35,173,064 43.3% 41.8% 1.04 44.5% 0.97 42.3% 1.02 38.9% Supplies & Services \$41,428,900 51.0% 52.7% 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Return on Equity (%) 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 <	Net Gains/Losses as % of Net Income 0.4		0.4%	19.9%	0.02	27.0%	0.02	14.9%	0.03	0.4%	1.04
Supplies & Services \$41,428,900 51.0% 52.7% 0.97 49.8% 1.02 52.4% 0.97 54.6% Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Return on Equity (%) 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-	Expenses as % of Total Expense	ses									
Capital Component \$4,609,736 5.7% 5.5% 1.04 5.7% 0.99 5.3% 1.08 6.5% Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Return on Equity (%) 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.0	Salary/Fringe Benefits	\$35,173,064	43.3%	41.8%	1.04	44.5%	0.97	42.3%	1.02	38.9%	1.11
Fiscal Statistics Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Return on Equity (%) 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.0 N/A 0.0 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.0 0.5 <t< td=""><td>Supplies & Services</td><td>\$41,428,900</td><td>51.0%</td><td>52.7%</td><td>0.97</td><td>49.8%</td><td>1.02</td><td>52.4%</td><td>0.97</td><td>54.6%</td><td>0.93</td></t<>	Supplies & Services	\$41,428,900	51.0%	52.7%	0.97	49.8%	1.02	52.4%	0.97	54.6%	0.93
Operating Margin (%) 23.8% 7.9% 3.02 8.5% 2.81 8.2% 2.90 24.8% Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Return on Equity (%) 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64	Capital Component	\$4,609,736	5.7%	5.5%	1.04	5.7%	0.99	5.3%	1.08	6.5%	0.87
Total Hospital Net Income (%) 23.9% 9.7% 2.48 11.3% 2.12 9.5% 2.51 24.9% Return on Equity (%) 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0	Fiscal Statistics										
Return on Equity (%) 7.4% 8.4% 0.88 11.9% 0.62 7.9% 0.93 7.8% Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2%	Operating Margin (%)		23.8%	7.9%	3.02	8.5%	2.81	8.2%	2.90	24.8%	0.96
Current Ratio 51.8 5.5 9.50 7.4 6.98 11.5 4.52 47.9 Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.1 N/A 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2%	Total Hospital Net Income (%)	23.9%	9.7%	2.48	11.3%	2.12	9.5%	2.51	24.9%	0.96
Days in Net Patient Accounts Receivable 51.7 78.5 0.66 41.4 1.25 51.6 1.00 53.1 Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%	Return on Equity (%)		7.4%	8.4%	0.88	11.9%	0.62	7.9%	0.93	7.8%	0.95
Equity Financing (%) 98.1% 59.9% 1.64 86.7% 1.13 85.9% 1.14 97.8% Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%	Current Ratio		51.8	5.5	9.50	7.4	6.98	11.5	4.52	47.9	1.08
Long-Term Debt to Equity Ratio 0.0 0.5 N/A 0.1 N/A 0.1 N/A 0.0 Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%	Days in Net Patient Accounts	Receivable	51.7	78.5	0.66	41.4		51.6	1.00	53.1	0.97
Times Interest Earned 54.4 16.8 3.23 20.3 2.68 20.0 2.73 51.1 Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%	Equity Financing (%)		98.1%	59.9%	1.64	86.7%	1.13	85.9%	1.14	97.8%	1.00
Total Asset Turnover 0.3 0.5 0.64 0.9 0.34 0.7 0.43 0.3 Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%			0.5	N/A	0.1	N/A	0.1	N/A	0.0	N/A	
Average Age of Plant (Years) 14.8 20.1 0.74 8.3 1.78 13.0 1.14 13.0 Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%			16.8	3.23	20.3	2.68	20.0	2.73	51.1	1.06	
Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%	Total Asset Turnover 0.3		0.5	0.64	0.9	0.34	0.7	0.43	0.3	0.97	
Increase (Decrease) Total Net Patient Revenue 5.2% 7.2% 0.72 6.3% 0.83 5.0% 1.04 4.5% Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%	Average Age of Plant (Years) 14.8		20.1	0.74	8.3	1.78	13.0	1.14	13.0	1.13	
Outpatient Gross Revenue (% of Total GPR) 80.2% 67.5% 1.19 75.4% 1.06 75.8% 1.06 81.1%			7.2%	0.72	6.3%	0.83	5.0%	1.04	4.5%	1.15	
Income Statement Assets Liabilities & Fund Balances			80.2%	67.5%	1.19	75.4%	1.06	75.8%	1.06	81.1%	0.99
	Income State	ment		As	sets		:	Liabili	ties & Fund	l Balances	

Income Statement		Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$358,662,652	Cash & Cash Equivalents	\$300,551,498	Current Liabilities	\$6,130,286	
Less Deductions	\$252,890,050	Net Patient Receivables	\$14,927,750	Long-Term Debt	\$0	
Net Patient Revenue	\$105,772,602	Other Receivables	\$31,736	Other Liabilities	\$387,754	
Plus Other Revenue	\$848,941			Subtotal	\$6,518,040	
Total Revenue	\$106,621,541	Land, Buildings & Equipment (Net)	\$32,308,053			
Less Expenses	\$81,211,700	Other Assets	\$3,807,914	Unrestricted Fund Balance	\$345,108,911.00	
Non-Operating Gains/Losses	\$105,318			Restricted Fund Balance	\$0	
Net Income	\$25,515,159	Total Assets	\$351,626,951	Total Liabilities & Fund Balance	\$351,626,951	