

075 Children's Wisconsin-Milwaukee Hospital
 9000 W Wisconsin Ave
 Milwaukee, WI 53226
 414-266-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 6

		All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2021 vs. 2020	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	57.9%	N/A	68.4%	N/A	58.1%	N/A	0.0%	N/A
Obstetrics	0.0%	36.8%	N/A	42.5%	N/A	31.4%	N/A	0.0%	N/A
Pediatrics	78.9%	59.6%	1.32	78.9%	1.00	77.0%	1.02	98.6%	0.80
Total Hospital	89.3%	58.7%	1.52	68.1%	1.31	55.7%	1.60	99.7%	0.90
Average Census (Patients)									
Adult Medical-Surgical	0.0	26.8	N/A	106.2	N/A	31.3	N/A	0.0	N/A
Obstetrics	0.0	4.8	N/A	17.1	N/A	4.8	N/A	0.0	N/A
Pediatrics	59.9	1.5	38.83	7.5	8.00	4.0	38.83	51.3	1.17
Total Hospital	181.2	49.8	3.64	158.1	1.15	61.6	2.94	161.5	1.12
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.6	N/A	5.5	N/A	4.4	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.4	N/A	0.0	N/A
Pediatrics	3.5	3.8	0.92	3.5	1.00	3.5	1.00	3.6	0.97
Total Hospital	7.3	4.9	1.50	6.0	1.22	4.6	1.57	7.9	0.93
Surgical Operations									
Inpatient	3,041	1,037	2.93	2,696	1.13	1,302	2.33	2,776	1.10
Outpatient	9,850	3,865	2.55	4,901	2.01	5,418	1.82	9,176	1.07
Inpatient as % of All Surgeries	23.6%	21.2%	1.11	35.5%	0.66	19.4%	1.22	23.2%	1.02
Outpatient Visits									
Non-Emergency Visits	319,086	145,246	2.20	244,552	1.30	219,131	1.46	270,877	1.18
Emergency Visits	62,837	16,058	3.91	36,633	1.72	24,739	2.54	45,806	1.37
Full-Time Equivalents (FTEs)									
Administrators	37.0	19.0	1.94	50.6	0.73	20.7	1.79	48.6	0.76
Nurses, Licensed	1,002.2	247.5	4.05	682.1	1.47	342.9	2.92	1,147.8	0.87
Ancillary Nursing Personnel	102.6	40.3	2.55	143.1	0.72	54.5	1.88	147.3	0.70
All Other Personnel	1,433.3	496.2	2.89	1,134.1	1.26	656.1	2.18	1,449.7	0.99
Total FTEs	2,575.0	803.0	3.21	2,009.8	1.28	1,074.1	2.40	2,793.4	0.92
FTEs per 100 Patient Census (Adjusted)									
Administrators	11.7	13.0	0.90	14.7	0.80	10.1	1.15	16.9	0.69
Nurses, Licensed	316.8	168.4	1.88	198.5	1.60	168.5	1.88	398.1	0.80
Ancillary Nursing Personnel	32.4	27.4	1.18	41.6	0.78	26.8	1.21	51.1	0.63
All Other Personnel	453.1	337.6	1.34	330.0	1.37	322.3	1.41	502.9	0.90
Total FTEs	814.1	546.4	1.49	584.8	1.39	527.7	1.54	969.0	0.84

Total Hospital:

Beds Set Up & Staffed 203
 Discharges 9,065
 Inpatient Days 66,149

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinet 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	76	6,237	21,877	78.9%	59.9	3.5
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	1	50	1,303	17,037	93.4%	46.7	13.1
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	59	752	21,293	98.9%	58.3	28.3
Other Intensive Care	1	18	773	5,942	90.4%	16.3	7.7
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	37	0	37.0	Surgical Personnel	26	9	29.9
Physicians & Dentists	9	7	10.3	Radiological Services Personnel	67	46	89.5
Medical & Dental Residents	7	0	7.0	Sonographers	0	0	0.0
Dental Hygienists	2	2	3.0	Respiratory Therapists	64	21	72.0
Registered Nurses	629	667	938.4	Occupational Therapists	11	13	19.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	3	0	3.0
Licensed Practical Nurses	0	2	0.8	Physical Therapists	29	21	39.7
Ancillary Nursing Personnel	52	160	102.6	Physical Therapy Assistants/Aides	0	2	1.1
Medical Assistants	51	18	61.9	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	20	13	27.5
Nurse Practitioners	40	16	48.4	Psychologists	6	3	8.4
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	30	31	39.4
Clinical Nurse Specialists	14	1	14.6	All Other Health Professionals	367	91	406.0
Health Info Mgmt-Administrators/Technicians	0	2	0.0	All Other Personnel	351	182	421.9
Pharmacy Personnel	78	56	101.7				
Clinical Laboratory Personnel	80	32	90.6				
				Total	1,974	1,395	2,575.0

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Milwaukee, WI 53226			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
Selected Financial Statistics			FY 2021	Value	Ratio	2B Value	Ratio	6 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$4,602,548	0.3%	46.6%	0.01	44.6%	0.01	43.4%	0.01	0.7%	0.47	
Medical Assistance	\$703,130,849	52.3%	14.4%	3.63	21.6%	2.42	18.4%	2.84	49.9%	1.05	
Commercial	\$609,438,903	45.4%	33.9%	1.34	30.1%	1.51	33.8%	1.34	47.6%	0.95	
All Other	\$26,160,873	1.9%	5.1%	0.38	3.7%	0.53	4.3%	0.45	1.8%	1.09	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$3,085,450	0.2%	35.2%	0.01	35.8%	0.01	33.7%	0.01	0.5%	0.44	
Medical Assistance	\$439,483,639	32.7%	11.1%	2.96	16.4%	1.99	14.1%	2.32	30.4%	1.08	
Commercial	\$138,967,396	10.3%	14.9%	0.69	14.1%	0.73	13.7%	0.76	10.7%	0.96	
Charity Care	\$2,070,120	0.2%	0.7%	0.22	0.9%	0.18	0.7%	0.23	0.2%	0.70	
Bad Debt	\$5,260,784	0.4%	1.0%	0.38	0.9%	0.42	1.3%	0.31	0.5%	0.78	
All Other	\$21,320,940	1.6%	2.8%	0.57	1.3%	1.24	2.7%	0.59	1.3%	1.20	
Total Deductions	\$610,188,329	45.4%	65.8%	0.69	69.4%	0.65	66.0%	0.69	43.7%	1.04	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		6.9%	6.5%	1.06	5.3%	1.29	6.7%	1.02	8.0%	0.86	
Net Gains/Losses as % of Net Income		N/A	29.4%	N/A	N/A	N/A	20.9%	N/A	19.4%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$273,633,073	39.9%	42.4%	0.94	34.5%	1.16	43.3%	0.92	39.6%	1.01	
Supplies & Services	\$331,114,448	48.3%	51.3%	0.94	59.5%	0.81	49.2%	0.98	49.6%	0.97	
Capital Component	\$80,869,602	11.8%	6.2%	1.89	6.0%	1.97	7.4%	1.59	10.8%	1.09	
Fiscal Statistics											
Operating Margin (%)		12.9%	10.4%	1.24	11.2%	1.15	12.2%	1.05	6.8%	1.90	
Total Hospital Net Income (%)		12.8%	14.1%	0.91	10.9%	1.18	15.0%	0.85	8.3%	1.54	
Return on Equity (%)		4.1%	6.3%	0.64	7.1%	0.57	3.8%	1.08	2.6%	1.57	
Current Ratio		2.7	4.1	0.67	6.9	0.40	4.0	0.68	2.7	1.01	
Days in Net Patient Accounts Receivable		58.9	87.5	0.67	56.9	1.04	139.1	0.42	47.9	1.23	
Average Payment Period		71.5	89.9	0.80	51.3	1.39	140.8	0.51	63.0	1.14	
Equity Financing (%)		74.0%	64.7%	1.14	83.8%	0.88	62.1%	1.19	70.5%	1.05	
Long-Term Debt to Equity Ratio		0.3	0.3	0.77	0.1	3.84	0.4	0.61	0.3	0.79	
Times Interest Earned		7.4	21.0	0.35	14.2	0.52	15.1	0.49	7.3	1.02	
Total Asset Turnover		0.3	0.4	0.74	0.7	0.48	0.2	1.31	0.3	1.04	
Average Age of Plant (Years)		9.2	17.1	0.54	11.7	0.78	23.5	0.39	9.2	0.99	
Increase (Decrease) Total Net Patient Revenue		14.2%	12.7%	1.12	11.5%	1.23	18.6%	0.76	-7.9%	N/A	
Outpatient Gross Revenue (% of Total GPR)		42.5%	64.9%	0.65	52.8%	0.80	69.2%	0.61	41.1%	1.03	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$48,893		\$18,658	2.62	\$25,873	1.89	\$18,023	2.71	\$51,247	0.95	
Inpatient Net Revenue per Day	\$6,671		\$3,656	1.82	\$4,216	1.58	\$3,813	1.75	\$6,210	1.07	
Outpatient Net Revenue per Visit	\$773		\$781	0.99	\$852	0.91	\$729	1.06	\$827	0.93	

Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$1,343,333,173		Cash & Cash Equivalents	\$125,951,275	Current Liabilities	\$123,087,620	
Less Deductions	\$610,188,329		Net Patient Receivables	\$118,324,178	Long-Term Debt	\$467,475,046	
Net Patient Revenue	\$733,144,844		Other Receivables	\$8,471,104	Other Liabilities	\$54,169,503	
Plus Other Revenue	\$54,047,693				Subtotal	\$644,732,169	
Total Revenue	\$787,192,536		Land, Buildings & Equipment (Net)	\$584,311,141			
Less Expenses	\$685,617,123		Other Assets	\$1,642,753,111	Unrestricted Fund Balance	\$1,835,078,640	
Non-Operating Gains/Losses	-\$1,013,153				Restricted Fund Balance	\$344,953,788	
Net Income	\$100,562,260		Total Assets	\$2,479,810,809	Total Liabilities & Fund Balance	\$2,479,810,809	