

303 Aurora Medical Center in Oshkosh
855 N Westhaven Drive
Oshkosh, WI 54904
920-456-6000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Winnebago
Analysis Area: Lake Winnebago (3)
Volume Group: 6

		All GMS Hospitals		Analysis Area 3		Volume Group 6		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	50.3%	57.9%	0.87	50.0%	1.01	58.1%	0.87	49.6%	1.01
Obstetrics	37.0%	36.8%	1.00	28.9%	0.15	31.4%	1.18	30.1%	1.23
Pediatrics	0.0%	59.6%	N/A	23.2%	N/A	77.0%	N/A	0.0%	N/A
Total Hospital	49.6%	58.7%	0.85	50.4%	0.99	55.7%	0.89	48.9%	1.01
Average Census (Patients)									
Adult Medical-Surgical	28.7	26.8	1.07	23.2	1.23	31.3	0.92	28.3	1.01
Obstetrics	4.4	4.8	0.92	4.6	0.96	4.8	0.92	3.6	1.23
Pediatrics	0.0	1.5	N/A	0.3	N/A	4.0	N/A	0.0	N/A
Total Hospital	41.7	49.8	0.84	37.4	1.12	61.6	0.68	41.1	1.01
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.6	0.84	4.2	0.93	4.4	0.88	3.4	1.12
Obstetrics	2.0	2.4	0.83	2.3	0.89	2.4	0.86	1.9	1.04
Pediatrics	0.0	3.8	N/A	2.6	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.7	4.9	0.76	4.4	0.84	4.6	0.79	3.6	1.01
Surgical Operations									
Inpatient	1,117	1,037	1.08	1,060	1.05	1,302	0.86	1,168	0.96
Outpatient	5,184	3,865	1.34	5,859	0.88	5,418	0.96	4,297	1.21
Inpatient as % of All Surgeries	17.7%	21.2%	0.84	15.3%	1.16	19.4%	0.91	21.4%	0.83
Outpatient Visits									
Non-Emergency Visits	149,206	145,246	1.03	100,098	1.49	219,131	0.68	121,982	1.22
Emergency Visits	23,929	16,058	1.49	15,000	1.60	24,739	0.97	21,345	1.12
Full-Time Equivalents (FTEs)									
Administrators	15.0	19.0	0.79	14.2	1.06	20.7	0.73	16.0	0.94
Nurses, Licensed	424.7	247.5	1.72	181.5	2.34	342.9	1.24	422.2	1.01
Ancillary Nursing Personnel	60.2	40.3	1.49	13.1	4.59	54.5	1.11	63.4	0.95
All Other Personnel	823.7	496.2	1.66	298.4	2.76	656.1	1.26	806.1	1.02
Total FTEs	1,323.7	803.0	1.65	507.2	2.61	1,074.1	1.23	1,307.7	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.6	13.0	0.59	11.3	0.67	10.1	0.75	9.7	0.78
Nurses, Licensed	214.9	168.4	1.28	144.6	1.49	168.5	1.28	257.0	0.84
Ancillary Nursing Personnel	30.5	27.4	1.11	10.4	2.92	26.8	1.14	38.6	0.79
All Other Personnel	416.8	337.6	1.23	237.6	1.75	322.3	1.29	490.7	0.85
Total FTEs	669.8	546.4	1.23	403.9	1.66	527.7	1.27	796.0	0.84

Total Hospital:

Beds Set Up & Staffed 84
Discharges 4,131
Inpatient Days 15,221

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinet 12
Total Births 712
Newborn Days 1,226

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	57	2,717	10,468	50.3%	28.7	3.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	799	1,619	37.0%	4.4	2.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	8	358	2,634	90.2%	7.2	7.4
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	64	500	19.6%	1.4	7.8
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	0	15.0	Surgical Personnel	31	7	35.2
Physicians & Dentists	68	32	78.7	Radiological Services Personnel	35	31	52.9
Medical & Dental Residents	0	0	0.0	Sonographers	10	8	14.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	11	3	13.0
Registered Nurses	220	179	331.7	Occupational Therapists	7	6	10.8
Certified Nurse Midwives	5	0	5.0	Occupational Therapy Assistants/Aides	1	4	2.9
Licensed Practical Nurses	31	17	40.9	Physical Therapists	25	9	30.9
Ancillary Nursing Personnel	34	67	60.2	Physical Therapy Assistants/Aides	5	9	9.6
Medical Assistants	42	23	58.1	Recreational Therapists	0	0	0.0
Physician Assistants	10	1	10.9	Dietitians & Nutritionists	1	2	2.3
Nurse Practitioners	36	5	39.8	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	7	7	7.3	Social Workers	5	4	6.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	73	24	86.7
Health Info Mgmt-Administrators/Technicians	43	3	44.8	All Other Personnel	242	108	298.1
Pharmacy Personnel	26	10	31.4				
Clinical Laboratory Personnel	30	8	34.6				
				Total	1,015	567	1,323.7

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Oshkosh, WI 54904

Oshkosh, WI 54904			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
Selected Financial Statistics			FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$321,333,555	46.8%	46.6%	1.00	48.5%	0.97	43.4%	1.08	46.0%	1.02	
Medical Assistance	\$85,372,338	12.4%	14.4%	0.86	11.1%	1.12	18.4%	0.68	12.1%	1.03	
Commercial	\$246,906,215	36.0%	33.9%	1.06	37.0%	0.97	33.8%	1.06	37.0%	0.97	
All Other	\$32,551,262	4.7%	5.1%	0.94	3.4%	1.39	4.3%	1.09	4.8%	0.98	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$254,968,238	37.2%	35.2%	1.06	34.4%	1.08	33.7%	1.10	36.1%	1.03	
Medical Assistance	\$70,003,259	10.2%	11.1%	0.92	8.5%	1.21	14.1%	0.72	9.8%	1.04	
Commercial	\$111,625,002	16.3%	14.9%	1.09	14.3%	1.14	13.7%	1.19	16.1%	1.01	
Charity Care	\$5,176,150	0.8%	0.7%	1.06	0.6%	1.18	0.7%	1.15	0.9%	0.80	
Bad Debt	\$7,483,120	1.1%	1.0%	1.07	1.4%	0.78	1.3%	0.87	1.1%	1.01	
All Other	\$19,986,894	2.9%	2.8%	1.04	2.5%	1.18	2.7%	1.09	2.9%	1.01	
Total Deductions	\$469,242,663	68.4%	65.8%	1.04	61.6%	1.11	66.0%	1.04	66.9%	1.02	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.8%	6.5%	0.13	2.9%	0.30	6.7%	0.13	4.0%	0.21	
Net Gains/Losses as % of Net Income		N/A	29.4%	N/A	25.8%	N/A	20.9%	N/A	0.0%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$53,319,055	31.4%	42.4%	0.74	39.7%	0.79	43.3%	0.72	32.3%	0.97	
Supplies & Services	\$107,336,227	63.2%	51.3%	1.23	53.8%	1.17	49.2%	1.28	61.6%	1.03	
Capital Component	\$9,142,816	5.4%	6.2%	0.86	6.5%	0.82	7.4%	0.72	6.1%	0.88	
Fiscal Statistics											
Operating Margin (%)		22.4%	10.4%	2.15	14.3%	1.57	12.2%	1.83	18.1%	1.24	
Total Hospital Net Income (%)		22.4%	14.1%	1.59	18.3%	1.22	15.0%	1.49	18.1%	1.24	
Return on Equity (%)		10.9%	6.3%	1.73	17.0%	0.64	3.8%	2.91	8.8%	1.24	
Current Ratio		18.7	4.1	4.55	9.1	2.07	4.0	4.66	21.0	0.89	
Days in Net Patient Accounts Receivable		53.4	87.5	0.61	53.2	1.00	139.1	0.38	53.7	0.99	
Average Payment Period		43.1	89.9	0.48	32.2	1.34	140.8	0.31	35.3	1.22	
Equity Financing (%)		95.0%	64.7%	1.47	109.2%	0.87	62.1%	1.53	94.0%	1.01	
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	-0.1	N/A	0.4	N/A	0.0	N/A	
Times Interest Earned		23.7	21.0	1.13	32.4	0.73	15.1	1.57	19.3	1.23	
Total Asset Turnover		0.5	0.4	1.14	0.9	0.55	0.2	2.01	0.5	1.00	
Average Age of Plant (Years)		10.1	17.1	0.59	7.7	1.31	23.5	0.43	8.4	1.20	
Increase (Decrease) Total Net Patient Revenue		16.7%	12.7%	1.31	13.9%	1.20	18.6%	0.90	1.5%	11.21	
Outpatient Gross Revenue (% of Total GPR)		77.5%	64.9%	1.19	70.3%	1.10	69.2%	1.12	73.8%	1.05	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge		\$14,797	\$18,658	0.79	\$13,612	1.09	\$18,023	0.82	\$14,642	1.01	
Inpatient Net Revenue per Day		\$3,761	\$3,656	1.03	\$3,085	1.22	\$3,813	0.99	\$3,834	0.98	
Outpatient Net Revenue per Visit		\$943	\$781	1.21	\$815	1.16	\$729	1.29	\$938	1.01	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$686,163,369	Cash & Cash Equivalents	\$324,342,969	Current Liabilities	\$19,285,363
Less Deductions	\$469,242,663	Net Patient Receivables	\$31,745,521	Long-Term Debt	\$0
Net Patient Revenue	\$216,920,706	Other Receivables	\$174,795	Other Liabilities	\$2,945,658
Plus Other Revenue	\$1,854,715			Subtotal	\$22,231,021
Total Revenue	\$218,775,423	Land, Buildings & Equipment (Net)	\$83,471,506	Unrestricted Fund Balance	\$425,827,576
Less Expenses	\$169,798,098	Other Assets	\$8,323,806	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$15,275			Total Liabilities & Fund Balance	\$448,058,597
Net Income	\$48,962,050	Total Assets	\$448,058,597		