

001 Amery Regional Medical Center
 265 Griffin Street East
 Amery, WI 54001
 715-268-8000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Polk
 Analysis Area: West Central (5A)
 Volume Group: 3

		All GMS Hospitals		Analysis Area 5A		Volume Group 3		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	40.6%	57.9%	0.70	49.7%	0.82	36.8%	1.10	43.1%	0.94
Obstetrics	0.0%	36.8%	N/A	28.0%	0.02	23.3%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	56.8%	58.7%	0.97	50.3%	1.13	42.9%	1.33	71.7%	0.79
Average Census (Patients)									
Adult Medical-Surgical	7.7	26.8	0.29	11.9	0.65	7.2	1.07	5.6	1.38
Obstetrics	0.4	4.8	0.09	2.0	0.22	0.9	0.48	0.5	0.84
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	12.5	49.8	0.25	18.8	0.66	10.9	1.14	11.5	1.09
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.6	0.84	4.2	0.93	3.5	1.11	3.2	1.21
Obstetrics	2.0	2.4	0.81	2.2	0.91	2.1	0.96	1.8	1.12
Pediatrics	0.0	3.8	N/A	0.0	N/A	1.8	N/A	0.0	N/A
Total Hospital	4.2	4.9	0.87	4.4	0.96	3.8	1.13	3.9	1.08
Surgical Operations									
Inpatient	146	1,037	0.14	390	0.37	234	0.63	125	1.17
Outpatient	1,438	3,865	0.37	2,637	0.55	1,718	0.84	1,244	1.16
Inpatient as % of All Surgeries	9.2%	21.2%	0.44	12.9%	0.72	12.0%	0.77	9.1%	1.01
Outpatient Visits									
Non-Emergency Visits	116,468	145,246	0.80	85,077	1.37	77,301	1.51	94,684	1.23
Emergency Visits	6,988	16,058	0.44	8,132	0.86	9,586	0.73	6,086	1.15
Full-Time Equivalents (FTEs)									
Administrators	7.8	19.0	0.41	10.7	0.73	11.2	0.69	4.0	1.95
Nurses, Licensed	77.1	247.5	0.31	127.1	0.61	81.2	0.95	82.9	0.93
Ancillary Nursing Personnel	11.2	40.3	0.28	20.5	0.55	13.2	0.85	15.4	0.73
All Other Personnel	184.2	496.2	0.37	291.6	0.63	206.7	0.89	175.0	1.05
Total FTEs	280.3	803.0	0.35	450.0	0.62	312.3	0.90	277.3	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	11.1	13.0	0.86	14.3	0.78	20.5	0.54	6.6	1.69
Nurses, Licensed	110.0	168.4	0.65	169.5	0.65	148.3	0.74	136.6	0.81
Ancillary Nursing Personnel	16.0	27.4	0.58	27.3	0.58	24.2	0.66	25.4	0.63
All Other Personnel	262.5	337.6	0.78	388.8	0.68	377.6	0.70	288.2	0.91
Total FTEs	399.6	546.4	0.73	599.9	0.67	570.6	0.70	456.7	0.87

Total Hospital:

Beds Set Up & Staffed 22
 Discharges 1,075
 Inpatient Days 4,560

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
 Discharges 73
 Inpatient Days 606

Newborn Nursery:

Bassinets 0
 Total Births 83
 Newborn Days 120

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	19	728	2,818	40.6%	7.7	3.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	0	81	160	0.0%	0.4	2.0
Psychiatric	1	3	266	1,582	144.5%	4.3	5.9
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	1	7.8	Surgical Personnel	1	2	2.7
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	8	3	10.7
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	0	3.0
Registered Nurses	13	77	70.1	Occupational Therapists	0	3	2.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.5
Licensed Practical Nurses	0	1	1.5	Physical Therapists	5	3	7.0
Ancillary Nursing Personnel	1	16	11.2	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	23	11	31.5	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	5	2	5.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	16	13	25.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	59	36	81.0
Pharmacy Personnel	4	6	8.4				
Clinical Laboratory Personnel	5	4	7.7				
				Total	154	179	280.3

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	5A Value	Ratio	3 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$69,800,076	50.2%	46.6%	1.08	50.7%	0.99	47.0%	1.07	48.1%	1.04
Medical Assistance	\$20,827,901	15.0%	14.4%	1.04	12.0%	1.25	13.0%	1.15	15.2%	0.99
Commercial	\$44,025,400	31.7%	33.9%	0.94	32.9%	0.96	36.1%	0.88	32.8%	0.97
All Other	\$4,257,834	3.1%	5.1%	0.60	4.5%	0.69	3.8%	0.80	3.8%	0.80
Deductions as % of Total Gross Patient Revenue										
Medicare	\$36,476,793	26.3%	35.2%	0.75	33.4%	0.79	32.5%	0.81	24.0%	1.09
Medical Assistance	\$13,207,599	9.5%	11.1%	0.86	8.6%	1.10	9.9%	0.97	8.8%	1.08
Commercial	\$14,004,978	10.1%	14.9%	0.67	10.0%	1.01	14.1%	0.71	10.0%	1.01
Charity Care	\$599,074	0.4%	0.7%	0.60	0.6%	0.74	0.7%	0.65	0.6%	0.77
Bad Debt	\$1,776,867	1.3%	1.0%	1.26	1.1%	1.12	1.5%	0.85	2.0%	0.62
All Other	\$4,330,932	3.1%	2.8%	1.12	2.7%	1.17	1.8%	1.76	3.5%	0.90
Total Deductions	\$70,396,243	50.7%	65.8%	0.77	56.4%	0.90	60.4%	0.84	48.9%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.4%	6.5%	0.22	5.6%	0.25	7.5%	0.19	1.1%	1.27
Net Gains/Losses as % of Net Income		47.6%	29.4%	1.62	37.6%	1.27	42.4%	1.12	168.1%	0.28
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$43,449,501	64.3%	42.4%	1.52	50.5%	1.27	50.4%	1.28	64.7%	0.99
Supplies & Services	\$18,958,411	28.1%	51.3%	0.55	44.3%	0.63	42.2%	0.67	28.2%	1.00
Capital Component	\$5,125,877	7.6%	6.2%	1.22	5.1%	1.47	7.5%	1.02	7.2%	1.06
Fiscal Statistics										
Operating Margin (%)		2.8%	10.4%	0.27	9.6%	0.29	8.9%	0.32	-4.2%	N/A
Total Hospital Net Income (%)		5.2%	14.1%	0.37	14.5%	0.36	14.5%	0.36	5.6%	0.93
Return on Equity (%)		5.2%	6.3%	0.82	2.4%	2.16	11.3%	0.46	5.5%	0.94
Current Ratio		1.9	4.1	0.46	2.7	0.70	5.3	0.36	1.9	0.98
Days in Net Patient Accounts Receivable		43.5	87.5	0.50	250.3	0.17	49.1	0.89	41.4	1.05
Average Payment Period		111.2	89.9	1.24	256.1	0.43	43.7	2.54	105.2	1.06
Equity Financing (%)		43.5%	64.7%	0.67	51.4%	0.85	76.8%	0.57	40.9%	1.06
Long-Term Debt to Equity Ratio		0.6	0.3	1.87	0.7	0.91	0.2	3.30	0.8	0.78
Times Interest Earned		6.6	21.0	0.31	45.6	0.14	19.8	0.33	5.9	1.12
Total Asset Turnover		1.0	0.4	2.26	0.2	6.19	0.7	1.32	0.9	1.09
Average Age of Plant (Years)		12.7	17.1	0.75	51.5	0.25	10.5	1.21	12.0	1.06
Increase (Decrease) Total Net Patient Revenue		16.6%	12.7%	1.31	13.4%	1.24	11.8%	1.41	-4.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		82.2%	64.9%	1.27	75.1%	1.09	79.7%	1.03	81.2%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,526		\$18,658	0.72	\$16,496	0.82	\$14,182	0.95	\$11,769	1.15
Inpatient Net Revenue per Day	\$3,006		\$3,656	0.82	\$3,511	0.86	\$3,541	0.85	\$2,843	1.06
Outpatient Net Revenue per Visit	\$444		\$781	0.57	\$874	0.51	\$602	0.74	\$474	0.94

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$138,911,212	Cash & Cash Equivalents	\$27,470,069	Current Liabilities	\$19,540,342
Less Deductions	\$70,396,243	Net Patient Receivables	\$8,162,141	Long-Term Debt	\$19,191,644
Net Patient Revenue	\$68,514,969	Other Receivables	\$215,726	Other Liabilities	\$1,838,555
Plus Other Revenue	\$972,770			Subtotal	\$40,570,541
Total Revenue	\$69,487,738	Land, Buildings & Equipment (Net)	\$18,958,156		
Less Expenses	\$67,533,789	Other Assets	\$16,970,845	Unrestricted Fund Balance	\$31,206,397
Non-Operating Gains/Losses	\$1,773,359			Restricted Fund Balance	\$0
Net Income	\$3,727,308	Total Assets	\$71,776,937	Total Liabilities & Fund Balance	\$71,776,938