

027 AdventHealth Durand
 1220 Third Avenue, PO Box 224
 Durand, WI 54736
 715-672-4211

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Pepin
 Analysis Area: West Central (5A)
 Volume Group: 1

		All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	4.8%	57.9%	0.08	49.7%	0.10	14.2%	0.34	3.2%	1.48
Obstetrics	0.0%	36.8%	N/A	28.0%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	4.8%	58.7%	0.08	50.3%	0.10	18.3%	0.26	3.2%	1.48
Average Census (Patients)									
Adult Medical-Surgical	1.2	26.8	0.04	11.9	0.10	2.1	0.58	0.8	1.48
Obstetrics	0.0	4.8	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.2	49.8	0.02	18.8	0.06	2.8	0.43	0.8	1.48
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.6	0.75	4.2	0.82	3.6	0.94	2.8	1.21
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	2.6	N/A	0.0	N/A
Total Hospital	3.4	4.9	0.69	4.4	0.77	4.3	0.78	2.8	1.20
Surgical Operations									
Inpatient	0	1,037	N/A	390	N/A	54	N/A	0	N/A
Outpatient	188	3,865	0.05	2,637	0.07	1,655	0.11	179	1.05
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	12.9%	N/A	3.2%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	29,111	145,246	0.20	85,077	0.34	27,310	1.07	10,967	2.65
Emergency Visits	1,554	16,058	0.10	8,132	0.19	3,184	0.49	1,355	1.15
Full-Time Equivalents (FTEs)									
Administrators	1.0	19.0	0.05	10.7	0.09	1.7	0.58	1.0	1.00
Nurses, Licensed	24.6	247.5	0.10	127.1	0.19	37.1	0.66	22.6	1.09
Ancillary Nursing Personnel	8.1	40.3	0.20	20.5	0.39	6.4	1.27	8.9	0.91
All Other Personnel	52.8	496.2	0.11	291.6	0.18	71.3	0.74	57.1	0.93
Total FTEs	86.5	803.0	0.11	450.0	0.19	116.6	0.74	89.6	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	11.3	13.0	0.87	14.3	0.79	11.4	0.98	16.6	0.68
Nurses, Licensed	277.0	168.4	1.65	169.5	1.63	246.5	1.12	375.2	0.74
Ancillary Nursing Personnel	91.2	27.4	3.33	27.3	3.34	42.3	2.16	148.2	0.62
All Other Personnel	595.2	337.6	1.76	388.8	1.53	473.5	1.26	947.1	0.63
Total FTEs	974.7	546.4	1.78	599.9	1.62	773.8	1.26	1,487.0	0.66

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 129
 Inpatient Days 436

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 1
 Discharges 38
 Inpatient Days 375

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	127	436	4.8%	1.2	3.4
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	4	0	4.0	Radiological Services Personnel	3	2	4.1
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	2	1.0
Registered Nurses	6	9	12.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	3	3.9	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	5	4	8.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	2	0	2.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	4	1	4.7	All Other Health Professionals	2	1	2.5
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	23	10	28.9
Pharmacy Personnel	0	2	1.3				
Clinical Laboratory Personnel	7	0	7.0				
				Total	64	34	86.5

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$16,798,910	60.2%	46.6%	1.29	50.7%	1.19	46.0%	1.31	65.1%	0.92
Medical Assistance	\$2,342,330	8.4%	14.4%	0.58	12.0%	0.70	12.0%	0.70	10.1%	0.83
Commercial	\$8,293,236	29.7%	33.9%	0.88	32.9%	0.90	37.7%	0.79	22.8%	1.30
All Other	\$472,391	1.7%	5.1%	0.33	4.5%	0.38	4.2%	0.40	1.9%	0.87
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,144,173	25.6%	35.2%	0.73	33.4%	0.77	24.4%	1.05	22.0%	1.16
Medical Assistance	\$1,623,883	5.8%	11.1%	0.53	8.6%	0.67	8.3%	0.70	5.8%	1.01
Commercial	\$1,591,065	5.7%	14.9%	0.38	10.0%	0.57	11.4%	0.50	6.1%	0.94
Charity Care	\$143,163	0.5%	0.7%	0.72	0.6%	0.88	0.7%	0.72	1.5%	0.35
Bad Debt	\$504,016	1.8%	1.0%	1.77	1.1%	1.59	1.4%	1.29	1.1%	1.68
All Other	\$437,769	1.6%	2.8%	0.56	2.7%	0.59	2.2%	0.71	0.1%	13.34
Total Deductions	\$11,444,069	41.0%	65.8%	0.62	56.4%	0.73	48.5%	0.85	36.5%	1.12
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.0%	6.5%	0.46	5.6%	0.53	5.2%	0.58	14.5%	0.21
Net Gains/Losses as % of Net Income		24.8%	29.4%	0.85	37.6%	0.66	16.4%	1.51	17.5%	1.42
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$9,293,534	57.5%	42.4%	1.36	50.5%	1.14	49.0%	1.17	54.0%	1.06
Supplies & Services	\$6,346,999	39.3%	51.3%	0.77	44.3%	0.89	44.0%	0.89	43.0%	0.91
Capital Component	\$520,704	3.2%	6.2%	0.52	5.1%	0.63	7.0%	0.46	3.0%	1.08
Fiscal Statistics										
Operating Margin (%)		4.8%	10.4%	0.46	9.6%	0.50	12.2%	0.39	4.4%	1.07
Total Hospital Net Income (%)		6.2%	14.1%	0.44	14.5%	0.43	14.2%	0.44	5.3%	1.17
Return on Equity (%)		9.0%	6.3%	1.43	2.4%	3.76	21.6%	0.42	6.8%	1.33
Current Ratio		2.5	4.1	0.60	2.7	0.91	2.1	1.15	1.9	1.32
Days in Net Patient Accounts Receivable		49.7	87.5	0.57	250.3	0.20	53.3	0.93	48.9	1.02
Average Payment Period		97.5	89.9	1.08	256.1	0.38	54.9	1.77	144.9	0.67
Equity Financing (%)		32.6%	64.7%	0.50	51.4%	0.63	43.0%	0.76	25.9%	1.26
Long-Term Debt to Equity Ratio		0.8	0.3	2.50	0.7	1.21	0.7	1.18	1.0	0.84
Times Interest Earned		12.3	21.0	0.58	45.6	0.27	13.9	0.88	9.5	1.29
Total Asset Turnover		1.4	0.4	3.32	0.2	9.11	1.5	0.96	1.3	1.13
Average Age of Plant (Years)		1.9	17.1	0.11	51.5	0.04	8.5	0.23	1.5	1.30
Increase (Decrease) Total Net Patient Revenue		20.0%	12.7%	1.57	13.4%	1.48	15.6%	1.28	-5.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		86.5%	64.9%	1.33	75.1%	1.15	82.0%	1.06	86.6%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$24,576		\$18,658	1.32	\$16,496	1.49	\$21,986	1.12	\$24,186	1.02
Inpatient Net Revenue per Day	\$5,050		\$3,656	1.38	\$3,511	1.44	\$3,295	1.53	\$4,629	1.09
Outpatient Net Revenue per Visit	\$421		\$781	0.54	\$874	0.48	\$696	0.61	\$844	0.50

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$27,906,867	Cash & Cash Equivalents	\$7,588,872	Current Liabilities	\$4,240,129
Less Deductions	\$11,444,069	Net Patient Receivables	\$2,241,111	Long-Term Debt	\$3,192,725
Net Patient Revenue	\$16,462,798	Other Receivables	\$175,443	Other Liabilities	\$599,078
Plus Other Revenue	\$506,624			Subtotal	\$8,031,932
Total Revenue	\$16,969,422	Land, Buildings & Equipment (Net)	\$1,156,685		
Less Expenses	\$16,161,237	Other Assets	\$750,658	Unrestricted Fund Balance	\$3,880,837
Non-Operating Gains/Losses	\$267,106			Restricted Fund Balance	\$0
Net Income	\$1,075,291	Total Assets	\$11,912,769	Total Liabilities & Fund Balance	\$11,912,769