

035 Fort HealthCare
611 East Sherman Avenue
Fort Atkinson, WI 53538
920-568-5000

Fiscal Year: 10/01 to 09/30
Type: GMS
General Medical & Surgical

County: Jefferson
Analysis Area: Southern (1)
Volume Group: 6

Control:

		All GMS Hospitals		Analysis Area 1		Volume Group 6		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	64.4%	63.0%	1.02	60.4%	1.07	62.3%	1.03	64.4%	1.00
Obstetrics	25.9%	40.9%	0.63	36.3%	0.06	32.8%	0.79	26.7%	0.97
Pediatrics	0.0%	77.7%	N/A	66.6%	N/A	98.7%	N/A	0.0%	N/A
Total Hospital	50.8%	63.6%	0.80	60.2%	0.84	62.3%	0.82	50.1%	1.02
Average Census (Patients)									
Adult Medical-Surgical	9.0	25.0	0.36	29.3	0.31	24.7	0.37	9.0	1.00
Obstetrics	2.1	5.2	0.40	4.3	0.48	3.2	0.64	2.1	0.97
Pediatrics	0.0	3.9	N/A	6.3	N/A	7.6	N/A	0.0	N/A
Total Hospital	12.7	46.9	0.27	55.5	0.23	47.9	0.27	12.5	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.3	0.78	4.5	0.75	4.1	0.83	3.9	0.88
Obstetrics	2.1	2.4	0.87	2.6	0.81	2.4	0.89	2.3	0.92
Pediatrics	0.0	3.9	N/A	4.5	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.2	4.8	0.66	5.0	0.65	4.5	0.71	3.6	0.89
Surgical Operations									
Inpatient	387	1,014	0.38	905	0.43	880	0.44	341	1.13
Outpatient	4,343	4,465	0.97	4,548	0.96	5,032	0.86	4,651	0.93
Inpatient as % of All Surgeries	8.2%	18.5%	0.44	16.6%	0.49	14.9%	0.55	6.8%	1.20
Outpatient Visits									
Non-Emergency Visits	244,058	139,692	1.75	198,530	1.23	212,752	1.15	248,835	0.98
Emergency Visits	18,961	17,650	1.07	18,959	1.00	24,278	0.78	17,932	1.06
Full-Time Equivalents (FTEs)									
Administrators	6.8	4.3	1.58	10.1	0.68	5.1	1.35	4.8	1.41
Nurses, Licensed	171.2	232.9	0.74	297.9	0.57	296.9	0.58	185.0	0.93
Ancillary Nursing Personnel	15.3	38.9	0.39	39.3	0.39	40.5	0.38	14.4	1.06
All Other Personnel	476.3	451.0	1.06	689.4	0.69	592.9	0.80	482.0	0.99
Total FTEs	669.6	727.1	0.92	1,036.7	0.65	935.4	0.72	686.2	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	4.7	3.0	1.57	6.3	0.74	2.9	1.61	3.5	1.33
Nurses, Licensed	116.8	160.0	0.73	186.3	0.63	169.8	0.69	133.9	0.87
Ancillary Nursing Personnel	10.4	26.7	0.39	24.6	0.42	23.2	0.45	10.4	1.00
All Other Personnel	325.0	309.9	1.05	431.2	0.75	339.2	0.96	348.8	0.93
Total FTEs	456.9	499.6	0.91	648.4	0.70	535.1	0.85	496.6	0.92

Total Hospital:

Beds Set Up & Staffed 25
Discharges 1,450
Inpatient Days 4,652

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 10
Total Births 346
Newborn Days 635

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	14	972	3,298	64.4%	9.0	3.4
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	C	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	8	360	759	25.9%	2.1	2.1
Psychiatric	C	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	C	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	3	129	595	54.2%	1.6	4.6
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	6	1	6.8	Radiological Services Personnel	13	13	18.9
Dentists	0	0	0.0	Sonographers	1	3	2.8
Medical & Dental Residents	0	0	0.0	Physician Assistants	4	0	4.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	63	108	137.5	Respiratory Therapists	1	4	2.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	3	5.4
Licensed Practical Nurses	7	12	11.5	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	8	33	15.3	Physical Therapists	11	15	22.6
Medical Assistants	5	4	5.8	Physical Therapy Assistants/Aides	2	2	3.3
Nurse Practitioners	11	6	14.2	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	7	6	8.0	Dietitians & Nutritionists	1	1	1.6
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	18	12	19.5	Social Workers	0	0	0.0
Pharmacists	2	4	3.1	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	3	1	3.8	Pharmacy Technicians	2	4	4.0
Surgical Personnel	3	1	3.8	Medical Coding Technicians	0	0	0.0
Directors/Managers	30	1	30.8	All Other Contracted Staff	0	0	0.0
Food Service Workers	7	28	14.4	All Other Health Professionals	62	68	98.7
Environmental Services Workers	12	28	20.5	All Other Personnel	145	116	200.2
Medical & Clinical Laboratory Technologists	1	0	1.0				
All Other Radiologic Personnel	6	12	10.3				
				Total	434	486	669.6
Total Active Privileged Medical Staff: 108							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁶		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$205,802,540	44.9%	49.1%	0.91	43.3%	1.04	45.3%	0.99	44.4%	1.01
Medical Assistance	\$52,865,440	11.5%	13.0%	0.89	11.3%	1.02	17.8%	0.65	12.3%	0.93
Commercial	\$183,733,654	40.1%	32.2%	1.25	35.2%	1.14	31.9%	1.26	40.5%	0.99
All Other	\$15,677,649	3.4%	5.7%	0.60	10.2%	0.34	5.0%	0.68	2.7%	1.25
Deductions as % of Total Gross Patient Revenue										
Medicare	\$167,872,488	36.6%	38.3%	0.96	34.0%	1.08	36.1%	1.01	36.1%	1.01
Medical Assistance	\$40,266,209	8.8%	10.2%	0.86	9.2%	0.96	13.5%	0.65	9.7%	0.90
Commercial	\$96,947,065	21.2%	15.3%	1.38	17.7%	1.20	13.5%	1.57	21.1%	1.00
Charity Care	\$2,075,094	0.5%	0.9%	0.53	0.7%	0.66	0.7%	0.64	0.4%	1.02
Bad Debt	\$5,115,331	1.1%	1.0%	1.08	1.2%	0.92	1.0%	1.09	0.5%	2.41
All Other	\$11,296,965	2.5%	3.3%	0.75	5.4%	0.46	2.9%	0.86	1.9%	1.26
Total Deductions	\$323,573,152	70.6%	68.9%	1.02	68.1%	1.04	67.7%	1.04	69.8%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		10.4%	7.1%	1.47	4.0%	2.61	7.5%	1.39	10.0%	1.04
Net Gains/Losses as % of Net Income		85.6%	19.9%	4.31	47.0%	1.82	17.5%	4.89	93.2%	0.92
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$78,781,936	53.9%	41.8%	1.29	42.9%	1.26	44.3%	1.22	54.8%	0.98
Supplies & Services	\$56,842,214	38.9%	52.7%	0.74	51.0%	0.76	49.1%	0.79	37.3%	1.04
Capital Component	\$10,450,193	7.2%	5.5%	1.31	6.0%	1.18	6.6%	1.08	7.9%	0.90
Fiscal Statistics										
Operating Margin (%)		2.7%	7.9%	0.34	5.1%	0.53	8.4%	0.32	0.8%	3.52
Total Hospital Net Income (%)		16.0%	9.7%	1.66	9.2%	1.75	10.0%	1.60	10.1%	1.58
Return on Equity (%)		12.8%	8.4%	1.52	10.1%	1.27	7.7%	1.66	6.6%	1.94
Current Ratio		1.8	5.5	0.33	3.3	0.53	5.2	0.34	2.0	0.91
Days in Net Patient Accounts Receivable		56.3	78.5	0.72	62.3	0.90	99.3	0.57	52.9	1.07
Equity Financing (%)		67.9%	59.9%	1.13	57.6%	1.18	55.9%	1.21	76.9%	0.88
Long-Term Debt to Equity Ratio		0.4	0.5	0.75	0.5	0.73	0.6	0.60	0.2	1.89
Times Interest Earned		35.8	16.8	2.13	11.1	3.23	12.2	2.93	11.4	3.14
Total Asset Turnover		0.5	0.5	0.99	0.6	0.81	0.3	1.44	0.6	0.79
Average Age of Plant (Years)		15.5	20.1	0.77	16.5	0.94	24.5	0.63	18.2	0.85
Increase (Decrease) Total Net Patient Revenue		2.4%	7.2%	0.34	7.5%	0.32	5.0%	0.48	6.5%	0.37
Outpatient Gross Revenue (% of Total GPR)		90.4%	67.5%	1.34	64.9%	1.39	72.7%	1.24	91.4%	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$458,079,283	Cash & Cash Equivalents	\$12,181,592	Current Liabilities	\$23,588,266
Less Deductions	\$323,573,152	Net Patient Receivables	\$20,703,935	Long-Term Debt	\$79,795,379
Net Patient Revenue	\$134,506,131	Other Receivables	\$2,768,071	Other Liabilities	\$0
Plus Other Revenue	\$15,594,285			Subtotal	\$103,383,645
Total Revenue	\$150,100,416	Land, Buildings & Equipment (Net)	\$63,319,320	Unrestricted Fund Balance	\$218,215,092.00
Less Expenses	\$146,074,343	Other Assets	\$222,625,819	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$23,890,629			Total Liabilities & Fund Balance	\$321,598,737
Net Income	\$27,916,702	Total Assets	\$321,598,737		