

319 Rogers Memorial Hospital - Brown Deer
 4600 West Schroeder Drive
 Brown Deer, WI 53223
 414-865-2500

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)					
Psychiatric	91.2%	77.1%	1.18	80.8%	1.13
Alcoholism/Chemical Dependency	89.1%	68.7%	1.30	86.7%	1.03
Total Hospital	90.8%	75.6%	1.20	82.0%	1.11
Average Census (Patients)					
Psychiatric	41.0	29.4	1.40	36.4	1.13
Alcoholism/Chemical Dependency	9.8	4.5	2.16	9.5	1.03
Total Hospital	50.8	33.8	1.50	45.9	1.11
Average Length of Stay (Days)					
Psychiatric	6.8	6.6	1.03	6.5	1.04
Alcoholism/Chemical Dependency	4.7	3.8	1.23	4.7	1.00
Total Hospital	6.3	6.2	1.01	6.0	1.04
Outpatient Visits					
Non-Emergency Visits	34,635	55,302	0.63	27,450	1.26
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	8.9	8.5	1.05	4.2	2.12
Nurses, Licensed	54.0	47.8	1.13	59.7	0.90
Psychologists	0.0	8.3	N/A	3.1	0.00
Social Workers	60.4	27.2	2.22	48.9	1.24
All Other Personnel	169.0	130.9	1.29	222.1	0.76
Total FTEs	292.2	222.7	1.31	337.9	0.86
FTEs per 100 Patient Census (Adjusted)					
Administrators	11.6	11.8	0.98	6.5	1.78
Nurses, Licensed	70.8	66.9	1.06	93.0	0.76
Psychologists	0.0	11.7	N/A	4.8	0.00
Social Workers	79.2	38.0	2.08	76.2	1.04
All Other Personnel	221.5	183.1	1.21	346.3	0.64
Total FTEs	383.1	311.5	1.23	526.9	0.73

Total Hospital:

Beds Set Up & Staffed 56
 Discharges 2,967
 Inpatient Days 18,558

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	45	2,213	14,981	91.2%	41.0	6.8
Alcoholism/chemical dependency	2	11	754	3,577	89.1%	9.8	4.7
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	5	8.9	Surgical Personnel	0	0	0.0
Physicians & Dentists	10	4	11.5	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	29	30	50.0	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	14	52	40.4	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	5	5	8.4
Physician Assistants	5	0	5.0	Dietitians & Nutritionists	2	2	2.7
Nurse Practitioners	4	1	4.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	57	11	60.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	75	24	87.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	11	1	11.1
Pharmacy Personnel	2	1	2.1				
Clinical Laboratory Personnel	0	0	0.0				
				Total	220	136	292.2

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			All PSYCH Hospitals		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$6,427,259	6.6%	9.3%	0.71	7.8%	0.84
Medical Assistance	\$42,505,298	43.6%	41.4%	1.05	45.2%	0.97
Commercial	\$48,248,777	49.5%	44.3%	1.12	46.4%	1.07
All Other	\$226,889	0.2%	5.0%	0.05	0.6%	0.39
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,646,162	4.8%	5.9%	0.80	5.8%	0.82
Medical Assistance	\$30,227,532	31.0%	19.7%	1.58	30.8%	1.01
Commercial	\$21,261,857	21.8%	17.0%	1.28	21.5%	1.01
Charity Care	\$1,253,285	1.3%	1.7%	0.74	1.5%	0.88
Bad Debt	\$713,962	0.7%	0.8%	0.97	1.1%	0.66
All Other	\$150,301	0.2%	0.9%	0.17	0.3%	0.50
Total Deductions	\$58,253,099	59.8%	46.0%	1.30	61.0%	0.98
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.1%	20.3%	0.01	1.1%	0.10
Net Gains/Losses as % of Net Income		0.0%	5.5%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$24,999,626	67.8%	48.3%	1.41	68.6%	0.99
Supplies & Services	\$10,752,644	29.2%	48.9%	0.60	24.8%	1.18
Capital Component	\$1,100,097	3.0%	2.9%	1.03	6.6%	0.45
Fiscal Statistics						
Operating Margin (%)		6.0%	6.0%	0.99	-4.0%	N/A
Total Hospital Net Income (%)		6.0%	6.4%	0.94	-1.0%	N/A
Return on Equity (%)		18.5%	7.6%	2.44	-0.5%	N/A
Current Ratio		4.38	2.7	1.62	2.16	2.02
Days in Net Patient Accounts Receivable		42.70	45.3	0.94	56.46	0.76
Average Payment Period		25.78	46.1	0.56	113.75	0.23
Equity Financing (%)		18.4%	56.7%	0.32	54.3%	0.34
Long-Term Debt to Equity Ratio		2.68	0.4	7.01	0.44	6.06
Times Interest Earned		0.00	30.5	N/A	0.27	N/A
Total Asset Turnover		3.08	1.2	2.60	0.48	6.38
Average Age of Plant (Years)		6.63	11.1	0.60	7.37	0.90
Increase (Decrease) Total Net Patient Revenue		21.5%	9.8%	2.20	6.3%	3.39
Outpatient Gross Revenue (% of Total GPR)		33.3%	53.1%	0.63	28.5%	1.17
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$8,376		\$7,565	1.11	\$7,885	1.06
Inpatient Net Revenue per Day	\$1,339		\$1,228	1.09	\$1,311	1.02
Outpatient Net Revenue per Visit	\$434		\$742	0.58	\$406	1.07

Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$97,408,222		Cash & Cash Equivalents	\$6,481,100	Current Liabilities	\$2,526,670
Less Deductions	\$58,253,099		Net Patient Receivables	\$4,581,148	Long-Term Debt	\$6,261,403
Net Patient Revenue	\$39,155,123		Other Receivables	\$0	Other Liabilities	\$1,589,483
Plus Other Revenue	\$43,777				Subtotal	\$10,377,556
Total Revenue	\$39,198,900		Land, Buildings & Equipment (Net)	-\$5,138,445	Unrestricted Fund Balance	\$2,334,107
Less Expenses	\$36,852,367		Other Assets	\$6,787,860	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$12,711,663
Net Income	\$2,346,533		Total Assets	\$12,711,663		