

319 Rogers Memorial Hospital - Brown Deer
 4600 West Schroeder Drive
 Brown Deer, WI 53223
 414-865-2500

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control:

		All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)					
Psychiatric	89.9%	72.7%	1.24	71.7%	1.25
Alcoholism/Chemical Dependency	75.7%	61.1%	1.24	70.1%	1.08
Total Hospital	76.2%	70.6%	1.08	71.4%	1.07
Average Census (Patients)					
Psychiatric	15.3	19.0	0.80	32.3	0.47
Alcoholism/Chemical Dependency	8.3	3.7	2.24	7.7	1.08
Total Hospital	42.7	31.2	1.37	40.0	1.07
Average Length of Stay (Days)					
Psychiatric	5.6	6.0	0.94	6.6	0.84
Alcoholism/Chemical Dependency	4.6	4.4	1.06	4.6	1.00
Total Hospital	5.8	6.5	0.90	6.1	0.95
Outpatient Visits					
Non-Emergency Visits	23,636	46,690	0.51	26,788	0.88
Emergency Visits	0	1,340	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	7.4	3.9	1.91	11.4	0.65
Nurses, Licensed	58.3	40.1	1.45	46.7	1.25
Psychologists	0.0	0.9	N/A	0.0	N/A
Social Workers	63.5	29.9	2.12	61.5	1.03
All Other Personnel	99.6	69.4	1.44	189.7	0.53
Total FTEs	337.7	210.8	1.60	309.3	1.09
FTEs per 100 Patient Census (Adjusted)					
Administrators	10.1	6.7	1.51	16.6	0.61
Nurses, Licensed	79.3	69.1	1.15	68.4	1.16
Psychologists	0.0	1.5	N/A	0.0	N/A
Social Workers	86.3	51.4	1.68	90.1	0.96
All Other Personnel	135.5	119.5	1.13	277.8	0.49
Total FTEs	459.3	362.9	1.27	453.0	1.01

Total Hospital:

Beds Set Up & Staffed 56
 Discharges 2,689
 Inpatient Days 15,613

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	45	2,030	12,565	76.3%	34.3	6.2
Alcoholism/chemical dependency	H	11	659	3,048	75.7%	8.3	4.6
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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	Number Full-Time	Number Part-Time	Number FTE		Number Full-Time	Number Part-Time	Number FTE
Administrators	6	4	7.4	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	3	0	3.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	35	30	54.5	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	3	1	3.8	Recreational Therapists	7	2	7.5
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	2	2.1
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	59	12	63.5
Pharmacists	1	0	1.0	Psychiatric Technicians	37	66	79.2
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	12	0	12.0	All Other Contracted Staff	9	2	9.0
Food Service Workers	0	0	0.0	All Other Health Professionals	71	10	77.2
Environmental Services Workers	8	1	8.8	All Other Personnel	5	5	7.8
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0	Total	258	135	337.7
Total Active Privileged Medical Staff:	30						

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			All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$6,732,592	6.3%	11.0%	0.58	6.7%	0.95
Medical Assistance	\$44,595,433	41.9%	36.9%	1.14	42.7%	0.98
Commercial	\$53,876,281	50.7%	48.4%	1.05	49.8%	1.02
All Other	\$1,151,801	1.1%	3.7%	0.30	0.9%	1.18
Deductions as % of Total Gross Patient Revenue						
Medicare	\$5,131,087	4.8%	7.6%	0.63	4.1%	1.19
Medical Assistance	\$30,928,929	29.1%	23.0%	1.27	26.2%	1.11
Commercial	\$23,996,854	22.6%	21.9%	1.03	17.1%	1.32
Charity Care	\$1,249,969	1.2%	1.1%	1.04	0.8%	1.48
Bad Debt	\$782,137	0.7%	1.0%	0.76	0.8%	0.96
All Other	\$1,639,103	1.5%	2.4%	0.63	9.7%	0.16
Total Deductions	\$63,728,079	59.9%	57.1%	1.05	58.6%	1.02
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.0%	5.9%	0.17	0.1%	7.52
Net Gains/Losses as % of Net Income		N/A	196.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$29,784,205	57.1%	61.3%	0.93	60.9%	0.94
Supplies & Services	\$19,428,020	37.2%	33.1%	1.13	35.3%	1.05
Capital Component	\$2,961,227	5.7%	5.6%	1.01	3.7%	1.51
Fiscal Statistics						
Operating Margin (%)		-21.2%	-2.0%	10.51	-17.2%	1.23
Total Hospital Net Income (%)		-12.1%	2.0%	N/A	-17.2%	0.70
Return on Equity (%)		-43.7%	3.6%	N/A	-20.1%	2.18
Current Ratio		3.79	1.3	2.85	3.57	1.06
Days in Net Patient Accounts Receivable		38.44	48.9	0.79	39.47	0.97
Equity Financing (%)		65.8%	48.7%	1.35	63.1%	1.04
Long-Term Debt to Equity Ratio		0.27	0.4	0.72	0.35	0.76
Times Interest Earned		-8.51	3.2	N/A	0.00	N/A
Total Asset Turnover		2.20	0.8	2.79	1.16	1.89
Average Age of Plant (Years)		3.46	6.8	0.51	5.86	0.59
Increase (Decrease) Total Net Patient Revenue		8.2%	6.3%	1.31	22.2%	0.37
Outpatient Gross Revenue (% of Total GPR)		42.0%	48.8%	0.86	41.5%	1.01
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$106,356,107		Cash & Cash Equivalents	\$3,350,722	Current Liabilities	\$2,065,086
Less Deductions	\$63,728,079		Net Patient Receivables	\$4,477,005	Long-Term Debt	\$3,471,945
Net Patient Revenue	\$42,628,028		Other Receivables	\$0	Other Liabilities	\$1,165,914
Plus Other Revenue	\$435,645				Subtotal	\$6,702,945
Total Revenue	\$43,063,671		Land, Buildings & Equipment (Net)	\$17,981,211		
Less Expenses	\$52,173,452		Other Assets	-\$6,215,592	Unrestricted Fund Balance	\$12,890,401
Non-Operating Gains/Losses	\$3,476,750				Restricted Fund Balance	\$0
Net Income	-\$5,633,031		Total Assets	\$19,593,346	Total Liabilities & Fund Balance	\$19,593,346