

018 Aurora Medical Center Burlington
 252 McHenry Street
 Burlington, WI 53105
 262-767-6000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Racine
 Analysis Area: Southeastern (2A)
 Volume Group: 4

		All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	53.1%	57.9%	0.92	61.6%	0.86	42.2%	1.26	57.6%	0.92
Obstetrics	0.0%	36.8%	N/A	32.8%	N/A	19.9%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	57.9%	58.7%	0.99	56.8%	1.02	42.0%	1.38	57.4%	1.01
Average Census (Patients)									
Adult Medical-Surgical	16.5	26.8	0.61	34.1	0.48	12.3	1.34	15.6	1.06
Obstetrics	0.0	4.8	N/A	5.4	N/A	1.4	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	24.3	49.8	0.49	64.9	0.38	19.1	1.27	21.8	1.12
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.6	0.85	4.3	0.91	3.8	1.04	3.5	1.12
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	2.0	N/A	0.0	N/A
Total Hospital	4.6	4.9	0.94	4.5	1.01	4.0	1.13	3.9	1.16
Surgical Operations									
Inpatient	399	1,037	0.38	1,167	0.34	334	1.20	447	0.89
Outpatient	3,921	3,865	1.01	4,137	0.95	2,451	1.60	3,436	1.14
Inpatient as % of All Surgeries	9.2%	21.2%	0.44	22.0%	0.42	12.0%	0.77	11.5%	0.80
Outpatient Visits									
Non-Emergency Visits	86,960	145,246	0.60	170,630	0.51	76,359	1.14	70,300	1.24
Emergency Visits	14,048	16,058	0.87	21,970	0.64	11,733	1.20	13,127	1.07
Full-Time Equivalents (FTEs)									
Administrators	10.0	19.0	0.52	22.0	0.45	12.6	0.80	12.0	0.83
Nurses, Licensed	168.4	247.5	0.68	286.1	0.59	121.7	1.38	160.0	1.05
Ancillary Nursing Personnel	41.3	40.3	1.02	52.9	0.78	21.5	1.92	37.7	1.09
All Other Personnel	318.2	496.2	0.64	515.7	0.62	244.0	1.30	328.6	0.97
Total FTEs	537.9	803.0	0.67	876.8	0.61	399.8	1.35	538.3	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.8	13.0	0.68	11.5	0.77	14.8	0.60	12.7	0.69
Nurses, Licensed	148.6	168.4	0.88	148.8	1.00	143.7	1.03	170.0	0.87
Ancillary Nursing Personnel	36.4	27.4	1.33	27.5	1.32	25.4	1.44	40.1	0.91
All Other Personnel	280.8	337.6	0.83	268.3	1.05	288.0	0.98	349.1	0.80
Total FTEs	474.6	546.4	0.87	456.1	1.04	471.8	1.01	572.0	0.83

Total Hospital:

Beds Set Up & Staffed 42
 Discharges 1,939
 Inpatient Days 8,883

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinet 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	31	1,535	6,006	53.1%	16.5	3.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	1	61	151	41.4%	0.4	2.5
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	311	2,508	68.7%	6.9	8.1
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	2	0	55	218	0.0%	0.6	4.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	0	10.0	Surgical Personnel	18	7	23.5
Physicians & Dentists	13	19	14.7	Radiological Services Personnel	18	25	34.5
Medical & Dental Residents	0	0	0.0	Sonographers	6	5	10.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	6	5	7.4
Registered Nurses	104	80	154.0	Occupational Therapists	3	5	5.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	1	1.7	Physical Therapists	14	4	15.8
Ancillary Nursing Personnel	21	42	41.3	Physical Therapy Assistants/Aides	4	5	7.2
Medical Assistants	1	1	1.6	Recreational Therapists	0	0	0.0
Physician Assistants	2	2	2.4	Dietitians & Nutritionists	0	2	1.7
Nurse Practitioners	4	2	5.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	1	6.0	Social Workers	0	2	1.4
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	30	18	39.7
Health Info Mgmt-Administrators/Technicians	6	1	6.8	All Other Personnel	86	47	112.3
Pharmacy Personnel	5	7	7.9				
Clinical Laboratory Personnel	18	11	25.5				
				Total	376	292	537.9

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
FY 2021					2A		4			
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$227,833,858	55.0%	46.6%	1.18	51.5%	1.07	49.5%	1.11	55.6%	0.99
Medical Assistance	\$41,835,675	10.1%	14.4%	0.70	11.3%	0.89	13.2%	0.77	9.6%	1.06
Commercial	\$131,214,118	31.7%	33.9%	0.94	34.7%	0.91	33.6%	0.94	31.7%	1.00
All Other	\$13,329,253	3.2%	5.1%	0.63	2.5%	1.31	3.7%	0.86	3.1%	1.04
Deductions as % of Total Gross Patient Revenue										
Medicare	\$188,583,362	45.5%	35.2%	1.29	41.5%	1.10	35.9%	1.27	45.6%	1.00
Medical Assistance	\$36,523,090	8.8%	11.1%	0.80	9.1%	0.97	10.4%	0.85	8.2%	1.07
Commercial	\$58,350,329	14.1%	14.9%	0.94	16.0%	0.88	13.9%	1.02	13.6%	1.03
Charity Care	\$4,539,008	1.1%	0.7%	1.54	0.9%	1.23	0.8%	1.45	1.3%	0.83
Bad Debt	\$4,488,038	1.1%	1.0%	1.06	1.0%	1.06	1.3%	0.84	1.1%	0.99
All Other	\$6,211,828	1.5%	2.8%	0.54	1.2%	1.23	2.3%	0.65	1.2%	1.20
Total Deductions	\$298,695,655	72.1%	65.8%	1.10	69.8%	1.03	64.5%	1.12	71.1%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.3%	6.5%	0.36	5.3%	0.43	7.3%	0.32	9.3%	0.25
Net Gains/Losses as % of Net Income		0.0%	29.4%	0.00	13.2%	0.00	21.5%	0.00	0.3%	0.17
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$34,838,887	37.3%	42.4%	0.88	38.6%	0.97	44.5%	0.84	37.1%	1.01
Supplies & Services	\$48,260,205	51.7%	51.3%	1.01	53.1%	0.97	48.6%	1.06	50.7%	1.02
Capital Component	\$10,197,618	10.9%	6.2%	1.75	8.4%	1.31	6.9%	1.58	12.2%	0.90
Fiscal Statistics										
Operating Margin (%)		21.1%	10.4%	2.03	13.6%	1.55	13.9%	1.52	16.2%	1.30
Total Hospital Net Income (%)		21.1%	14.1%	1.49	15.4%	1.37	17.0%	1.24	16.2%	1.30
Return on Equity (%)		7.6%	6.3%	1.21	9.8%	0.78	13.1%	0.58	5.6%	1.35
Current Ratio		16.8	4.1	4.09	7.4	2.28	4.4	3.79	20.9	0.80
Days in Net Patient Accounts Receivable		54.7	87.5	0.63	51.6	1.06	43.9	1.25	55.0	1.00
Average Payment Period		59.2	89.9	0.66	51.5	1.15	61.1	0.97	44.5	1.33
Equity Financing (%)		95.7%	64.7%	1.48	80.1%	1.19	78.9%	1.21	94.9%	1.01
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		11.0	21.0	0.53	14.8	0.75	25.9	0.43	8.3	1.33
Total Asset Turnover		0.4	0.4	0.84	0.6	0.58	0.7	0.49	0.3	1.04
Average Age of Plant (Years)		8.2	17.1	0.48	11.1	0.74	10.3	0.80	6.9	1.19
Increase (Decrease) Total Net Patient Revenue		19.5%	12.7%	1.53	7.7%	2.51	14.2%	1.37	-6.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		77.9%	64.9%	1.20	65.6%	1.19	76.7%	1.01	75.7%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,614		\$18,658	0.73	\$14,982	0.91	\$12,297	1.11	\$12,815	1.06
Inpatient Net Revenue per Day	\$2,882		\$3,656	0.79	\$3,228	0.89	\$2,830	1.02	\$3,098	0.93
Outpatient Net Revenue per Visit	\$927		\$781	1.19	\$697	1.33	\$806	1.15	\$892	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$414,212,904	Cash & Cash Equivalents	\$214,763,437	Current Liabilities	\$13,928,638
Less Deductions	\$298,695,655	Net Patient Receivables	\$17,323,084	Long-Term Debt	\$0
Net Patient Revenue	\$115,517,249	Other Receivables	\$115,953	Other Liabilities	\$78,699
Plus Other Revenue	\$2,723,653			Subtotal	\$14,007,337
Total Revenue	\$118,240,902	Land, Buildings & Equipment (Net)	\$93,118,437		
Less Expenses	\$93,296,710	Other Assets	\$2,492,826	Unrestricted Fund Balance	\$313,806,399
Non-Operating Gains/Losses	\$10,854			Restricted Fund Balance	\$0
Net Income	\$24,955,046	Total Assets	\$327,813,737	Total Liabilities & Fund Balance	\$327,813,736